# Comprehensive Annual Financial Report

For the fiscal year ended June 30, 2011



# Prince William County

**PUBLIC SCHOOLS** 

**Providing A World-Class Education** 



A Component Unit of Prince William County, Virginia

Prince William County Public Schools
A Component Unit of Prince William County, Virginia
Comprehensive Annual Financial Report
For the Fiscal Year Ended June 30, 2011

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The Prince William County School Division does not discriminate in employment or in its educational programs and activities against qualified individuals on the basis of race, color, national origin, religion, sex, pregnancy, age, veteran status, or disability.

<sup>\*</sup> as of November 14, 2011

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# Introductory Section

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November 14, 2011

Mr. Chairman, Members of the County Board of Supervisors: Mr. Chairman, Members of the School Board: Citizens of the County of Prince William Virginia:

We are pleased to present the Comprehensive Annual Financial Report of the Prince William County Public Schools (PWCS), a component unit of Prince William County (The County), Virginia, for the year ended June 30, 2011.

This report consists of management's representations concerning the finances of PWCS. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the PWCS has established a comprehensive internal control framework that is designed both to protect the PWCS' assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the PWCS' financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). Because the cost of internal controls should not outweigh their benefits, the PWCS' comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

PWCS' financial statements have been audited by Cherry, Bekaert & Holland, LLP, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of PWCS for the fiscal year ended June 30, 2011 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the PWCS' financial statements for the fiscal year ended June 30, 2011, are fairly presented in conformity with GAAP. The report of independent auditors is presented as the first component of the financial section of this report.

The independent audit of PWCS was part of a broader, federally mandated "Single Audit" for Prince William County (County) designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the County's separately issued Single Audit Report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. PWCS' MD&A can be found immediately following the report of independent auditors.

DR. STEVEN L. WALTS
Superintendent of Schools

# **Profile of the Government**

Prince William County is located in Northern Virginia, approximately 35 miles southwest of Washington D.C. The County encompasses an area of 348 square miles and celebrated its 275<sup>th</sup> anniversary during 2006. Prince William County has, within its boundaries, the independent cities of Manassas and Manassas Park and the incorporated towns of Dumfries, Haymarket, Occoquan, and Quantico. The cities of Manassas and Manassas Park have their own public school divisions.

PWCS is a corporate body operating under the constitution of the Commonwealth of Virginia and the *Code of Virginia*. The eight members of the School Board are elected by the citizens of the County to serve four-year terms. One member represents each of the County's seven magisterial districts and the chairman serves at large. PWCS is organized to focus on meeting the needs of its 79,115 students while managing the 55 elementary schools, 15 middle schools, 10 high schools, 3 special education schools, 2 alternative schools, and 2 traditional schools.

# **Local Economy**

The Prince William County economy is an important segment of the Washington, D.C. metropolitan area economy, arguably one of the most dynamic in the world. The area's economy has proved more resilient than many other parts of the country over the last year, though certain aspects of the local economy, notably commercial real estate and unemployment rates, continue to under perform normal levels. Job growth in Prince William County outpaced Northern Virginia and the Commonwealth over the last year. After several years of double-digit annual increases in home values during the first six years of the last decade, the local residential real estate market experienced a serious correction, in which home values declined on average by more than 55 percent by February 2009. In addition, the nation-wide crisis in sub-prime credit markets was reflected locally in the form of increased delinquent and defaulted homes. In calendar year 2006, for example, less than 300 homes were reported in foreclosure. This increased nearly tenfold in 2007 to more than 2,800 foreclosed properties. The number more than doubled the following year, with more than 6,500 homes in foreclosure in 2008. In 2009, a total of 3,490 foreclosures were recorded, still a high number by historic standards, but a 46 percent decrease from the previous year. In 2010, a total of 2,115 foreclosures were recorded – a drop of 39 percent from the previous year. In 2011 (through August), a total of 969 foreclosures were recorded, which would project to a total of 1,454 for the year. This projected number would be the lowest annual total since 2007.

The housing market stabilized in 2010 and, through September, 2011, experienced modest but uneven growth. Fiscal Year 2012 residential home values grew by 5.2 percent, the largest increase since 2006. The average sold price for a home in Prince William County was \$281,244 in September 2011, a year-over-year increase of 1.5 percent and an increase of \$76,000 (37.6%) since February 2009. If the number of foreclosures continues to drop, expectations are that the average home prices will continue to rise – though a return to the prosperous days of double digit annual appreciation are not anticipated in the near future. The residential real estate outlook is for continued modestly improving conditions over the next several years.

The apartment sector of the County's residential market has been particularly strong. Tightened mortgage credit standards required to purchase homes has resulted in increased demand for rental property and higher rents. Additionally, few new apartment units have been built in the County over the last several years further compounding the supply/demand imbalance. Recently, however, activity in this market segment has accelerated with a number of new projects, either announced or begun. The expectation going forward, as new units are brought to market, is that rents will continue to increase, but at a slower pace, and apartment values should continue to trend higher.

The commercial real estate market in Prince William County improved overall in 2011 from one year earlier, with declining vacancy rates, but far less new product being built. And, vacancy rates are still elevated by historic standards – particularly in flex space. As the year progressed, however, more office, industrial and retail space was absorbed even as less new product came online. According to Costar Realty Group, a multiple listing service for commercial property, in the 3<sup>rd</sup> quarter 2011, a total of 45,109,996 square feet of commercial space (including retail) in 1,833 buildings was reported—an increase in commercial space of .4 percent year-over-year. The commercial inventory includes a total of 6.70 million square feet of office space, 5.00 million square feet of flex

space, 12.08 million square feet of industrial space and 21.34 million square feet of retail space. A total of 4,246,553 square feet (9.4 percent) of vacant commercial space (including retail) was reported during the 3<sup>rd</sup> quarter—a decrease of 9.3 percent year-over-year. This includes 979,064 square feet of vacant office space (14.6%, down from 15.2% one year ago), 999,234 square feet of vacant flex space (20.0%, compared to 14.4% one year ago), 915,637 square feet of vacant industrial space (7.6%, down from 9.0% one year ago) and 1,352,618 square feet of vacant retail space (6.3%, compare to 8.8% one year ago). Expectations are that the commercial real estate market will continue to improve over the course of the next few years, as the local economy grows.

Prince William County's population is currently estimated at 410,729 (as of September 15, 2011). Population growth has been at a much slower pace than in past years, in which annual increases approached 5 percent. Nevertheless, the County will continue to expand its population base, particularly as the real estate market continues to recover. The Metropolitan Washington Council of Governments predicts the County's population will grow by over 217,000 people or an increase of 61 percent between the years 2005 and 2040, while the region in total is expected to grow by only 36 percent. The County continues to be a young, family-oriented community, with approximately one-third of its households married with children. Despite progress in attracting jobs to the County, Prince William continues to export nearly two-thirds (62.5%) of its labor force to jobs outside the County, accounting for the twelfth longest commute in the United States. According to 2010 Census data, Metropolitan Washington ranked first in the United States for median household income, with 10 of the region's counties in the top 20 nationwide. The region's median household income of \$84,523 is 69 percent above the national median of \$50,046 and 39 percent above the state-wide median of \$60,674. Prince William County had the 9<sup>th</sup> highest median household income in the United States at \$92,655 – 10 percent higher than the region, 53 percent higher than the state and 85 percent higher than the nation. This ranking further underscores Prince William County's continued status as a premier community.

Employment in the County grew rapidly in the first half of the previous decade, fueled by a robust economy and booming housing market. In the five-year period from 1st quarter 2002 to 1st quarter 2007, Prince William County businesses increased by 37 percent, with financial, professional/business services and construction the fastest growing sectors. In the same period, employment in the County grew from 84,569 to 101,947, an increase of 20.1 percent. The fastest growing sectors for employment growth were Education/Health Services, Professional/Business Services and Construction. During the recession, from 2007 to early 2010, businesses continued to grow (from 6,605 in the 1st Quarter 2001 to 7,194 in the 1st Quarter 2010) while jobs declined (from 101,947 in 2007 to 99,874 in 2010). Over the last year, however, job growth in the County has dramatically increased and has outpaced the region and the state. At-place employment in Prince William County (107,661 in the 1st Quarter 2011) increased by 7.8 percent year-over-year and 6.1 percent since 2006. By comparison, Northern Virginia employment grew by 2.8 percent in the last year and 2.3 percent since 2006. Employment in the Commonwealth increased by 1.5 percent in the last year but declined by 1.9 percent since 2006. The impact of the housing downturn continues to severely impact those industries related to housing, as new residential construction has, to date, lagged. Construction employment, for example, declined in Prince William County by over 6,000 net jobs (-41%) between September 2005 and March 2011. Likewise, jobs in finance, insurance and real estate experienced a net loss of 591 jobs (-15.6%) since their respective peak months of the real estate boom. Those industries have not yet recovered as new residential construction continues to lag. Prince William County's unemployment rate was 5.4 percent in August 2011, well below the statewide rate of 6.5 percent and the national rate of 9.1 percent in August 2011.

Since the prosperous days of 2001-2006, when home values were increasing at double digit rates in some years, the residential market in the County experienced a major downturn, though indications are the market is stabilizing and even growing – albeit modestly. Residential building permit activity, a leading indicator for housing construction, experienced a six-year boom from 2000 to 2005 in which more than 4,300 total residential permits were issued per year. Since 2005, however, the number of permits has sharply declined. In 2007, a total of 2,451 total residential permits were issued, including 1,305 single family detached, 580 townhouse and 566 condominium permits. This represented a 15 percent decline in total permits from the previous year and a 48 percent decrease from 2005. In 2008 the decline continued, as a total of 1,909 permits were issued, including 984 single family and 260 townhouses. In 2009, a total of 1,946 permits were issued, including 1,163 single family, 381 townhouses and 402 condominiums. In 2010, a total of 2,244 permits have been issued, including 1,057 single family, 484 townhouses and 703 condominiums. In 2011 (January-September), a total of 1,183 permits

have been issued, including 603 single family, 290 townhouses and 290 multi-family units.

Recent increases in home building activity are indicative of a recovering housing market, though to date new home construction continues to lag. Home sale prices have steadily improved during 2010 and 2011, giving rise to optimism that the worst of the real estate crisis may be over. While it is too early to make this statement definitively, recent home sales numbers as reported by the Metropolitan Regional Information System (MRIS) support this sentiment. In December 2005, the peak of the market boom, the average sales price for homes in Prince William County was \$458,627. By February 2009, the average sales price for a home in the county was \$204,378 – a decrease of 55 percent. By September 2011, however, the average price of a sold home in Prince William County had climbed to \$281,244 – a 1.5 percent increase year-over-year and a 37.6 percent increase since February 2009. The total units sold in September 2011 was 410 and the average days on the market in September 2011 was 49 days for all homes sold in Prince William County.

About 78 percent of the County's real estate tax base consists of residential housing, approximately 21 percent is comprised of commercial, industrial and public service properties and less than 1 percent is undeveloped land. As values of homes and people's investment in the community increased, the Board of County Supervisors was responsive in adjusting the real estate tax rate dramatically, reducing the real estate tax rate from \$1.34 in fiscal year 2001 to \$0.758 per \$100 of assessed value in fiscal year 2007. In fiscal year 2008, in response to revenue shortfalls and expectations of continuation of vital County services, Prince William County adopted a real estate tax rate of \$0.97 effective for fiscal year 2009. For fiscal year 2010, the County adopted a real estate tax rate of \$1.212; for fiscal year 2011, the adopted real estate tax rate was \$1.236 per \$100 of assessed value. For fiscal year 2012, the adopted real estate tax rate is \$1.204 per \$100 of assessed value. Despite recent fiscal challenges to the County's ability to provide services, strategic goal areas and critical service needs of the community continue to be the primary focus.

One of Prince William County's strategic goals is to maintain an economic development climate that will attract and foster the expansion of industries that create high-wage jobs, diversify the non-residential tax base, and encourage people to live in, work in and visit the County. In that regard, the County's Department of Economic Development works diligently with targeted industries to attract new businesses and foster expansion of existing businesses. Since January 1997, 363 new and expanding companies have announced their intention to invest more than \$3.47 billion and add more than 14,500 jobs to the Prince William County economy. Of these announcements, 274 (75%) were targeted industry businesses accounting for \$2.75 billion (79%) of the total investment and 10,946 (75%) of the total jobs.

Recognizing the particular strengths of Prince William County and seizing upon market demands, Prince William County has targeted the life sciences, federal government agencies and contractors, and data center markets. These efforts have proven successful in generating significant capital investments and job opportunities in Prince William County.

Prince William County remains the focal point of the life sciences industry within Northern Virginia, despite the dip in investments within life science companies and the subsequent reduced market demand for life science space. Anchored by George Mason University's Life Sciences Campus, Prince William County has a growing concentration of life science companies.

The ground-breaking research coming from George Mason University creates community awareness and significant economic development opportunities. Currently there are 16 life science companies that have announced their intent to invest \$201.6 million and add more than 650 new jobs.

With Prince William County's proximity to Quantico Marine Corp Base, Ft. Belvoir, the National Reconnaissance Office (NRO), and Washington DC, along with the addition of the FBI Northern Virginia Resident Agency in the County, the federal government and contractors who support the missions of federal agencies remain a key industry for economic development. Since 1997, 81 government contractors or federal agencies have announced their intent to invest \$319 million and add 3,212 new jobs to the County.

Prince William County's competitive tax structure, electricity availability and rates, and fiber optic availability, make it an ideal location for data center clients seeking a location in the Mid-Atlantic region. Further strengthening

Prince William County's position is the availability of large land parcels and minimal natural disaster threats, which allows clients to meet the high security standards that today's data market demands. Currently, there are ten companies that have announced their intent to invest \$1.86 billion and add 336 jobs in Prince William County.

Areas of particular interest in Prince William County include: Innovation Technology Park, and the Potomac Communities. These two areas are home to nearly 25 percent of the total investment announcements within the County since 1997.

Innovation Technology Park is anchored by George Mason Universities Life Sciences Campus. It is home to a growing life sciences cluster that, in addition to George Mason University, includes American Type Culture Collection (ATCC), Mediatech, Inc., and the Mason/NIH Biomedical Research Laboratory. Also present is an emerging forensic science/criminal justice cluster that includes: the FBI Northern Virginia Resident Agency, the Virginia Department of Forensic Science's Northern Laboratory, and the Prince William County Police Western District Station. Currently, there are 44 companies that have announced their intent to invest over \$658 million and add 2,373 new jobs in Innovation.

The Potomac Communities includes a number of new office developments that cater to the growing demand to provide companies greater access to the Northern Virginia labor market while maintaining close proximity to Washington, DC and nearby federal facilities – such as Quantico Marine Corps Base, Ft. Belvoir, and the Pentagon. With infrastructure improvements to local roadways and new commercial office space coming to market, the Potomac Communities provides several opportunities for those looking to locate or expand in the County.

With the struggles facing the national economy, and businesses continuing to navigate through the challenges that lie ahead, economic development results have slowed throughout the country, and Prince William County is no exception. We continue to see interest, particularly in our targeted markets, and remain optimistic that as the economy strengthens, Prince William County will see a number of new and expanding businesses grow within the community.

Prince William County's close proximity to the federal government and affiliated contractor industries has largely insulated it from the severity of normal business cycle troughs. While the County is by no means immune from economic downturns, their depth and duration tend to be ameliorated by the fairly constant uptrend in federal spending and procurement. The County depends heavily on residential housing and consumer spending to maintain its prosperity and levels of local government services. These two sectors were severely impacted by the recent economic downturn; recent trends point to improving conditions in local consumer and real estate activity, even in the presence of continued consumer worries. The County has seen, for example, nineteen consecutive months of sales tax revenue increases and the twelve-month moving average is at an all time high.

As Prince William County enters fiscal year 2012, the local economy continues to outperform the national economy but, in light of the importance of the real estate market to the overall health of the local economy, a cautionary note is still in order. During the most recent real estate boom, the dramatic increase in housing values created wealth, which in turn led to dramatic increases in consumer spending. Nowhere was this more apparent than in Northern Virginia and Prince William County, both of which were major recipients of this good fortune.

Dramatic increases in real estate assessments allowed for reduced tax rates; and overall, the County practiced fiscal prudence that elevated it to the top tier of communities in the eyes of the nation's bond raters. The real estate downturn, however seriously impacted the local economy and full recovery at traditional expectations is still illusive. While local unemployment has increased during the recent economic downturn, Prince William County continues to enjoy lower unemployment rates than statewide or national averages. The County continues to be among the wealthiest in the nation, largely the result of the County's enviable position as part of the Northern Virginia economy and its proximity to Washington D.C. and the federal government.

The County's proximity to the nation's capital and its enviable participation in the Northern Virginia economy give it a resiliency to withstand challenges from other sectors. Expectations going forward are for moderate growth and longer-term prospects providing a more optimistic scenario.

# **Long-term Financial Planning**

Each year PWCS, coordinating with the County, prepares a Five-Year Budget Plan. This plan incorporates expected revenue and expenditure growth to determine how future needs will be met. As part of this plan the County Board of Supervisors and the School Board have entered into a revenue sharing agreement that shares the general revenues of the County between the Schools and the County on a 56.75% to 43.25% basis, respectively.

The objectives of this five-year plan are as follows:

- 1. To maintain current instructional, support, and extracurricular programs and services.
- 2. To provide services to new students.
- 3. To construct and operate the new schools and facilities and complete all critical capital projects identified in the Capital Improvements Program.
- 4. To provide annual adjustments for inflation in supplies and materials.
- 5. To maintain competitive salaries and benefits for all employees.

Each year PWCS prepares a ten year Capital Improvements Plan (CIP). The CIP provides for the projected investment needs both with regard to new facilities and maintenance projects required to keep PWCS facilities in good operating condition. This document also provides the necessary input for the five year budget plan with regard to debt service.

The County has adopted several policy documents, including the *Strategic Plan*, the *Comprehensive Plan*, and the *Principles of Sound Financial Management* that help guide in both the general management and financial management of PWCS.

### **Relevant Financial Policies**

As a component unit, PWCS is directly impacted by the County's Financial Policies that control fund balance, revenues and collections, debt management, cash management, and investments. These areas in particular have a long-term impact on the fiscal health of the County and PWCS. The policies are published in the County's Principles of Sound Financial Management.

PWCS budgets approximately one percent of our operating fund annually in reserve. The reserve is utilized to fund the costs of additional students above enrollment projections each school year and/or to respond to fiscal issues that may arise during the school year.

# Major Initiatives

PWCS is the second largest of 134 school divisions in Virginia and among the 50 largest school divisions in the country. The school division provides services to over six percent of the State student enrollment. During the next five years, student membership is projected to increase by an annual rate of over two percent. This will result in more than 10,132 additional students by the 2016-2017 school year. The costs associated with these additional students for personnel, employee benefits, and material to provide school-level instructional and support services will equate to approximately \$273.6 million over the five year period.

Providing quality educational facilities is important in providing quality education. PWCS' Capital Program identifies twenty-six schools for new construction or additions over the next five years and replacement of two schools. PWCS endeavors to spend, as is recommended by the National Building Research Board, between 2% and 4% of the total replacement value of buildings on an annual basis on maintenance of existing school facilities. PWCS facilities were constructed between 1918 and 2009, with the oldest school being Dumfries Elementary School constructed 92 years ago.

# **Financial Reporting Certificate Awards**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the School Board for its comprehensive annual financial report for the fiscal year ended June 30, 2010. This was the ninth consecutive year the School Board has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

Also, the Association of School Business Officials International (ASBO) awarded a Certificate of Excellence in Financial Reporting to the School Board for its CAFR for the fiscal year ended June 30, 2010. This was the ninth consecutive year the School Board has received this prestigious award. ASBO sponsors this Certificate of Excellence in Financial Reporting program to foster excellence in the preparation and issuance of school system annual financial reports. This prestigious international certificate award is the highest form of recognition in school financial reporting and is valid for a period of one year only. We believe that our current CAFR conforms also to the ASBO Certificate of Excellence program requirements, and we are submitting it to the ASBO to determine the School Board's eligibility for another certificate award.

In addition to the awards for excellence in financial reporting, PWCS has earned the Meritorious Budget Award from the ASBO and the Distinguished Budget Presentation Award from the GFOA for the fiscal year ended June 30, 2011. These awards are valid for one year only and we believe that our budget report continues to conform to the program requirements of both. We will be submitting our budget to ASBO and GFOA for fiscal year 2012 to determine the School Board's eligibility for another certificate award.

# **Acknowledgments**

Many professional staff members in the Department of Financial Services of PWCS contributed to the preparation of this report. Their hard work, professional dedication, and continuing efforts to produce and improve the quality of this report are a direct benefit to all that read and use it. We would also like to acknowledge the cooperation and assistance of the PWCS' departments and agencies throughout the year in the efficient administration of PWCS' financial operations. Additionally, we would like to thank the financial reporting and control division of Prince William County who has helped support the efforts of PWCS in the preparation of this report.

This comprehensive annual financial report reflects the PWCS' commitment to the citizens of Prince William County, the Board of County Supervisors, the County School Board, and the financial community to provide information in conformance with the highest standards of financial accountability.

Collen John Walling Boo

Respectfully,

Steven L. Walts Superintendent of Schools David S. Cline Associate Superintendent Finance & Support Services John Wallingford Director, Financial Services

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Prince William County Public Schools, Virginia

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

Link C. Dankson

President

**Executive Director** 

# ASSOCIATION OF SCHOOL BUSINESS OFFICIALS



This Certificate of Excellence in Financial Reporting is presented to

# PRINCE WILLIAM COUNTY PUBLIC SCHOOLS

# For its Comprehensive Annual Financial Report (CAFR)

For the Fiscal Year Ended June 30, 2010

Upon recommendation of the Association's Panel of Review which has judged that the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

President

Chark Lindon

**Executive Director** 

John D. Musso

# Prince William County Public Schools List of Elected and Appointed Officials June 30, 2011

# **Elected Officials - The Prince William County School Board\***

Milton C. Johns, Chairman At-Large

Don Richardson, Vice Chairman, Gainesville District

Lisa E. Bell, Neabsco District

Betty D. Covington, Potomac District

Grant Lattin, Occoquan District

Michael I. Otaigbe, Coles District

Denita S. Ramirez, Woodbridge District

Gil Trenum, Brentsville District

# Appointed Officials - School Division Administration\*

Steven L. Walts Superintendent of Schools

Rae E. Darlington Deputy Superintendent

Keith A. Imon
Associate Superintendent
Communications and Technology Services

Keith J. Johnson Associate Superintendent Human Resources

Timothy Healey
Associate Superintendent
Student Learning and Accountability

David S. Cline Associate Superintendent Finance and Support Services

Jarcelynn Hart Associate Superintendent Western Elementary Schools Catherine P. Puttre Associate Superintendent Middle Schools

R. Todd Erickson Associate Superintendent Central Elementary Schools

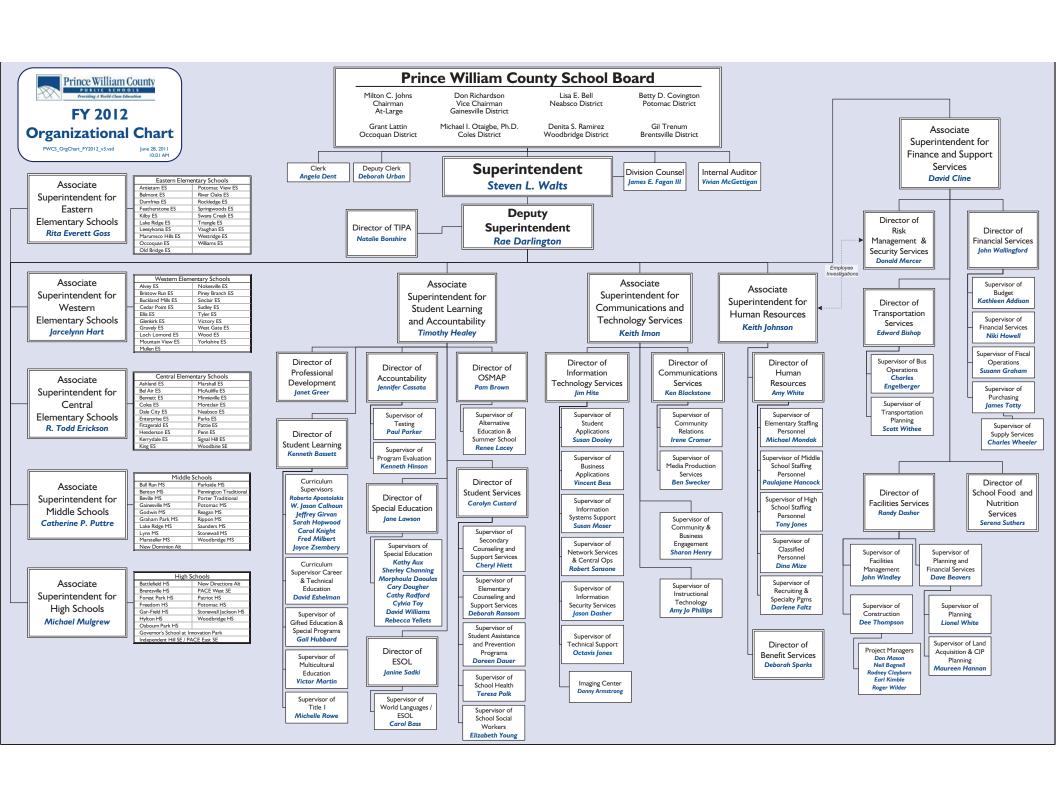
Rita Everett Goss Associate Superintendent Eastern Elementary Schools

Michael A. Mulgrew Associate Superintendent High Schools

John M. Wallingford
Director of Financial Services

Susann M. Graham Supervisor of Fiscal Operations

<sup>\*</sup> as of November 14, 2011



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# **Financial Section**

Independent Auditors Report
Management's Discussion and Analysis
Basic Financial Statements
Required Supplementary Information
Supplementary Information



# **Independent Auditors' Report**

To the School Board and Management Prince William County Public Schools Manassas, Virginia

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Prince William County Public Schools (PWCS), a component unit of Prince William County, Virginia, as of and for the year ended June 30, 2011, which collectively comprise PWCS' basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Student Activity Agency Fund, which represents 10% of the assets of the aggregate remaining fund information. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Student Activity Agency fund, is based on the report of other auditors

We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, and the Specifications for Audit of Counties, Cities and Towns, issued by the Auditor of Public Accounts of the Commonwealth of Virginia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. Au audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of PWCS' internal control over financial reporting. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of PWCS as of June 30, 2011, and the respective changes in financial position, and cash flows, where applicable, thereof and the respective budgetary comparison for the general fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 14, 2011 on our consideration of PWCS' internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in conjunction with this report in considering the results of our audit.

The Management's Discussion and Analysis and the other required supplementary information included in the table of contents are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit this information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise PWCS' basic financial statements. The introductory section, combining and individual nonmajor fund statements and schedules, and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Cherry, Bekant o Holland, L. L.P.

Richmond, Virginia November 14, 2011

# **Prince William County Public Schools**

Management's Discussion and Analysis For the Year Ended June 30, 2011

This section of the Prince William County Public Schools' (PWCS) annual financial report presents our discussion and analysis of the district's financial performance during the fiscal year ended June 30, 2011 (FY 2011). Please read it in conjunction with the transmittal letter at the front of this report and the school divisions' financial statements, which immediately follow this section. (All values in MD&A expressed in thousands).

# **Financial Highlights**

- General revenues accounted for \$738,586 or 82.5% of all revenues. Program specific revenues in the form of charges for services, grants, and contributions accounted for \$156,348 or 17.5% of total revenues of \$894,934.
- The school division had \$885,980 in expenses of which \$156,348 was offset by program specific charges, grants, or contributions. General revenues, primarily County and Commonwealth (State) of Virginia, were adequate to fund the remaining expenses.
- Total net assets increased by \$8,954 to a total of \$1,193,091. The value of net assets reflects the
  financial health of the school division and includes certain assets procured with debt. The school
  division is a component unit of and is fiscally dependent on Prince William County (the County). As
  such, all debt related to school division assets are shown on the County's Statement of Net
  Assets.
- Operating grants and contributions revenue, current and other assets, and ending fund balance for FY 2010 was restated for additional USDA revenue received for the Food Services Fund in the amount of \$3,134.
- On September 30, 2010 (FY 2011) student membership was 79,115, an increase of 2,459 students, or 3.2% greater than FY 2010. The student membership was also 807 students more than projected for FY 2011.
- Federal Stimulus funds of \$28,847 were received for the fiscal year to enhance student instruction, supplement specific programs, help retain jobs and stimulate the economy. In addition, Federal Stimulus funds in the amount of \$8,626 were used by the State to supplement State Education Basic Aid payments to the school division.

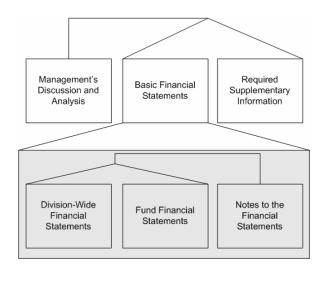
## **Using this Comprehensive Annual Financial Report**

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the school division.

- The first two statements are *government-wide financial statements* that provide both *short-term* and *long-term* information about the school division's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the division, reporting the division's operations in *more detail* than the government-wide statements.
- The *governmental funds statements* describe how basic services such as regular and special education were financed in the *short-term* as well as what remains for future spending.
- The *proprietary funds statements* offer *short-term* and *long-term* financial information about the activities that the division operates *like businesses*.
- The *fiduciary funds statements* provide information about the financial relationships in which the division acts solely as *a trustee* or *agent*.

The basic financial statements also include notes that explain some of the information in the statements and provide more detailed data.

# Organization of Prince William County Public Schools Annual Financial Report





| Major Features of the Government-Wide and Fund Financial Statements |   |   |   |  |  |  |  |  |  |
|---|---|---|---|--|--|--|--|--|--|
|   | Government-wide   | Fund Financial Statements   |   |  |  |  |  |  |  |
|   | Statements  | Governmental Funds  | Proprietary Funds   | Fiduciary Funds  |  |  |  |  |  |
| Scope   | Entire school division<br>(excludes fiduciary<br>funds)                                     | The activities of the school division that are not proprietary or fiduciary, such as special education and building maintenance   | Activities the school division operates similar to private businesses: self-insurance, health insurance, the warehouse, and school age child care | Instances in which the school division administers resources on behalf of someone else, such as regional schools, governor's school, and student activities monies |  |  |  |  |  |
| Required financial statements                                       | Statement of net assets     Statement of activities   | Balance sheet     Statement of revenues,     expenditures and changes in     fund balances  | Statement of fund net assets     Statement of revenues,     expenses and changes in     fund net assets     Statement of cash flows               | •Statement of fiduciary net assets   |  |  |  |  |  |
| Accounting basis and measurement focus                              | Accrual accounting and economic resources focus   | Modified accrual accounting and current financial resources focus   | Accrual accounting and economic resources focus   | Accrual accounting and economic resources focus  |  |  |  |  |  |
| Type of asset/liability information                                 | All assets and liabilities,<br>both financial and<br>capital, short-term and<br>long-term   | Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included                     | All assets and liabilities, both financial and capital, and short-term and long-term  | All assets and liabilities, both<br>short-term and long-term;<br>funds do not currently contain<br>capital assets, although they<br>can                            |  |  |  |  |  |
| Type of inflow/outflow information                                  | All revenues and<br>expenses during year,<br>regardless of when<br>cash is received or paid | Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable | All revenues and expenses<br>during the year, regardless of<br>when cash is received or paid  | All additions and deductions<br>during the year, regardless of<br>when cash is received or paid  |  |  |  |  |  |

# **Government-wide Statements**

The government-wide statements report information about Prince William County Public Schools as a whole using accounting methods similar to those used in private-sector companies. While this document contains a number of

funds used by PWCS to provide programs and activities, the view of PWCS, as a whole, looks at all financial transactions and asks the question, "How did we do financially during FY 2011?" The Statement of Net Assets and the Statement of Activities answer this question. These statements report all of the assets and liabilities using the accrual basis of accounting. The accrual basis of accounting reflects all of the current year's revenues and expenses regardless of when cash is received or paid.

The two government-wide statements report PWCS' net assets and how they have changed. Net assets – the difference between PWCS' assets and liabilities – are one way to measure the division's financial health or position.

- Over time increases or decreases in the division's net assets are an indicator of whether its financial position is improving or declining, respectively.
- To assess the overall health of PWCS, additional non-financial factors may also be relevant, such
  as changes in the County tax base, the condition of school buildings and other facilities, required
  educational programs, and other factors.

In the Statement of Net Assets and the Statement of Activities, PWCS reports amounts related to governmental-type activities, and its three internal service funds, and business-type activities. PWCS' governmental-type activities include: regular instruction, special instruction, other instruction, instructional leadership, general administration, student services, curricular/staff development, pupil transportation, operations, utilities, maintenance, central business services, reimbursement to the county for debt service, food service, and community service operations. Business-type activities include an enterprise fund for School Age Child Care.

# **Fund Financial Statements**

The fund financial statements provide more detailed information about PWCS most significant or "major" funds. Funds are accounting devices that PWCS uses to help keep track of specific sources of funding and spending for particular purposes:

PWCS has three types of funds:

- Governmental Funds: Governmental funds are used to report the same functions presented as governmental activities in the government-wide financial statements. The focus is on how much money flows into and out of those funds and the balances remaining at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can be readily converted to cash. The governmental fund statements provide a detailed short-term view of PWCS' general government operations and the basic services it provides. Governmental fund information helps one determine whether there are more or fewer resources that can be spent in the near future to finance educational programs. Because the governmental funds information does not encompass the additional long-term focus of the government-wide statements, additional information has been added in the form of reconciliations between the total fund balances of the governmental funds and the total net assets of the government-wide activities. An additional reconciliation is added to explain the differences between the net change in fund balance and the change in net assets of the school division.
- Proprietary Funds: Proprietary funds are reported on a full accrual basis and economic resources
  focus. PWCS maintains two different types of proprietary funds. Enterprise funds are used to
  report the same functions presented as business-type activities in the government-wide financial
  statements. Internal service funds are used to report activities that provide supplies and services
  for PWCS' other programs and activities. PWCS' has one enterprise fund: School Age Child Care
  (SACC); and three internal service funds: the Self-Insurance fund, the Health Insurance fund, and
  the Warehouse fund.

• Fiduciary Funds: PWCS is a trustee or fiduciary for the Northern Virginia Regional Special Education Fund and the Governor's School @ Innovation Park. In addition, PWCS is one of three trustees, along with the County and the Prince William County Park Authority of the Prince William County Other Postemployment Benefits trust fund (OPEB), a single agent multiple employer defined benefit postemployment benefits trust that was established in FY 2009 to provide funding for other postemployment benefit payments on behalf of retiree and COBRA participants. The fiduciary activities are reported in a separate statement of fiduciary assets and liabilities and a statement of changes in fiduciary assets and liabilities for all fiduciary funds, except for OPEB. OPEB statements are presented in the Notes to the Financial Statements. These activities are excluded from PWCS' government-wide statements because PWCS cannot use these assets to finance its operation. The student activity money is also accounted for in an agency fund.

# Financial Analysis of PWCS as a Whole

### **Net Assets**

The condensed statement of net assets describes the financial position of PWCS on June 30, 2011. The largest portion of PWCS net assets reflects its investment in capital assets (buildings, land, equipment, and construction-in-progress). Capital assets account for 87.2% of the total net assets and have increased by \$66,569 since June 30, 2010. This increase is primarily the result of continued construction and major renovations necessary to house the continuing growth in the student population. These capital assets are not net of related debt because, as a component unit (school division) in Virginia, PWCS does not have the authority to issue debt. All debt is issued by the County and, therefore, shown as a liability on its Statement of Net Assets. In years where there are substantial additions to capital assets that are funded through the issuance of debt, the school division will have substantial increases in net assets. A more detailed discussion on debt is contained in a later section entitled "Outstanding Long-Term Debt".

The other components of net assets are restricted net assets and unrestricted net assets. Restricted net assets represent those resources that have externally imposed constraints on their use. Restricted net assets decreased by \$65,219 during the current fiscal year reflecting a decrease in PWCS' resources restricted for specific construction projects. Unrestricted net assets are those resources that may be used to meet the obligations placed on PWCS by it creditors and to pay for ongoing operations of the school division. At the end of the fiscal year unrestricted net assets amounted to \$129,727, an increase of \$7,604 from FY 2010. All three components of net assets show positive balances.

|                            | Governmen       | tal Ac | tivities  | Business-type | Activities | Total Entity |           |  |
|----------------------------|-----------------|--------|-----------|---------------|------------|--------------|-----------|--|
|                            | <br>2011        |        | 2010      | 2011          | 2010       | 2011         | 2010      |  |
| Current and other assets   | \$<br>299,842   | \$     | 343,168   | 939           | 309        | 300,781      | 343,477   |  |
| Capital assets             | 1,040,236       |        | 973,667   | -             | -          | 1,040,236    | 973,667   |  |
| Total assets               | 1,340,078       |        | 1,316,835 | 939           | 309        | 1,341,017    | 1,317,144 |  |
| Current liabilities        | 109,413         |        | 96,675    | -             | 7          | 109,413      | 96,682    |  |
| Long-term liabilities      | 38,514          |        | 36,325    | -             | -          | 38,514       | 36,325    |  |
| Total liabilities          | 147,927         |        | 133,000   | -             | 7          | 147,927      | 133,007   |  |
| Net assets:                |                 |        |           |               |            |              |           |  |
| Invested in capital assets | 1,040,236       |        | 973,667   | -             | -          | 1,040,236    | 973,667   |  |
| Restricted                 | 23,128          |        | 88,347    | -             | -          | 23,128       | 88,347    |  |
| Unrestricted               | 128,788         |        | 121,821   | 939           | 302        | 129,727      | 122,123   |  |
| Total net assets           | \$<br>1,192,152 | \$     | 1,183,835 | 939           | 302        | 1,193,091    | 1,184,137 |  |

# **Changes in Net Assets**

|  |           | tal Activities | <b>Business-type Activities</b> |          | <b>Total Reporting Entity</b> |         |  |
|--|-----------|----------------|---------------------------------|----------|-------------------------------|---------|--|
| •                                      | 2011      | 2010           | 2011                            | 2010     | 2011                          | 2010    |  |
| Program revenues: Charges for services | \$ 21,227 | \$ 21,691      | 658                             |          | 21,885                        | 21,691  |  |
| Operating grants and contributions     | 134,064   | 112.243        | 303                             | 312      | 134.367                       | 112.555 |  |
| Capital grants and contributions       | 134,064   | 112,243        | 303                             | 312      | 134,367                       | 112,555 |  |
| General revenues:                      | 90        | 99             | -                               | -        | 90                            | 98      |  |
| Federal                                | 10.818    | 39.305         |                                 |          | 10.818                        | 39.305  |  |
| State                                  | 289.862   | 282,247        | _                               | -        | 289.862                       | 282,247 |  |
| County                                 | 432,746   | 501,378        | <del>-</del>                    | _        | 432.746                       | 501,378 |  |
| Unrestricted investment earnings       | 3,555     | 4,792          | 10                              | 1        | 3,565                         | 4,793   |  |
| Miscellaneous revenues                 | 1,595     | 1,720          | -                               | _ '      | 1,595                         | 1.720   |  |
| Total revenues                         | 893,963   | 963,475        | 971                             | 313      | 894,934                       | 963,788 |  |
| Total Tovollado                        |           |                |                                 | <u> </u> | 004,004                       | 000,100 |  |
| Expenses Instruction:                  |           |                |                                 |          |                               |         |  |
| Regular                                | 438.872   | 434,441        |                                 |          | 438.872                       | 434,441 |  |
| Special                                | 91,911    | 94.105         | -                               | -        | 91,911                        | 94,105  |  |
| Other                                  | 9,130     | 8,241          | -                               | -        | 9,130                         | 8,241   |  |
| Instructional leadership               | 51,393    | 52.762         | -                               | -        | 51,393                        | 52,762  |  |
| Support Services:                      | 31,393    | 52,762         | -                               | -        | 31,393                        | 32,702  |  |
| General administration                 | 9,191     | 8,771          |                                 |          | 9,191                         | 8,771   |  |
| Student services                       | 9.190     | 11.139         | _                               | _        | 9.190                         | 11.139  |  |
| Curricular/staff development           | 13,469    | 12.072         |                                 |          | 13,469                        | 12,072  |  |
| Pupil transportation                   | 49,830    | 48,536         | _                               | _        | 49.830                        | 48,536  |  |
| Operations                             | 21,554    | 22,577         | _                               | _        | 21,554                        | 22,577  |  |
| Utilities                              | 25,430    | 24,290         | _                               | _        | 25.430                        | 24,290  |  |
| Maintenance                            | 25,054    | 24,404         | _                               | _        | 25.054                        | 24,404  |  |
| Central business services              | 43,445    | 45,069         | _                               | _        | 43,445                        | 45,069  |  |
| Reimbursement to County for            | ,         | •              |                                 |          | .0,0                          | .0,000  |  |
| debt service                           | 63,800    | 60,790         | -                               | -        | 63.800                        | 60.790  |  |
| Food service                           | 32,480    | 30.950         | _                               | _        | 32.480                        | 30.950  |  |
| Community service operations           | 897       | 866            | -                               | -        | 897                           | 866     |  |
| School Age Child Care                  | _         | _              | 334                             | 11       | 334                           | 11      |  |
| Total expenses                         | 885,646   | 879,013        | 334                             | 11       | 885,980                       | 879,024 |  |
| Change in net assets                   | 8,317     | 84,462         | 637                             | 302      | 8,954                         | 84,764  |  |

Total revenues decreased by \$68,854 for a 7.2% decrease over FY 2010. This is primarily the result of decrease in Federal aid and general revenue from the County.

48.4% of PWCS' revenue comes from the primary government (the County), 32.4% from the State, 1.2% from the Federal government, 17.4% in the form of program revenues (charges for services, operating and capital grants and contributions), and 0.6% from other categories. The funds PWCS receives from the County are comprised, primarily, of two components; 56.75% of all county general revenues, and amounts provided to PWCS that are the result of bonds sold by the County to fund schools capital projects.

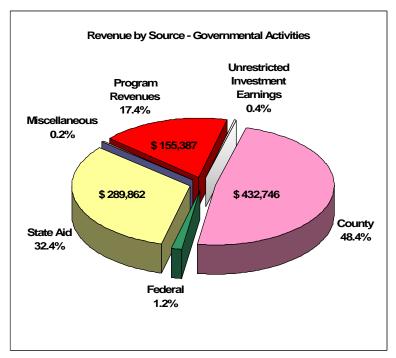
The component of PWCS' "county revenue" that is a function of bond sales decreased from FY 2010 by \$72,900 or 88.3% while all other components of "county revenue" increased by \$4,268 or 1.0%. For FY 2011 there was a 13.7% decrease of all components of "county revenue" or \$68,632. This decrease is primarily a function of a bond sale originally planned for late in FY 2011 occurring early in FY 2012.

State revenue increased \$7,615 or 2.7% due to both the increased growth in student enrollment and the calculation of the State's funding of the standards of quality.

The total cost of all programs increased by 0.8% to \$885,980 in FY 2011. This increase is a function of the

increase in the student population by 3.2% and related instructional needs as well as the division's concentrated effort to contain costs. 77.2% of the division's expenses are related to the instruction of and caring for the needs of students (instruction, transportation, student services, and food service). The division's business and administrative activities accounted for 7.5% of total costs while operations and maintenance amounted to 8.1% of total cost. Reimbursements to the County for debt service totaled 7.2% of FY 2011 costs. For the FY 2011, revenues exceeded expenses by \$8,954. A substantial portion of this excess is related to a concentrated effort by the division to manage costs and the recognition of revenues associated with capital outlay related to PWCS continued expansion of facilities.

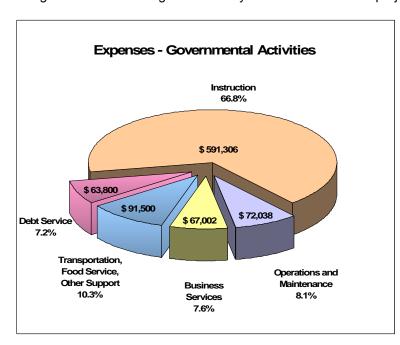
### **Governmental Activities**



The two primary sources of revenue for the school division are from Prince William County and the Commonwealth of Virginia. Funding from the County is provided through a revenue sharing agreement whereby the school division receives 56.75% of general county revenue. The budget is developed based upon projected revenue for that year. In the following fiscal year, revenues are adjusted to reflect the difference between projected and actual revenues (plus or minus).

Prince William County has a fund balance policy which includes a provision to maintain an unassigned General Fund balance no less than 7.5% of the year's General Fund revenues in every fiscal year, with certain exceptions. The revenue sharing agreement between Prince William County and the school division requires the school division to contribute in maintaining the unassigned General fund balance and to receive a return of funds when fund balance is in excess of the

required 7.5%. There will be additional funding from Prince William County in FY 2012 related to additional recognized revenues from FY 2011 in the amount of \$866 and \$9,510 for a return of excess fund balance and recognition of additional general county revenue in excess of projections, respectively.



State funding is provided through a formula that calculates the State share of the cost of education, as determined in the Standards of Quality (SOQ), including basic aid, categorical areas, and sales tax. State funding in FY 2011 increased as a result of the State funding its share of the SOQ cost of the additional 2,459 students in the school division.

The FY 2011 expense budget was adjusted to fund schools and central departments for the costs of the additional student enrollment. The Net Cost of Governmental Activities table shows the cost of program services and the charges for services and grants offsetting those services. The following table shows, for governmental-type activities, the total cost of services and the net cost of services. The net

cost of services reflects the support to be provided by tax revenue, State aid, and Federal aid not restricted to specific programs.

|  | Total (       | Cost | of      |                   |          | Net C   | ost o | of      |                   |
|--|---------------|------|---------|-------------------|----------|---------|-------|---------|-------------------|
|  | <br>Services  |      |         |                   | Services |         |       |         |                   |
|  | 2011          |      | 2010    | Percent<br>Change |          | 2011    |       | 2010    | Percent<br>Change |
| Instruction                              |               |      |         |                   |          |         |       |         |                   |
| Regular                                  | \$<br>438,872 | \$   | 434,441 | 1.0%              | \$       | 379,215 | \$    | 392,899 | -3.5%             |
| Special                                  | 91,911        |      | 94,105  | -2.3%             |          | 41,535  |       | 42,080  | -1.3%             |
| Other                                    | 9,130         |      | 8,241   | 10.8%             |          | 818     |       | 2,568   | -68.1%            |
| Instructional leadership                 | <br>51,393    |      | 52,762  | -2.6%             |          | 51,393  |       | 52,762  | -2.6%             |
| Total instruction                        | <br>591,306   |      | 589,549 | 0.3%              |          | 472,961 |       | 490,309 | -3.5%             |
| Support services                         |               |      |         |                   |          |         |       |         |                   |
| General administration                   | 9,191         |      | 8,771   | 4.8%              |          | 9,191   |       | 8,771   | 4.8%              |
| Student services                         | 9,190         |      | 11,139  | -17.5%            |          | 9,141   |       | 11,111  | -17.7%            |
| Curricular/staff development             | 13,469        |      | 12,072  | 11.6%             |          | 13,356  |       | 11,941  | 11.8%             |
| Pupil transportation                     | 49,830        |      | 48,536  | 2.7%              |          | 49,718  |       | 48,425  | 2.7%              |
| Operations                               | 21,554        |      | 22,577  | -4.5%             |          | 21,272  |       | 22,507  | -5.5%             |
| Utilities                                | 25,430        |      | 24,290  | 4.7%              |          | 25,430  |       | 24,290  | 4.7%              |
| Maintenance                              | 25,054        |      | 24,404  | 2.7%              |          | 25,055  |       | 24,404  | 2.7%              |
| Central business services                | 43,445        |      | 45,069  | -3.6%             |          | 43,164  |       | 44,840  | -3.7%             |
| Reimbursement to County for debt service | 63,800        |      | 60,790  | 5.0%              |          | 63,800  |       | 60,790  | 5.0%              |
| Food service                             | 32,480        |      | 30,950  | 4.9%              |          | (2,912) |       | (2,247) | 29.6%             |
| Community service operations             | 897           |      | 866     | 3.6%              |          | 83      |       | (161)   | -151.6%           |
| Total support services                   | 294,340       |      | 289,464 | 1.7%              |          | 257,298 |       | 254,671 | 1.0%              |

- The cost of all governmental activities was \$885,646.
- The net cost of governmental activities was \$730,259.
- The amount the citizens of Prince William County paid for these activities through County taxes was \$419,837. Additional revenue from Prince William County consisted of bond sales and proffers in the amount of \$9,685 and \$3,224, respectively.

879,013

0.8%

The Commonwealth of Virginia contributed general revenue of \$289,862.

885,646

- The Federal Government contributed general revenue of \$10,818.
- Some of the other costs were paid for by:

Total expenses

- Users who benefited from the programs: \$21,227.
- Total Grants and Contributions: \$134,160.
- o Other payments: \$5,150.
- There are several significant activity changes in the net cost of services:
  - Other instruction decreased as a result of increases in operating grants and contributions.
  - Student Services decreased as a result of a baseline adjustments in the FY 2011 Approved budget.
  - Curricular and staff development increased for increases in the number of programs and an additional grant.

- Food Service net costs decreased due to an increase in revenue from operating grants and contributions.
- Community services operations are subject to change each year as a function of the number of activities conducted within the community use of building (rental) program.

# **Business-type Activities**

Revenues of the school division's business-type activities increased 210.2% to \$971, while expenses increased 2,936.4% to \$334. The main factor attributable to these increases is that FY 2011 was the first full year of activity for the School Age Child Care program. The program was transferred from the County to the school division in late FY 2010.

# Financial Analysis of the District's Funds

Information about PWCS' major funds begins on page 33. These funds are accounted for using the modified accrual basis of accounting. Governmental funds had total revenues of \$887,173 and expenditures of \$949,612. The net change in fund balance was most significant in the Construction Fund amounting to a decrease of \$83,803. This decrease is primarily due to an increase in capital outlay and current expenditures in the Construction Fund related to the construction of three schools opening in FY 2012, a new student information system, and the majority of bond sales budgeted for late FY 2011 taking place in early FY 2012.

The General Fund net increase in fund balance of \$14,286 resulted from an increase in State and County revenue and a decrease in regular instruction expenditures in comparison to FY 2010. The increase in fund balance in Other Governmental Funds of \$3,078 is primarily attributable to increased Federal revenue in the Food Services fund.

In FY 2011, PWCS implemented a new governmental accounting standard, GASB 54, Fund Balance Reporting and Governmental Fund Type Definitions. The fund balances for governmental funds are now reported in classifications that primarily comprise of a hierarchy based on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in that fund can be spent. Generally, what was 'reserved' is now nonspendable, restricted, or committed and 'unreserved' is now assigned or unassigned.

# **General Fund Budgetary Highlights**

The PWCS' budget is prepared in accordance with Virginia School Laws. The most significant budgeted fund is the General Fund. During the course of FY 2011, PWCS amended its General Fund budget as follows:

- Amended appropriation of \$14,165 to reflect the carryover of encumbrances from FY 2010 to FY 2011.
- Supplemental appropriations totaled \$37,598; of which \$25,186 related to the carryover of unencumbered FY 2010 budget and appropriations, a \$11,982 increase in additional Federal, State and local grants and additional State aid due to a higher student population than originally projected in the budget and \$430 for increases in Cable Franchise tax revenue from the County.
- After the final close of the fiscal year, the County determines the actual revenues for the year (FY 2011). At the end of the fiscal year, an appropriation adjustment was made to the school division budget to reflect the difference between the actual and projected revenues of \$9,510. In addition, the supplemental appropriation includes a return of fund balance excess of \$866.

PWCS' final budget for the General Fund anticipated that expenses, including transfers, would exceed revenues by roughly \$25,245. The actual results for the year show an excess of \$14,286. The excess of \$14,286 reflects an effort by management to utilize increases in revenue and savings in expenditures to increase fund balance. The increased fund balance will be utilized to support future budgets.

# **Capital Assets**

At the end of FY 2011, PWCS had \$1,040,236 invested in equipment, land, buildings, and construction in progress in governmental-type activities. The following table shows FY 2011 balances, net of accumulated depreciation. Readers interested in more detailed information on capital assets should refer to the Capital assets note in the Notes to the Financial Statements.

| Capital Assets (net of accumulated deprec |       | ,         |                 |         |                    |      |            |         |
|---|-------|-----------|-----------------|---------|--------------------|------|------------|---------|
| (amounts expressed in thou                | usand | Govern    | nment<br>vities | al      | Busines:<br>Activi | 71   | Total Repo | •       |
|   |       | 2011      |                 | 2010    | 2011               | 2010 | 2011       | 2010    |
| Land                                      | \$    | 64,010    | \$              | 64,010  | -                  | -    | 64,010     | 64,010  |
| Construction in progress                  |       | 69,323    |                 | 101,143 | -                  | -    | 69,323     | 101,143 |
| Depreciable capital assets                |       | 906,903   |                 | 808,514 | -                  |      | 906,903    | 808,514 |
| Total                                     | \$    | 1,040,236 | \$              | 973,667 | -                  | -    | 1,040,236  | 973,667 |

# Major capital asset additions for FY 2011 included:

- Completion of construction of Patriot High School, opening September 2011
- Ongoing construction of two new schools, opening in September 2011:
  - o T. Clay Wood Elementary School
  - o Piney Branch Elementary School
- Replacement of PWCS' student information system.
- · Completed major renovations at:
  - o Triangle Elementary School
  - o Godwin Middle School
  - o Rippon Middle School
  - o Coles Elementary School
  - Nokesville Elementary
- Continued major renovations, additions, replacements or renewals at:
  - o Silver Lake Middle School
  - o Pennington Traditional School
  - o Pace West School
  - o Swans Creek Elementary School
  - o West Gate Elementary School
  - Westridge Elementary School
  - o Potomac High School
  - o Independent Hill Complex
- Purchase of 26 school buses and 6 cars.
- Replacement of 7 trucks and 16 school buses.

# The following major capital projects are included in PWCS' FY 2012 capital budget:

- Completion of T. Clay Wood Elementary School and Piney Branch Elementary School, opening September 2011
- Pace West School replacement
- Reagan Middle School
- Swans Creek Elementary addition
- Westridge Elementary addition
- Pattie Elementary renewal
- Bus operations center parking lot
- Ongoing implementation of infrastructure upgrades needed for technology improvements

Funding for the FY 2012 capital projects includes a general fund transfer of \$1,727 and \$124,681 to be financed by the County through the sale of General Obligation bonds to the Virginia Public School Authority (VPSA).

# **Outstanding Long-Term Debt**

School divisions in the Commonwealth of Virginia are fiscally dependent, in that they do not have taxing authority and rely upon appropriations from the County/City. Only government entities with taxing authority are legally permitted to incur long-term debt. Therefore, all debt required for capital projects for the school division is incurred by the County. As a result, Prince William County retains the liability for the portion of general obligation bonds issued to fund capital projects for PWCS.

The County appropriates funds to PWCS for the education of its students. The School Board, in its annual budget process and in consultation with the County, determines the amount of these funds to support the financing of capital projects for the school division. The School Board budgeted funds are used by the County to offset the debt service cost that the County incurs on the PWCS' behalf.

The following information is provided to acknowledge the portion of long-term debt that is incurred by the County at the request of the School Board and funded by the school district. At June 30, 2011, the County is liable for \$552,775 in general obligation bonds and other long-term debt outstanding to support school capital projects. During FY 2011, outstanding long-term debt decreased by a net \$27,425 consisting of:

- \$37,110 in debt principal retired during the fiscal year.
  - The County refunded \$5,000 of the division's portion of a 2001 General Obligation bond and achieved debt service savings of \$129.
- \$9,685 in new debt issued during FY 2011 through the sale of Qualified School Construction Bonds (QSCBs). QSCBs are authorized by the Federal government through the American Recovery and Reinvestment Act (ARRA) of 2009. The bonds provide for reimbursement of interest paid by a credit from the US Treasury via VPSA.

During FY 2011, \$5,018 in revenue related to long-term debt was recognized by the County related to a one-time credit for the refinancing of existing VPSA bonds.

The Approved School Board budget for FY 2012 provides funding for \$67,512 to support the payment of debt service by the County. The budgeted debt service payments support the budgeted sale of \$124,681 in new bonds during FY 2012 to support school capital projects, as detailed in the FY 2012 – 2021 Capital Improvements Program (CIP). Readers interested in more detailed information for long-term debt activity should refer to the Long-term debt note in the Notes to the Financial Statements.

## **Outstanding Long-Term Debt**

(Incurred by Prince William County on behalf of PWCS) (amounts expressed in thousands)

|                            | Governmental Activities |         |    |         | Busines:<br>Activi |      | Total Reporting<br>Entity |         |  |
|----------------------------|-------------------------|---------|----|---------|--------------------|------|---------------------------|---------|--|
|                            |                         | 2011    |    | 2010    | 2011               | 2010 | 2011                      | 2010    |  |
| General Obligation Bonds * | \$                      | 549,775 | \$ | 576,826 | -                  | -    | 549,775                   | 576,826 |  |
| Literary Loans             |                         | 3,000   |    | 3,374   |                    |      | 3,000                     | 3,374   |  |
| Total                      | \$                      | 552,775 | \$ | 580,200 |                    | -    | 552,775                   | 580,200 |  |

<sup>\*</sup>Includes G.O. Bonds and QSCBs sold directly by County and through the Virginia Public School Authority

# **Bond Ratings**

The County's general obligation bonds continue to maintain a "AAA" rating by Fitch Ratings and an "Aaa" rating from Moody's Investors Service. In July 2011, Standard & Poor's awarded the County its "AAA" rating on the County's general obligation bonds. An "AAA" rating is the highest award by a credit rating agency and certifies the County's sound, consistent, and excellent financial management practices. The County has now received AAA status from all three of the major credit rating agencies – a measure that only 0.4% of local governments throughout the country have achieved.

# Factors influencing future budgets:

The FY 2012 budget provides funding for the following significant costs:

- Funding for current programs to support an increase of 2,762 students.
- Funding to support the capital projects included in the FY 2012 2021 CIP.
- A 1.75% pay plan adjustment and a 0.6% bonus to school division employees.

At the time these financial statements were prepared, the school division was aware of the following existing circumstances that could significantly affect its financial health in the future:

- Student growth continues to place fiscal demands upon the school division requiring additional staff, buses, and classroom space. The substantial rate of growth continues to create challenging fiscal demands in the current and future budgets. Over the past five years PWCS student enrollment has grown, on average, by just under 3.2% per year.
- Not only is the student population continuing to grow, but the demographics of the student population continue to change. Changes in student demographics increase the number of students requiring additional educational services, which in turn increases school division expenditures to meet those needs.
- Student membership on September 30, 2011 was 81,635. This represents an increase of 2,520 students for a growth rate of 3.2%. The student membership was 565 students above the 81,070 projected in the FY 2012 Approved Budget which translates to an estimated increase of \$5,650 in costs. The increase in student growth is attributable, at least in part, to the housing market beginning to stabilize and the ability to purchase foreclosed homes at lower prices.
- For fiscal years 2012 and 2013 fund balance will be supporting the General Fund budgets to the
  extent of \$27.8 million and \$19.4 million, respectively. This is approximately 2 to 3 percent of the
  General Fund budgets for the respective years and substantially more than has been provided in prior
  years. These funds became available, partly, through the conservative management of Federal and

other one-time funds. FY 2014 will present some budgetary challenges as these one-time funds will have been exhausted and the Division will have to replace this funding source while enrollment is still growing at 3.2% annually.

- FY 2012 is the second year of the biennial budget process for the Commonwealth of Virginia. The budget for FY 2012 may be impacted by a number of significant changes including:
  - Updated student enrollment projections,
  - Continued updating of rates for the Virginia Retirement System
- As part of the State's FY 2010-2012 biennial budget plan, the General Assembly and Governor deferred \$850 million in VRS payments to future years by lowering the required VRS contribution rates. This action has had the impact of reducing the State's obligations to the VRS trust for its own employees, reducing Virginia local school division payments for their employees to the trust, and reducing the revenue stream the State makes available to local school divisions to help defer the VRS costs to the divisions. While this action helped the State and local school divisions balance their FY 2011 budgets, it has created a substantial future liability. The budget bill for the 2010-2012 biennium states that the VRS deferral will be paid back starting in FY 2013 at the rate of earnings of the VRS trust over a ten year period. Future VRS rates are going to go up, the current question is "How Much?" The contribution rates set for FY 2012 increased by 2.4% of covered payroll which results in a 26.7% increase in costs. In FY 2013, there will be another increase to VRS contribution rate to get back to levels required to fund the VRS trust. Currently we believe the impact to the School Division may be in the range of \$15 million to \$20 Million dollars. The requirement for both the State budget and local school division budgets to bear the contribution rate increase will be challenging.
- Revenue receipts for the first quarter at the State level are slightly higher than forecasted and greater than last year first quarter receipts.
- The change in the local composite index (LCI) for the 2010-2012 biennium had an impact on funding provided to PWCS by the state. PWCS' LCI went from .4437 for the 2008-2010 biennium to .4036 for the 2010-2012 biennium. This decrease in the LCI represents the state's expectation that the locality has a decrease in ability to bear a larger burden of the funding of education and, therefore, represents an increase in the share of State education dollars to be received by PWCS.
- The County has indicated that FY 2012 revenues are currently tracking just under budget. The
  continued impact of changes in the local economy, the value of residential real estate, and particularly
  the value of commercial real estate make the revenue picture for FY 2012 somewhat uncertain for yet
  another year.
- During the seven year period prior to FY 2008, the growth in real estate assessed values had enabled a \$0.60 reduction in the real property tax rate to a value of \$0.76 while still providing additional revenues to the County and School Board. In FY 2008, the tax rate was increased to \$0.787 per \$100 of assessed value because of the softening values in the housing markets. In FY 2009 the rate was again raised, this time to \$0.97 per \$100 of assessed value. The decline in the value of residential real estate continued with real estate tax rates increasing to \$1.212 for FY 2010, \$1.236 in FY 2011 and \$1.2806 in FY2012. During the current calendar year, the housing market has stabilized and has continued to experience modest but uneven growth. If the increase in the value of housing indicates a stabilization of the housing market, there may be some positive impact on operating and capital budgets in future fiscal years.

# **Contacting the Prince William County Public Schools' Financial Management**

This financial report is designed to provide our citizens, taxpayers, customers, parents, students, and creditors with a general overview of PWCS' finances and to show PWCS' accountability for the money it receives. If you have questions about this report or need additional financial information contact the Department of Financial Services at Prince William County Public Schools, P.O. Box 389, Manassas, Virginia 20108, (703) 791-8753 or online at <a href="http://www.pwcs.edu/departments/finance/">http://www.pwcs.edu/departments/finance/</a>.

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# **Basic Financial Statements**

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|  | Governmental Activities | Business-Type Activities | Total Reporting<br>Entity |
|--|-------------------------|--------------------------|---------------------------|
| ASSETS                                       | ¢ 220,600,704           | 770 444                  | 220 460 440               |
| Equity in cash and pooled investments        | \$ 229,688,704          | 779,414                  | 230,468,118               |
| Accounts receivable and other current assets | 1,472,427               | 159,872                  | 1,632,299                 |
| Due from other governmental units            | 39,174,103              | -                        | 39,174,103                |
| Inventory                                    | 3,042,168               | -                        | 3,042,168                 |
| Prepaids                                     | 2,676,729               | -                        | 2,676,729                 |
| Deposits                                     | 660,000                 | -                        | 660,000                   |
| Restricted assets:                           |                         |                          |                           |
| Restricted cash                              | 23,128,334              | -                        | 23,128,334                |
| Capital assets:                              |                         |                          |                           |
| Land   | 64,009,639              | -                        | 64,009,639                |
| Construction in progress                     | 69,323,089              | -                        | 69,323,089                |
| Depreciable capital assets                   | 1,227,482,513           | -                        | 1,227,482,513             |
| Less: accumulated depreciation               | (320,579,746)           | -                        | (320,579,746)             |
| Total assets                                 | 1,340,077,960           | 939,286                  | 1,341,017,246             |
| LIABILITIES                                  |                         |                          |                           |
| Accounts payable and accrued liabilities     | 16,565,730              | 7                        | 16,565,737                |
| Salaries payable and withholdings            | 80,148,835              | 38                       | 80,148,873                |
| Due to other governmental units              | 264,419                 | -                        | 264,419                   |
| Retainage                                    | 4,960,607               | -                        | 4,960,607                 |
| Unearned revenue                             | 7,473,250               | -                        | 7,473,250                 |
| Long-term liabilities:                       | , -,                    |                          | , -,                      |
| Due within one year                          | 17,138,736              | <del>-</del>             | 17,138,736                |
| Due in more than one year                    | 21,375,024              | -                        | 21,375,024                |
| Total liabilities                            | 147,926,601             | 45                       | 147,926,646               |
| NET ASSETS                                   |                         | ·                        |                           |
| Invested in capital assets                   | 1,040,235,495           | _                        | 1,040,235,495             |
| Restricted for:                              | 1,040,233,495           | -                        | 1,040,235,495             |
|  | 22 129 224              |                          | 22 129 224                |
| Capital projects                             | 23,128,334              | - 020 244                | 23,128,334                |
| Unrestricted                                 | 128,787,530             | 939,241                  | 129,726,771               |
| Total net assets                             | \$ 1,192,151,359        | 939,241                  | 1,193,090,600             |

| Functions/Programs         Expenses         Charges for Services         Operating Grants and Contributions         Capital Grants and Contributions         Governmental Activities           Instruction:           Regular         \$ 438,872,045         1,128,265         58,433,270         95,498         (379,215,012)         -           Special         91,910,777         133,290         50,242,141         -         (41,535,346)         -           Other         9,129,571         1,486,571         6,825,239         -         (817,761)         -           Instructional leadership         51,393,303         -         -         -         -         (51,393,303)         -           Total instruction         591,305,696         2,748,126         115,500,650         95,498         (472,961,422)         - | s in Net Assets           |
|---|---------------------------|
| Instruction:         Regular         \$ 438,872,045         1,128,265         58,433,270         95,498         (379,215,012)         -           Special         91,910,777         133,290         50,242,141         -         (41,535,346)         -           Other         9,129,571         1,486,571         6,825,239         -         (817,761)         -           Instructional leadership         51,393,303         -         -         -         -         (51,393,303)         -   | Total Reporting<br>Entity |
| Regular     \$ 438,872,045     1,128,265     58,433,270     95,498     (379,215,012)     -       Special     91,910,777     133,290     50,242,141     -     (41,535,346)     -       Other     9,129,571     1,486,571     6,825,239     -     (817,761)     -       Instructional leadership     51,393,303     -     -     -     (51,393,303)     -  |                           |
| Special         91,910,777         133,290         50,242,141         -         (41,535,346)         -           Other         9,129,571         1,486,571         6,825,239         -         (817,761)         -           Instructional leadership         51,393,303         -         -         -         (51,393,303)         -   |                           |
| Other         9,129,571         1,486,571         6,825,239         -         (817,761)         -           Instructional leadership         51,393,303         -         -         -         (51,393,303)         -  | (379,215,012)             |
| Instructional leadership 51,393,303 (51,393,303) -  | (41,535,346)              |
|   | (817,761)                 |
| Total instruction 591,305,696 2,748,126 115,500,650 95,498 (472,961,422) -  | (51,393,303)              |
|   | (472,961,422)             |
| Support services:   |                           |
| General administration 9,191,415 (9,191,415) -  | (9,191,415)               |
| Student services 9,190,112 - 49,122 - (9,140,990) -   | (9,140,990)               |
| Curricular/staff development 13,468,910 40,207 73,079 - (13,355,624) -  | (13,355,624)              |
| Pupil transportation 49,829,566 111,195 (49,718,371) -  | (49,718,371)              |
| Operations 21,553,779 281,765 (21,272,014) -  | (21,272,014)              |
| Utilities 25,429,841 (25,429,841) -   | (25,429,841)              |
| Maintenance 25,054,480 (25,054,480) -   | (25,054,480)              |
| Central business services 43,444,463 280,674 (43,163,789) -   | (43,163,789)              |
| Reimbursement to County for debt service 63,799,846 (63,799,846) -  | (63,799,846)              |
| Food service 32,480,246 16,951,061 18,441,053 - 2,911,868 -   | 2,911,868                 |
| Community service operations 897,371 814,043 (83,328) -   | (83,328)                  |
| Total support services 294,340,029 18,478,945 18,563,254 - (257,297,830) -  | (257,297,830)             |
| Total governmental activities         885,645,725         21,227,071         134,063,904         95,498         (730,259,252)         -   | (730,259,252)             |
| Business-type activities:   |                           |
| School Age Child Care         333,639         658,265         302,918         -         -         627,544   | 627,544                   |
| Total Reporting Entity         \$ 885,979,364         21,885,336         134,366,822         95,498         (730,259,252)         627,544   | (729,631,708)             |
| General revenues:   |                           |
| Grants and contributions not restricted to specific programs  |                           |
| Federal 10,817,425 -  | 10,817,425                |
| State 289,862,403 -   | 289,862,403               |
| County 432,745,724 -  | 432,745,724               |
| Unrestricted investment earnings 3,554,919 9,911  | 3,564,830                 |
| Miscellaneous revenues 1,594,658 -  | 1,594,658                 |
| Total general revenues         738,575,129         9,911  | 738,585,040               |
| Change in net assets 8,315,877 637,455  | 8,953,332                 |
| Net assets, beginning of year as restated1,183,835,482301,786   | 1,184,137,268             |
| Net assets, end of year \$ 1,192,151,359 939,241  | 1,193,090,600             |

|  | General Fund   | Construction<br>Fund | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|--|----------------|----------------------|--------------------------------|--------------------------------|
| ASSETS                                     |                |                      |                                |                                |
| Equity in cash and pooled investments      | \$ 143,581,730 | 38,032,575           | 15,698,600                     | 197,312,905                    |
| Restricted cash                            | -              | 23,128,334           | -                              | 23,128,334                     |
| Accounts receivable                        | 267,010        | 142,173              | 467,958                        | 877,141                        |
| Due from other funds                       | 512,724        | -                    | -                              | 512,724                        |
| Due from other governmental units          | 34,876,228     | -                    | 4,297,875                      | 39,174,103                     |
| Inventory                                  | 930,490        | -                    | 970,944                        | 1,901,434                      |
| Deposit                                    | -              | 160,000              | -                              | 160,000                        |
| Total assets                               | 180,168,182    | 61,463,082           | 21,435,377                     | 263,066,641                    |
| LIABILITIES and FUND BALANCES Liabilities: |                |                      |                                |                                |
| Accounts payable and accrued liabilities   | 7,009,593      | 8,460,457            | 815,415                        | 16,285,465                     |
| Salaries payable and withholdings          | 79,505,929     | 38,421               | 602,251                        | 80,146,601                     |
| Retainage payable                          | -              | 4,960,607            | -                              | 4,960,607                      |
| Deferred revenue                           | 10,376,074     | -                    | -                              | 10,376,074                     |
| Unearned revenue                           | 901,050        | -                    | 842,308                        | 1,743,358                      |
| Total liabilities                          | 97,792,646     | 13,459,485           | 2,259,974                      | 113,512,105                    |
| Fund Balances:                             |                |                      |                                |                                |
| Nonspendable:                              |                |                      |                                |                                |
| Inventory                                  | 930,490        | _                    | 970,944                        | 1,901,434                      |
| Restricted:                                | ,              |                      | ,-                             | , , -                          |
| Regular instruction                        | 309,015        | _                    | -                              | 309,015                        |
| Other instruction                          | 4,038          | _                    | -                              | 4,038                          |
| General administration                     | 169,405        | _                    | -                              | 169,405                        |
| Food services                              | -              | -                    | 15,454,330                     | 15,454,330                     |
| Capital outlay                             | -              | 12,279,116           | -                              | 12,279,116                     |
| For payments to PWC for arbitrage rebate   | -              | 264,419              | -                              | 264,419                        |
| Committed:                                 |                | •                    |                                | •                              |
| Community service operations               | -              | _                    | 2,750,129                      | 2,750,129                      |
| Capital outlay                             | -              | 3,078,500            | -                              | 3,078,500                      |
| Assigned:                                  |                |                      |                                |                                |
| Regular instruction                        | 35,870,147     | -                    | -                              | 35,870,147                     |
| Special instruction                        | 8,222,542      | -                    | -                              | 8,222,542                      |
| Other instruction                          | 1,385,631      | -                    | -                              | 1,385,631                      |
| Instructional leadership                   | 5,270,930      | -                    | -                              | 5,270,930                      |
| General administration                     | 844,504        | -                    | -                              | 844,504                        |
| Student services                           | 779,883        | -                    | -                              | 779,883                        |
| Curricular/staff development               | 1,773,534      | -                    | -                              | 1,773,534                      |
| Pupil transportation                       | 3,945,706      | -                    | -                              | 3,945,706                      |
| Operations                                 | 1,346,564      | -                    | -                              | 1,346,564                      |
| Utilities                                  | 3,118,027      | -                    | -                              | 3,118,027                      |
| Maintenance                                | 2,428,203      | -                    | -                              | 2,428,203                      |
| Central business services                  | 14,946,963     | -                    | -                              | 14,946,963                     |
| Capital outlay                             | -              | 32,381,562           | -                              | 32,381,562                     |
| Unassigned:                                | 1,029,954      |                      |                                | 1,029,954                      |
| Total fund balances                        | 82,375,536     | 48,003,597           | 19,175,403                     | 149,554,536                    |
| Total liabilities and fund balances        | \$ 180,168,182 | 61,463,082           | 21,435,377                     | 263,066,641                    |

#### Total fund balances - governmental funds

\$ 149,554,536

Amounts reported for governmental activities in the Statement of Net Assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the fund statements.

| Land                       | \$ 64,009,639 |               |
|----------------------------|---------------|---------------|
| Construction in progress   | 69,323,089    |               |
| Library books              | 3,583,561     |               |
| Buildings and improvements | 1,118,831,021 |               |
| Equipment                  | 31,260,843    |               |
| Vehicles                   | 73,807,088    |               |
| Total capital assets       | 1,360,815,241 |               |
| Accumulated depreciation   | (320,579,746) | 1,040,235,495 |

Prepaid other post employment benefits represent irrevocable payments made to the Prince William County, Virginia Other Post Employment Benefits Master Trust for retiree healthcare benefits in advance of total actuarial requirements to date. The advance payments are reported in the Statement of Net Assets, but as expenditures in the funds when made.

2,676,729

Certain amounts due to other governmental units are not due and payable in the current period and, therefore, are not reported in the funds.

(264,419)

Certain revenues are measurable but not available to pay for current period expenditures and, therefore, are reported in the funds as deferred revenue.

10,376,074

(29,010,288)

Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.

Compensated absences (27,941,081)
Pollution remediation (1,069,207)

18,583,232

Net Assets of internal service funds.

Net assets - governmental activities

\$ 1,192,151,359

Prince William County Public Schools Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2011

|   | General<br>Fund  | Construction<br>Fund | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|---|------------------|----------------------|--------------------------------|--------------------------------|
| REVENUES:   |                  |                      |                                |                                |
| Use of money and property:                                |                  |                      |                                |                                |
| Use of money - interest                                   | \$<br>2,750,925  | 757,507              | 213,566                        | 3,721,998                      |
| Use of property   | -                | -                    | 814,043                        | 814,043                        |
| Charges for services                                      | 3,539,195        | -                    | 16,921,631                     | 20,460,826                     |
| Intergovernmental:  |                  |                      |                                |                                |
| Federal   | 58,566,369       | -                    | 17,417,511                     | 75,983,880                     |
| State   | 357,613,534      | -                    | 535,410                        | 358,148,944                    |
| County  | 412,880,950      | 12,908,771           | -                              | 425,789,721                    |
| Miscellaneous   | 1,729,066        | -                    | 524,201                        | 2,253,267                      |
| Total revenues  | 837,080,039      | 13,666,278           | 36,426,362                     | 887,172,679                    |
| EXPENDITURES: Current:                                    |                  |                      |                                |                                |
| Regular instruction                                       | 403,743,489      | 13,156,535           | _                              | 416,900,024                    |
| Special instruction                                       | 91,383,404       | -                    | _                              | 91,383,404                     |
| Other instruction   | 9,061,682        | _                    | _                              | 9,061,682                      |
| Instructional leadership                                  | 51,393,303       | _                    | _                              | 51,393,303                     |
| General administration                                    | 8,090,021        | _                    | _                              | 8,090,021                      |
| Student services  | 9,143,369        | _                    | _                              | 9,143,369                      |
| Curricular/staff development                              | 13,440,836       | _                    | _                              | 13,440,836                     |
| Pupil transportation                                      | 49,191,230       | _                    | _                              | 49,191,230                     |
| Operations  | 21,418,987       | _                    | _                              | 21,418,987                     |
| Utilities   | 25,429,841       | _                    | _                              | 25,429,841                     |
| Maintenance   | 22,348,065       | 2,253,172            | _                              | 24,601,237                     |
| Central business services                                 | 43,625,685       | _,,                  | _                              | 43,625,685                     |
| Community service operations                              | -                | _                    | 897,371                        | 897,371                        |
| Food services   | _                | _                    | 32,450,529                     | 32,450,529                     |
| Reimbursement to the County for debt service              | 63,682,901       | 742,138              | -,, -                          | 64,425,039                     |
| Capital outlay  | -                | 88,159,301           | _                              | 88,159,301                     |
| Total expenditures  | <br>811,952,813  | 104,311,146          | 33,347,900                     | 949,611,859                    |
| Excess (deficiency) of revenues over (under) expenditures | 25,127,226       | (90,644,868)         | 3,078,462                      | (62,439,180)                   |
| OTHER FINANCING SOURCES (USES): TRANSFERS IN:             |                  |                      |                                |                                |
| General fund  | -                | 7,841,592            | -                              | 7,841,592                      |
| Construction fund   | 1,000,000        | -                    | -                              | 1,000,000                      |
| TRANSFERS OUT:  |                  |                      |                                |                                |
| General fund  | <u>-</u>         | (1,000,000)          | -                              | (1,000,000)                    |
| Construction fund   | (7,841,592)      | -                    | -                              | (7,841,592)                    |
| Health Insurance fund                                     | <br>(4,000,000)  |                      |                                | (4,000,000)                    |
| Total other financing sources (uses), net                 | <br>(10,841,592) | 6,841,592            | <del>-</del>                   | (4,000,000)                    |
| Net change in fund balances                               | 14,285,634       | (83,803,276)         | 3,078,462                      | (66,439,180)                   |
| FUND BALANCES, beginning of year as restated              | <br>68,089,902   | 131,806,873          | 16,096,941                     | 215,993,716                    |
| FUND BALANCES, end of year                                | \$<br>82,375,536 | 48,003,597           | 19,175,403                     | 149,554,536                    |

| Total net change in fund balances - total governmental funds  |                                  | \$<br>(66,439,180)                       |
|---|----------------------------------|--|
| Amounts reported for governmental activities in the Statement of Activities are different because:  |                                  |  |
| Certain revenues that are disclosed in the Statement of Activities do not provide current financial resources and are, therefore, not reported in the funds.  |                                  | 6,788,923                                |
| Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay exceeds depreciation in the period:  Capital outlays  Depreciation expense | \$<br>96,187,971<br>(29,583,621) | 66,604,350                               |
| The net effect of various transactions including disposal of capital assets.  |                                  | (36,034)                                 |
| Some expenses reported in the Statement of Activities do not require the use of current financial resources and; therefore, are not reported as expenditures in governmental funds:   |                                  |  |
| Arbitrage Compensated absences Other postemployment benefits Pollution remediation  |                                  | 625,193<br>(1,091,616)<br>-<br>(502,647) |
| Activities of Internal Service Funds that serve governmental activities.  |                                  | 2,366,888                                |
| Change in net assets of governmental activities   | _<br>                            | \$<br>8,315,877                          |

|   | Original Budget            | Final Budget               | Actual                     | Variance with<br>Final Budget<br>Positive/<br>(Negative) |
|---|----------------------------|----------------------------|----------------------------|--|
| REVENUES:   |                            |                            |                            |  |
| Use of money and property:                                |                            |                            |                            |  |
| Use of money - interest                                   | \$ -                       | 2,750,925                  | 2,750,925                  | -  |
| Charges for services                                      | 1,709,418                  | 3,511,210                  | 3,539,195                  | 27,985   |
| Intergovernmental:  |                            |                            |                            |  |
| Federal   | 47,954,302                 | 56,092,641                 | 58,566,369                 | 2,473,728  |
| State   | 354,037,349                | 357,284,768                | 357,613,534                | 328,766  |
| County Miscellaneous                                      | 405,475,629<br>40,077      | 407,098,384<br>703,671     | 412,880,950<br>1,729,066   | 5,782,566<br>1,025,395                                   |
| Total revenues  | 809,216,775                | 827,441,599                | 837,080,039                | 9,638,440  |
| Total Teverides   | 009,210,773                | 027,441,399                | 037,000,039                | 9,030,440  |
| EXPENDITURES:   |                            |                            |                            |  |
| Current:  |                            |                            |                            |  |
| Regular instruction                                       | 407,085,279                | 420,630,895                | 403,743,489                | 16,887,406   |
| Special instruction                                       | 96,158,532                 | 104,149,919                | 91,383,404                 | 12,766,515   |
| Other instruction   | 9,374,832                  | 9,197,507                  | 9,061,682                  | 135,825  |
| Instructional leadership                                  | 53,743,586                 | 56,378,435                 | 51,393,303                 | 4,985,132  |
| General administration                                    | 7,818,023                  | 8,047,804                  | 8,090,021                  | (42,217)   |
| Student services  | 9,411,767                  | 9,608,990                  | 9,143,369                  | 465,621  |
| Curricular/staff development                              | 10,536,840                 | 13,663,474                 | 13,440,836                 | 222,638  |
| Pupil transportation                                      | 46,156,811                 | 46,830,705                 | 49,191,230                 | (2,360,525)  |
| Operations Utilities                                      | 19,823,075<br>33,287,263   | 20,091,445<br>. 29,524,540 | 21,418,987<br>25,429,841   | (1,327,542)<br>4,094,699                                 |
| Maintenance   | 26,025,206                 | 21,586,176                 | 22,348,065                 | (761,889)  |
| Central business services                                 | 51,941,998                 | 44,392,331                 | 43,625,685                 | 766,646  |
| Reimbursement to the County for debt service              | 58,127,770                 | 58,484,570                 | 63,682,901                 | (5,198,331)  |
| Total expenditures  | 829,490,982                | 842,586,791                | 811,952,813                | 30,633,978   |
| ·   |                            |                            |                            |  |
| Excess (deficiency) of revenues over (under) expenditures | (20,274,207)               | (15,145,192)               | 25,127,226                 | 40,272,418   |
| OTHER FINANCING SOURCES (USES):                           |                            |                            |                            |  |
| TRANSFERS IN:   |                            |                            |                            |  |
| Construction fund   | 1,000,000                  | 1,000,000                  | 1,000,000                  | -  |
| TRANSFERS OUT:  | (4.040.000)                | (7,000,454)                | (7.044.500)                | (740.400)  |
| Construction fund Health Insurance fund                   | (1,213,000)<br>(2,000,000) | (7,099,454)<br>(4,000,000) | (7,841,592)<br>(4,000,000) | (742,138)  |
| Total other financing uses, net                           | (4,213,000)                | (10,099,454)               | (10,841,592)               | (742,138)  |
| Total other illiancing uses, het                          | (4,213,000)                | (10,099,434)               | (10,041,392)               | (142,130)  |
| Net change in fund balance                                | (24,487,207)               | (25,244,646)               | 14,285,634                 | 39,530,280   |
| FUND BALANCE, beginning of year                           | 68,089,902                 | 68,089,902                 | 68,089,902                 |  |
| FUND BALANCE, end of year                                 | \$ 43,602,695              | 42,845,256                 | 82,375,536                 | 39,530,280   |

# Prince William County Public Schools Statement of Fund Net Assets Proprietary Funds As of June 30, 2011

Exhibit 8

|  | Business-type<br>Activities -<br>Enterprise Fund | Governmental<br>Activities - |
|--|--|------------------------------|
|  | School Age                                       | Internal Service             |
| ASSETS                                       | Child Care                                       | Funds                        |
| Current assets:                              |  |                              |
| Equity in cash and pooled investments        | \$ 779,414                                       | 32,375,799                   |
| Accounts receivable and other current assets | 159,872  | 595,286                      |
| Inventory                                    | ,<br>-   | 1,140,734                    |
| Deposits                                     | -  | 500,000                      |
| Total current assets                         | 939,286  | 34,611,819                   |
| LIABILITIES                                  |  |                              |
| Current liabilities:                         |  |                              |
| Accounts payable and accrued liabilities     | 7  | 280,265                      |
| Salaries payable and withholdings            | 38   | 2,234                        |
| Unearned revenue                             | -  | 5,729,892                    |
| Due to other funds                           | -  | 512,724                      |
| Incurred but not reported claims             | <u> </u>   | 7,197,051                    |
| Total current liabilities                    | 45_  | 13,722,166                   |
| Noncurrent liabilities:                      |  |                              |
| Incurred but not reported claims             | -  | 2,306,421                    |
| Total liabilities                            | 45   | 16,028,587                   |
| NET ASSETS                                   |  |                              |
| Unrestricted                                 | \$ 939,241                                       | 18,583,232                   |

# Prince William County Public Schools Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds For the Year Ended June 30, 2011

Exhibit 9

|   | Business-type<br>Activities -<br>Enterprise Fund | Governmental<br>Activities - |
|---|--|------------------------------|
|   | School Age<br>Child Care                         | Internal Service<br>Funds    |
| Operating Revenues:                                       |  |                              |
| Charges for services                                      | \$ 658,265                                       | 73,102,898                   |
| Total operating revenues                                  | 658,265  | 73,102,898                   |
| Operating Expenses: Personnel services Materials/supplies | 293,663<br>39,976                                | 857,527<br>61,879            |
| Administrative costs                                      | -  | 3,409,801                    |
| Premiums  | -  | 5,465,962                    |
| Claims and benefits paid                                  | -  | 58,705,187                   |
| Losses and unallocated loss adjustment                    | -  | 1,839,982                    |
| Cost of goods sold  | -  | 4,969,736                    |
| Total operating expenses                                  | 333,639  | 75,310,074                   |
| Operating gain (loss)                                     | 324,626  | (2,207,176)                  |
| Non-Operating Revenues:                                   |  |                              |
| Interest and miscellaneous                                | 9,911  | 574,064                      |
| Gain (loss) before contributions and transfers            | 334,537  | (1,633,112)                  |
| Contribution from Prince William County                   | 302,918  | -                            |
| Transfers In  | <u> </u>   | 4,000,000                    |
| Change in net assets                                      | 637,455  | 2,366,888                    |
| Net Assets, beginning of year                             | 301,786  | 16,216,344                   |
| Net Assets, end of year                                   | \$ 939,241                                       | 18,583,232                   |

| For the Year Ended June 30, 2011  | A:<br>E: | iness-type<br>ctivities -<br>nterprise<br>Fund | Governmental<br>Activities - |
|---|----------|--|------------------------------|
|   |          | chool Age<br>hild Care                         | Internal Service<br>Funds    |
| Cash Flows from Operating Activities: Receipts from customers and users   | \$       | 500,260  | 73,056,740                   |
| Payments to suppliers for goods and services  | Ψ        | (46,811)                                       | (74,762,701)                 |
| Payments to employees   |          | (293,625)                                      | (855,470)                    |
| Net cash provided (used) by operating activities  |          | 159,824  | (2,561,431)                  |
| Cash Flows from Non-capital Financing Activities:   |          |  |                              |
| Contribution from Prince William County   |          | 302,918  | -                            |
| Advances from other funds   |          | _  | 212,269                      |
| Transfers from other funds  |          |  | 4,000,000                    |
| Net cash provided by non-capital financing activities   |          | 302,918  | 4,212,269                    |
| Cash Flows from Investing Activities:   |          |  |                              |
| Interest received from investments  | -        | 8,158  | 565,332                      |
| Net increase in equity in cash and pooled investments   |          | 470,900  | 2,216,170                    |
| Equity in cash and pooled investments, beginning of year  |          | 308,514  | 30,159,629                   |
| Equity in cash and pooled investments, end of year  | \$       | 779,414  | 32,375,799                   |
| Reconciliation of Operating Gain (Loss) to Net Cash Provided (Used) by Operating Activities:                              |          |  |                              |
| Operating Gain (loss)   | \$       | 324,626  | (2,207,176)                  |
| Adjustments to reconcile operating gain (loss) to net cash provided (used) by operating Change in assets and liabilities: |          |  |                              |
| (Increase) in accounts receivable   |          | (158,005)                                      | (492,513)                    |
| Decrease in due from other governmental units   |          | -  | 5,618                        |
| (Increase) in inventory   |          | -  | (194,768)                    |
| Increase in unearned revenue  |          | -<br>(6 925)                                   | 440,737                      |
| (Decrease) in accounts payable and accrued liabilities Increase in salaries payable and withholdings                      |          | (6,835)<br>38                                  | (709,512)<br>2,057           |
| Increase in incurred but not reported claims  |          | 30   | 594,126                      |
| Net cash provided (used) by operating activities  | \$       | 159,824  | (2,561,431)                  |
| net cash provided (used) by operating activities  | φ        | 108,024  | (∠,301,431)                  |

Prince William County Public Schools Statement of Assets and Liabilities Agency Funds As of June 30, 2011 Exhibit 11

|  | _Agency Funds |            |
|--|---------------|------------|
| Assets                                   |               |            |
| Cash and pooled investments              | \$            | 9,861,943  |
| Due from other governmental units        |               | 2,351,260  |
| Total assets                             |               | 12,213,203 |
|  |               |            |
| Liabilities                              |               |            |
| Accounts payable and accrued liabilities |               | 11,985,638 |
| Due to other governmental units          |               | 227,565    |
| -  | \$            | 12,213,203 |

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Prince William County Public Schools Notes to the Financial Statements June 30, 2011

# NOTE 1 – Summary of significant accounting policies

# A. Financial reporting entity

Prince William County Public Schools (PWCS) is a corporate body operating under the constitution of the Commonwealth of Virginia and the *Code of Virginia*. The eight members of the School Board are elected by the citizens of Prince William County (the County) to serve four-year terms. One member represents each of the County's seven magisterial districts and the chairman serves at large. PWCS is organized to focus on meeting the needs of its 79,115 students while managing 87 schools. The mission of PWCS is to provide a world-class education. PWCS receives funding from taxes collected and allocated by the County; tuition and fees; and state and federal aid. School construction projects are funded by the proceeds of general obligation bonds issued by the County and approved by the County voters. Other sources of PWCS school construction funding are Virginia Public School Authority (VPSA) bonds, Literary Fund loans, Build America (BAB) bonds, Qualified School Construction (QSCB) bonds, and cash funding. Accounting principles generally accepted in the United States of America establish PWCS as a discretely presented component unit of the County.

#### B. Government-wide and fund financial statements

The basic financial statements include both government-wide statements, based on the entity as a whole, and fund financial statements that focus only on the individual funds defined by PWCS. Management's discussion and analysis, although not part of the basic financial statements, are a narrative introduction and analytical overview of the government's financial activities in the form of "management's discussion and analysis" (MD&A). This analysis is similar to the analysis private sector entities provide in their annual reports.

Government-wide financial statements The reporting model includes financial statements prepared using full accrual accounting for all of the division's activities. This approach includes not just current assets and liabilities (such as cash and accounts payable), but also capital assets and long-term liabilities. Accrual accounting requires that all of the revenues and costs of providing services each year are reported, not just those received or paid in the current year or soon thereafter. The governmental activities, which are normally supported by intergovernmental revenues, are reported separately from the business-type activities, which are generally supported by charges for services. Fiduciary funds are not included in the government-wide financial statements.

The basic financial statements include both government-wide statements where the focus is on the division as a whole and fund financial statements where the focus is on the major individual funds. In the government-wide statement of net assets, assets and liabilities are (a) presented on a consolidated basis and (b) reflected, on a full accrual, economic resource basis, which incorporates long-term assets and receivables as well as long-term obligations.

<u>Statement of net assets</u> - The statement of net assets is designed to display the financial position of the primary government and present the governmental and business-type activities on a consolidated basis by column. PWCS reports all capital assets in the government-wide statement of net assets and reports depreciation expense - the cost of "using up" capital assets - in the statement of activities. The net assets of PWCS are broken down into three categories - 1) invested in capital assets 2) restricted, and 3) unrestricted.

<u>Statement of activities</u> - The government-wide statement of activities reports expenses and revenues in a format that focuses on the cost of each PWCS functional category or business-type activity. The expense of individual functions or activities is compared to the revenues generated directly by the function (instruction, general administration, etc.) or activity. These directly matched revenues are called program revenues. This format enables the government-wide statement of activities to reflect both the gross and net cost per

functional category or business-type activity that are otherwise being supported by general government revenues.

Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given functional category or activity and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or activity. Other items that are not properly included among program revenues are reported as general revenues.

Direct expenses are considered those that are clearly identifiable with a specific function or activity. PWCS does not allocate indirect expenses.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

<u>Fund financial statements</u> Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements, while business-type activities and internal service funds are reported in separate columns as well.

In the fund financial statements, financial transactions and accounts of PWCS are organized on the basis of funds. The operation of each fund is considered to be an independent fiscal and separate accounting entity, with a self-balancing set of accounts recording cash and/or other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. The governmental fund financial statements are presented on a current financial resource measurement focus and modified accrual basis of accounting. This is the manner in which these funds are normally budgeted. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental activities column, a reconciliation is presented which briefly explains the adjustments necessary to reconcile the fund financial statements to the governmental activities column of the government-wide financial statements.

The proprietary funds, which are presented in the fund financial statements, distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services. Revenues and expenses not meeting this criteria are reported as nonoperating revenue and expenses.

PWCS' fiduciary funds are presented in the fund financial statements. Since by definition these assets are being held for the benefit of a third party and cannot be used to address activities or obligations of PWCS, these funds are not incorporated into the government-wide statements.

Budgetary comparison schedules Demonstrating compliance with the adopted budgets is an important component of a government's accountability to the public. Many citizens participate in the process of establishing the annual operating budgets of state and local governments, and have a keen interest in following the financial progress of their governments over the course of the year. For this reason, PWCS has chosen to make its budgetary comparison statement of the General Fund part of the basic financial statements. PWCS and many other governments revise their original budgets over the course of the year for a variety of reasons. Under the new reporting model, governments will continue to provide budgetary comparison information in their annual reports. An important change, however, is a requirement to add the government's original budget to the current comparison of final budget and actual results.

#### C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Non-exchange transactions include grants and donations where PWCS either gives or receives value without directly receiving or giving equal value in exchange. Revenues from general-purpose grants are recognized in the period for which they are earned.

It is PWCS policy to first use restricted resources for expenses incurred for which both restricted and unrestricted resources are available.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. This focus is on the determination of, and changes in financial position, and generally only current assets and current liabilities are included on the balance sheet. Revenues are recorded as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, PWCS considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. PWCS' primary revenues susceptible to accrual include grants, intergovernmental revenues, charges for services, and interest on investments.

For governmental funds, it is PWCS policy to first use restricted resources for expenditures incurred for which both restricted and unrestricted resources are available. Similarly, within unrestricted resources, the policy is to expend committed amounts first, followed by assigned amounts, and then unassigned amounts for which amounts in any of those unrestricted fund balance classifications could be used. Because different measurement focuses and bases of accounting are used in the government-wide statement of net assets than in governmental fund statements, amounts reported as *restricted fund balances* in governmental funds may be different from amounts reported as *restricted net assets* in the statement of net assets.

PWCS reports the following major funds:

#### **Governmental Funds:**

<u>General Fund</u>: The *General Fund* is the operating fund of PWCS and is used to account for the revenues and expenditures necessary for the day-to-day operation of PWCS. This fund is used to account for all financial resources except those required to be accounted for in another fund.

<u>Construction Fund</u>: The *Construction Fund* is used to account for restricted or assigned financial resources to be used for the acquisition, construction, or repair of PWCS major capital facilities.

In addition to the major funds discussed above, PWCS also reports the following fund types:

#### **Proprietary Funds:**

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations.

PWCS' business-type activity fund accounts for *school age child care (SACC)* services provided to parents of students who require before and/or after school care. While this service is provided by private child-care providers for the operation of the program, the school board administers the program. Revenues are generated through application fees and slot fees.

Internal service funds account for warehouse services, self-insurance, and health insurance provided to departments of PWCS on a cost reimbursement basis.

<u>Warehouse Fund</u>: The *Warehouse Fund* was created to account for the operations of the warehouse. This warehouse operation maintains inventories for maintenance, educational supplies, and office supplies. Revenues and expenses are predominantly a result of operations of the warehouse function.

<u>Self-Insurance Fund</u>: The *Self-insurance Fund* was created to account for the accumulation of resources to pay for workers' compensation losses incurred by the partial or total retention of risk of loss

arising out of the assumption of risk rather than transferring that risk to a third party through the purchase of commercial insurance.

<u>Health Insurance Fund</u>: The *Health Insurance Fund* was created to better manage health care expenses within PWCS. The primary sources of revenue for this fund are employer contributions paid by the other funds and employee contributions deducted from employee pay on a semi-monthly basis.

# **Fiduciary Funds:**

Fiduciary funds are used to account for assets held by or as an agent for individuals, private organizations, and other governments. Agency funds are custodial in nature and do not involve measurement of results of operations. Agency funds include the governor's school @ innovation park fund, the regional school fund, and the student activity fund.

#### D. Assets, liabilities, and net assets or equity

#### **Deposits and investments**

The County maintains a single cash and investment pool for use by the County and some of its component units, including PWCS. All PWCS funds are maintained in this account except for the School Board Student Activity Fund. Pooled cash and investments represent the majority of PWCS' available cash.

Investments are carried at fair value based on quoted market prices. In order to maximize investment returns, these funds are maintained in a fully insured or collateralized investment pool administered by the County. The County allocates investment earnings, less an administrative charge, to PWCS monthly based on PWCS' average daily balance in cash investments.

For purposes of the statement of cash flows, the proprietary fund type considers all highly liquid investments with original maturities less than three months, including pooled investments and restricted assets, to be cash equivalents.

#### **Deposits**

At June 30, all of the County's deposits were covered by federal depository related insurance or collateralized in accordance with the Virginia Security for Public Deposits Act (the Act). Under the Act, banks holding public deposits in excess of the amounts insured by FDIC must pledge collateral in the amount of 50% of excess deposits to a collateral pool in the name of the Commonwealth Treasury Board. If any member bank fails, the entire collateral pool becomes available to satisfy the claims of governmental entities. With the ability to make additional assessments, the multiple bank collateral pool functions similar to depository insurance. Savings and loan institutions are required to collateralize 100% of deposits in excess of FDIC limits. The Commonwealth Treasury Board is responsible for monitoring compliance with the collateralization and reporting requirements of the Act.

Restricted cash of \$23,128,334 consists of bond proceeds held by trustees for the funding of specific construction projects. The funds are maintained to comply with the provision of the Tax Reform Act of 1966 or as required by various bond covenants.

Cash in the student activity fund represents available cash in the local school accounts, all of which are fully insured or collateralized. Bank balances, including checking and savings accounts and certificates of deposit, are placed with banks and savings and loan institutions which are protected by FDIC laws or collateral held under the provisions of the Act.

All funds deposited in accordance with the requirements of the Act are considered fully secured and are not subject to custodial credit risk.

#### Investments

State statutes authorize the County to invest in obligations of the United States or agencies thereof, obligations of the Commonwealth or political subdivisions thereof, obligations of the International Bank for

Reconstruction and Development (World Bank), the Asian Development Bank, the African Development Bank, "prime quality" commercial paper, corporate notes rated AA or better by Standard & Poor's, Inc. and Aa or better by Moody's Investors Service, Inc., bankers' acceptances, repurchase agreements, money market mutual funds, Certificates of deposit issued by qualified Virginia state depositories or under the CDARS program, the State Treasurer's Local Government Investment Pool (LGIP) and State Non-Arbitrage Program (SNAP). PWCS' pro rata share of the County's pooled cash and investments was approximately 32.12% at June 30, 2011. The investments contained in the County's pool of investments are subject to investment rate and custodial credit risk.

The maturities of the County's investments range from one day to ten years. While the County normally plans to hold investments to maturity, it may sell securities before their maturity. For additional information please refer to the County CAFR. Copies of the County's CAFR may be obtained by writing the Finance Office at One County Complex Court, Prince William, Virginia 22192-9201 or by download from their website at <a href="http://www.pwcgov.org">http://www.pwcgov.org</a>.

#### Receivables and payables

All interfund receivables and payables are displayed in the fund statements as "due to/due from other funds." These amounts offset each other and are eliminated from the government-wide statement of net assets, so as to not overstate PWCS' assets and liabilities. All trade receivables are reported net of an allowance for uncollectables.

#### Inventory

Inventory in the Warehouse and Food Services funds consists of expendable supplies held for consumption. PWCS values the inventory at cost and utilizes the consumption method of recording inventories. With the consumption method, the cost is recorded as an expenditure at the time individual inventory items are consumed. In the fund statements, General Fund and Food Service inventories are offset with a nonspendable fund balance, which indicates that they do not constitute available expendable resources, even though they are a component of assets. The value of the Warehouse inventory is determined by the weighted average cost method. The value of the Food Services inventory is determined by the first-in first-out method.

#### Capital assets

Capital assets, which include land, buildings and improvements, equipment, vehicles, computer software and library books, are reported in the government-wide financial statements. Capital assets, with the exception of computer software are defined by PWCS as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Computer software are defined by PWCS as purchased software and software licenses with an initial, individual cost of more than \$250,000 and internally generated software with development costs of more than \$750,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost, or estimated historical cost, where no historical records exist. Donated capital assets are recorded at estimated fair market value at the date of the donation. Utility, storm drainage, right-of-way and sight distance easements are often purchased during the construction of new schools. The easements are generally transferred to the applicable utility company or the Virginia Department of Transportation within one year of purchase.

PWCS evaluates prominent events or changes in circumstances affecting capital assets to determine whether impairment of a capital asset has occurred. A capital asset is generally considered impaired if both (a) the decline in service utility of the capital asset is large in magnitude and (b) in the event or change in circumstance is outside the normal life cycle of the capital asset. Impaired capital assets that will no longer be used by PWCS are reported at the lower of carrying value or fair value. Impairment losses on capital assets that will continue to be used by PWCS are measured using the method that best reflects the diminished service utility of the capital asset. Any insurance recoveries received as a result of impairment events or changes in circumstances resulting in the impairment of a capital asset are netted against the impairment loss.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets are depreciated or amortized using the straight-line method over the following estimated useful lives:

| Assets                       | Years |
|------------------------------|-------|
| Buildings                    | 20-50 |
| Improvements                 | 2-50  |
| Equipment                    | 2-20  |
| Vehicles                     | 3-15  |
| Intangible assets, including | 3-10  |
| Computer Software            |       |
| Library books                | 5     |

#### Compensated absences

It is PWCS' policy to permit employees to accumulate earned, but unused, vacation and sick pay benefits. In general In governmental fund types, the cost of vacation and sick pay benefits (compensated absences) is recognized when payments are made to employees. A liability for all governmental fund type vacation and sick pay benefits is recorded as a liability in the government-wide statement of net assets.

#### Pollution remediation

Obligations related to pollution remediation are recognized by PWCS as a liability once the school system knows or reasonably believes that a site is polluted and commences cleanup activities, or legally obligates itself by entering into a contract to assess and commence work for asbestos abatement. A liability for pollution remediation is recorded in the government-wide statement of net assets.

# **Fund equity**

In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Restricted fund balance components include: nonspendable fund balance which represents amounts that are either not in spendable form, inventories for example, or are legally or contractually required to be maintained intact, and restricted fund balance which represents amounts that have been restricted by outside parties for use for a specific purpose. Unrestricted fund balance components include: committed fund balance which represents amounts set aside for a specific purpose through resolution by the Board; assigned fund balance which represents management's plans for amounts to be used for specific purposes, but are subject to change; and, unassigned fund balance which represents a residual classification for the general fund for amounts that have not been restricted, committed, or assigned to specific purposes. The Board approved a resolution to delegate the authority to assign fund balance to the Director of Financial Services.

#### **Encumbrances**

Encumbrance accounting, the recording of purchase orders, contracts, and other commitments for the expenditure of monies to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in all governmental funds. Encumbrances outstanding at year-end are reported as restricted, committed, or assigned fund balance, depending on the governmental fund, since they do not constitute expenditures or liabilities. Encumbrances are normally re-appropriated each year by County Board resolution.

#### Commitments

At June 30, 2011 PWCS had contractual commitments of \$20,295,953 in the General Fund, \$55,019,822 in the Construction fund for construction of various projects, and \$734,419 in the Other Governmental Funds.

# E. Prior Period Adjustment

During the course of the fiscal 2011, it was discovered that an error was made in accounting for federal revenues in the Other Governmental Fund – Food Services. This error has been corrected and has the following effect on beginning fund balances for the fiscal year ended June 30, 2011:

#### **Governmental Funds:**

|                                      |      |          |    |            | Other Governmental Fund - |              |  |
|--------------------------------------|------|----------|----|------------|---------------------------|--------------|--|
|                                      |      |          |    |            | F                         | ood Services |  |
| Beginning                            | fund | balance, | as | previously | \$                        | 10,385,800   |  |
| reported                             |      |          |    |            |                           |              |  |
| Plus: Adjustment for federal revenue |      |          |    |            | 3,134,017                 |              |  |
| Beginning fund balance, as restated  |      |          |    | \$         | 13,519,817                |              |  |

#### **Governmental Activities:**

| Beginning   | net     | assets,         | as | previously | \$1,180,701,465 |  |
|-------------|---------|-----------------|----|------------|-----------------|--|
| reported    |         |                 |    |            |                 |  |
| Plus: Adju  | stmen   | 3,134,017       |    |            |                 |  |
| Beginning r | net ass | \$1,183,835,482 |    |            |                 |  |

#### F. Governmental Accounting Standards Board (GASB) pronouncements

GASB has issued several statements with effective implementation dates later than June 30, 2011. The statements deemed to have a future impact on PWCS are as follows:

GASB Statement No. 61, *The Financial Reporting Entity: Omnibus – an amendment of GASB Statement No. 14 and No. 34.* This statement modifies certain requirements for inclusion of component units in the financial reporting entity and amends the criteria for reporting component units as if they were part of the primary government (that is, blending) in certain circumstances. This statement is effective for periods beginning after June 15, 2012. PWCS is in the process of completing their assessment of GASB Statement No. 61, and does not believe the implementation will have a material impact on the financial statements of the Schools.

GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements. This statement incorporates into the GASB's authoritative literature certain accounting and financial reporting guidance. This statement is effective for periods beginning after December 15, 2011. PWCS is prepared to implement this statement during the next fiscal year.

GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position. This statement provides financial reporting guidance for deferred outflows of resources and deferred inflows of resources. This statement is effective for periods beginning after December 15, 2011. PWCS is prepared to implement this statement during the next fiscal year.

#### Note 2 – Stewardship, compliance, and accountability

# A. Budgetary information

The Code of Virginia requires the appointed superintendent of PWCS to submit a budget to the County Board of Supervisors, with the approval of the School Board. In February, the Superintendent submits a budget plan to the School Board and to the community. The budget plan is discussed in a series of workshops and public hearings. In March, the School Board adopts the advertised budget and forwards it to the County for inclusion in the County Executive's advertised budget plan. In April, after public hearings, the County Board of Supervisors determines the level of funding for PWCS. If the requested level of funding is approved there are no further actions taken by the School Board. If the funding request is changed by the County the budget is reworked by PWCS staff and then adopted by the School Board. The approved budget is the basis for operating PWCS in the next fiscal year.

Annual budgets are adopted for all funds except for the student activity fund. Project length financial plans are adopted for all capital projects in the Construction Fund. PWCS uses the modified accrual basis of accounting in budgeting for governmental funds. The budgets are on a basis consistent with generally accepted accounting principles (GAAP). All annual appropriations lapse at year-end. The budget is revised and amended in October based on September 30 student enrollments.

The budget is controlled at certain legal as well as administrative levels. Legal control is placed at the government-wide level of PWCS and administrative control is placed at the department level. Amendments that change the total level of expenditures require the approval of the School Board and County Board of Supervisors.

# B. Excess of expenditures over appropriations

For the year ended June 30, 2011, expenditures exceeded appropriations in the General Fund for General administration, Pupil transportation, Operations, Maintenance, and Reimbursement to the County for debt service. Excess budget in other functions covered the shortfall in the aforementioned functional areas. In addition, expenditures exceeded appropriations in the Food Services Fund by \$345,896. These excess expenditures were funded by greater than anticipated revenues.

# Note 3 – Receivables, due to and due from other governmental units, and unearned revenue

Receivables and due from other governments at June 30, 2011 for PWCS' individual major funds, non major, internal service, enterprise, and fiduciary funds, in the aggregate, are as follows (all receivables are considered fully collectable and, therefore, an allowance for uncollectible accounts is not recorded).

|                   |    | General<br>Fund | Capital<br>Projects | Non Major<br>Funds | Internal<br>Service | Enterprise | Fiduciary | Total      |
|-------------------|----|-----------------|---------------------|--------------------|---------------------|------------|-----------|------------|
| Other receivables | \$ | 267,010         | 142,173             | 467,958            | 595,286             | 159,872    | -         | 1,632,299  |
| Federal           |    | 11,373,875      | -                   | 4,297,875          | -                   | -          | -         | 15,671,750 |
| State             |    | 13,126,279      | -                   | -                  | -                   | -          | -         | 13,126,279 |
| County            |    | 10,376,074      | -                   | -                  | -                   | -          | -         | 10,376,074 |
| Other localities  |    | -               | -                   | -                  | -                   | -          | 2,351,260 | 2,351,260  |
| Total             | \$ | 35,143,238      | 142,173             | 4,765,833          | 595,286             | 159,872    | 2,351,260 | 43,157,662 |
|                   | _  |                 |                     |                    |                     |            |           |            |

Amounts due from the Federal government in the General Fund are attributed primarily to Titles VI B, I, and II grants. Title I and II programs enhance instruction and train and recruit teachers while Title VI B helps provide special education and related services.

A significant portion of the receivable from the Commonwealth of Virginia in the General Fund is attributed to state sales taxes due to the PWCS. The Virginia Retail Sales and Use Tax Act requires one and one eighth out of every five cents collected in state sales tax to be distributed to school divisions.

In the fund financial statements, governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. At June 30, 2011, deferred revenue is recorded in the General Fund for the additional County revenue for PWCS' share of the FY 2011 revenues that exceeded the original FY 2011 revenue projections which amounts to \$9,510,069. There was also an additional \$866,005 in deferred revenue in the General Fund for a return of excess fund balance from the County.

Governmental activities report unearned revenue in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unearned revenue were as follows:

| Governmental Activities  | Unearned        |
|--|-----------------|
| Food Service Fund – USDA commodities and other unearned revenue                  | \$<br>842,308   |
| General Fund – prepaid tuition or fees and other unearned revenue                | 901,050         |
| Governmental Funds   | 1,743,358       |
| Health Insurance Fund (internal service fund) – prepaid health insurance premium | 5,729,892       |
| Total  | \$<br>7,473,250 |
|  |                 |

Due to other governments at June 30, 2011 for PWCS' individual major fund and fiduciary fund are as follows.

|        | General<br>Fund | Fiduciary |
|--------|-----------------|-----------|
| State  | \$<br>          | 227,565   |
| County | 264,419         |           |
| Total  | \$<br>264,419   | 227,565   |
|        |                 | •         |

# Note 4 - Interfund receivables, payables, and transfers

During the current year, PWCS had interfund receivables, payables between the following funds:

|                       | Due to other funds: |
|-----------------------|---------------------|
|                       | Warehouse Fund      |
| Due from other funds: |                     |
| General Fund          | <u>\$ 512,724</u>   |
| Total                 | <u>\$ 512,724</u>   |

Interfund balances are generally made for the purpose of providing operational support for the receiving fund. At the end of each fiscal year, the Warehouse Fund must make purchases in advance of the sale in order to have all items in place prior to the start of the following school year. Therefore, a timing difference between the purchase and the sale of inventory exists between the General Fund and the Warehouse Fund.

During the current year, PWCS made the following interfund transfers:

|                                      |                          | Transfers In:        |                          |
|--------------------------------------|--------------------------|----------------------|--------------------------|
|                                      | General<br>Fund          | Construction<br>Fund | Health Insurance<br>Fund |
| Transfers Out:                       |                          |                      |                          |
| General Fund<br>Construction<br>Fund | \$ -<br><u>1,000,000</u> | 7,841,592<br>        | 4,000,000                |
| Total                                | <u>\$1,000,000</u>       | <u>7,841,592</u>     | 4,000,000                |

Interfund transfers are generally made for the purpose of providing operational support to the receiving fund. The General Fund transfer of \$7,841,592 to the Construction Fund represents funds required for building, maintenance, classroom equipment, and facility modifications. The General Fund transfer of \$4,000,000 to the Health Insurance Fund represents funds contributed to the Prince William County Other Post Employment Benefits trust fund.

#### Note 5 – Long-term liabilities

# A. Long-term debt

PWCS is a component unit of Prince William County. As such, PWCS does not have the authority to issue long-term debt. The County, therefore, issues any general obligation, VPSA, or Literary Fund debt that is required to fund capital improvements within PWCS. PWCS initiates payments each year to defer the County's cost of this debt. Detail of general obligation, VPSA, literary debt, Build America (BAB) bonds, and Qualified School Construction (QSCB) bonds issued for PWCS can be found in the County's Comprehensive Annual Financial Report.

#### B. Compensated absences

Employees of PWCS are granted annual and sick leave based on their length of service, and may accrue compensatory leave for hours worked in excess of their scheduled hours. Unused annual and compensatory leave, as well as a portion of unused sick leave, is payable to employees upon termination based on the employees' current rate of pay up to certain limits.

The current portion of accrued compensated absences at June 30, 2011 is that amount of the liability that is expected to be paid within one year. The current and long-term portion of accrued compensated absences is included in long-term liabilities in the government-wide statement of net assets. Liabilities for compensated absences are liquidated by the General Fund and the Food Services Fund.

Changes in liability for compensated absences for the year ended June 30, 2011 are as follows:

|                      | Beginning<br><u>Balance</u> | Additions | Reductions  | Ending<br><u>Balance</u> | Due Within<br>One Year |
|----------------------|-----------------------------|-----------|-------------|--------------------------|------------------------|
| Compensated Absences | \$ 26,849,465               | 9,509,894 | (8,418,278) | 27,941,081               | 8,872,478              |

#### C. Pollution remediation

PWCS incurs pollution remediation obligations in the form of asbestos abatement upon renovation of various buildings. PWCS legally obligates itself to commence work related to asbestos abatement upon issuance of purchase orders to various asbestos abatement contractors. PWCS calculates and recognizes a liability

based on outstanding commitments related to asbestos abatement at fiscal year end. The cost of asbestos abatement is not recoverable.

The current portion of pollution remediation is included in long-term liabilities in the government-wide statement of net assets. Liabilities for pollution remediation are liquidated by the General Fund and the Construction Fund.

Changes in liability for pollution remediation for the year ended June 30, 2011 are as follows:

|                       | Beginning<br><u>Balance</u> | Additions | Reductions | Ending<br><u>Balance</u> | Due Within<br>One Year |
|-----------------------|-----------------------------|-----------|------------|--------------------------|------------------------|
| Pollution Remediation | \$ 566,560                  | 1,009,188 | 506,541    | 1,069,207                | 1,069,207              |

#### Note 6 - Self-insurance funds

PWCS is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which PWCS carries commercial insurance. PWCS established a limited risk management program for workers' compensation. Premiums are paid into the Self-Insurance internal service fund by all other funds and are available to pay claims, claim reserves, and administrative costs of the program.

PWCS participates in a Consortium Group Health Insurance Program made up of employers who provide health insurance to their employees and dependents under one program. Each participant in the program is separately rated and has separate accounting. Anthem Blue Cross/Blue Shield is the plan administrator. Delta Dental Plan of Virginia, Inc. (Delta Dental) is the dental insurance carrier. All full-time and part-time employees who are working at least 17½ hours per week are eligible to enroll in the health insurance program. There are three (3) plans offered through the PWCS insurance program. An employee may choose either the HMO plan called "Healthkeepers", or one of the two PPO plans offered, "KeyCare Enhanced" or the "KeyCare Core". All three plans include comprehensive medical, preventive care, vision, and prescription drug coverage. The basis for estimating incurred, but not reported, claims at year-end is an annual analysis performed by the plan's administrator. For the fiscal year ended June 30, 2011 PWCS incurred \$54,705,188 in self-insured health insurance claims.

Liabilities of the funds are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred, but not reported. The result of the process to estimate the claims liability is not an exact amount as it depends on many complex factors, such as inflation, changes in legal doctrines, and damage awards. Accordingly, claims are reevaluated periodically to consider the effects of inflation, recent claim settlement trends (including frequency and amount of payouts), and other economic and social factors. The estimate of the claims liability also includes amounts for incremental claim adjustment expenses related to specific claims and other claim adjustment expenses regardless of whether allocated to specific claims. Estimated recoveries, for example from salvage or subrogation, are another component of the claims liability estimate. PWCS Self-Insurance, covering the risks of loss, has \$350,000 per occurrence retention and purchases excess insurance coverage which covers individual claims with a \$75,000,000 limit. There have been no significant reductions in insurance coverage in the prior year, and settlements have not exceeded coverage for each of the past three fiscal years.

The following illustration presents a reconciliation of the changes in the aggregate liabilities for claims for the current and prior years. These claims liabilities are included in Long-term liabilities in the government-wide statement of net assets.

Changes in aggregate liabilities for claims are as follows:

|   | Health Insurance  | Self-Insurance  |
|---|---|---|
| Unpaid Claims June 30, 2009 Incurred Claims Claims Paid Unpaid Claims June 30, 2010 Incurred Claims Claims Paid Unpaid Claims June 30, 2011 | \$ 5,770,955<br>55,604,374<br>55,380,227<br>5,995,102<br>54,705,188<br>54,537,051<br>\$ 6,163,239 | 2,095,930<br>2,867,898<br>2,049,584<br>2,914,244<br>1,839,982<br>1,413,993<br>3,340,233 |

Unpaid claims, compensated absences and pollution remediation reconcile to the statement of net assets as follows:

|                                      | Health<br>Insurance<br>Fund | Self-<br>Insurance<br>Fund | Compensated<br>Absences | Pollution<br>Remediation | Total      |
|--------------------------------------|-----------------------------|----------------------------|-------------------------|--------------------------|------------|
| Due within one year Due in more than | \$6,163,239                 | 1,033,812                  | 8,872,478               | 1,069,207                | 17,138,736 |
| one year                             | <u> </u>                    | 2,306,421                  | 19,068,603              |                          | 21,375,024 |
| Total                                | \$6,163,239                 | 3,340,233                  | 27,941,081              | 1,069,207                | 38,513,760 |
|                                      |                             |                            |                         |                          |            |

# Note 7 – Capital assets

Capital asset activity for the year ended June 30, 2011 was as follows:

|  | Balance<br>June 30,2010               | <u>Increases</u> | <u>Decreases</u> | Balance<br>June 30, 2011 |
|--|---------------------------------------|------------------|------------------|--------------------------|
| Capital assets, not being depreciated:       | <b>#</b> 04 000 000                   |                  |                  | 04 000 000               |
| Land   | \$ 64,009,639                         | -                | (440 500 047)    | 64,009,639               |
| Construction in Progress                     | <u>101,142,822</u>                    | 86,720,214       | (118,539,947)    | 69,323,089               |
| Total capital assets, not being depreciated  | <u>165,152,461</u>                    | 86,720,214       | (118,539,947)    | <u>133,332,728</u>       |
| Capital assets, being depreciated:           |                                       |                  |                  |                          |
| Buildings and improvements                   | 1,000,151,181                         | 118,679,840      | -                | 1,118,831,021            |
| Library books                                | 3,490,870                             | 713,350          | (620,659)        | 3,583,561                |
| Equipment                                    | 27,792,453                            | 3,698,995        | (230,605)        | 31,260,843               |
| Vehicles                                     | 70,290,944                            | 4,915,519        | (1,399,375)      | 73,807,088               |
| Total capital assets being depreciated       | 1,101,725,448                         | 128,007,704      | (2,250,639)      | 1,227,482,513            |
| Less accumulated depreciation for:           | · · · · · · · · · · · · · · · · · · · |                  |                  |                          |
| Buildings and improvements                   | 240,784,742                           | 21,278,780       | -                | 262,063,522              |
| Library books                                | 2,103,763                             | 716,713          | (620,659)        | 2,199,817                |
| Equipment                                    | 11,860,094                            | 2,351,008        | (194,571)        | 14,016,531               |
| Vehicles                                     | 38,462,131                            | 5,237,120        | (1,399,375)      | 42,299,876               |
| Total accumulated depreciation               | 293,210,730                           | 29,583,621       | (2,214,605)      | 320,579,746              |
| Total capital assets, being depreciated, net | 808,514,718                           |                  |                  | 906,902,767              |
| Capital assets, net                          | \$ <u>973,667,179</u>                 |                  |                  | 1,040,235,495            |

Depreciation expense was charged to functions/programs as follows:

| D-                           |                     |
|------------------------------|---------------------|
| Instruction                  |                     |
| Regular                      | \$21,396,308        |
| Special                      | 172,788             |
| Other                        | 47,326              |
| Support Services             |                     |
| General administration       | 988,609             |
| Student services             | 9,412               |
| Curricular/staff development | 9,811               |
| Pupil transportation         | 5,494,464           |
| Operations                   | 51,686              |
| Maintenance                  | 97,787              |
| Central business services    | 1,285,713           |
| Food service                 | <u>29,717</u>       |
| Total depreciation expense   | <u>\$29,583,621</u> |
|                              |                     |

# Note 8 - Contingent liabilities

PWCS is contingently liable with respect to certain lawsuits, as well as other asserted and unasserted claims that have arisen in the course of its operations. It is the opinion of the PWCS' management and attorneys that any losses that may ultimately be incurred, as a result of these claims, will not be material.

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the government expects such amounts, if any, to be immaterial.

# Note 9 – Employee retirement systems and pension plans

#### A. Virginia Retirement System

#### Plan description:

PWCS contributes to the Virginia Retirement System (VRS), an agent and cost-sharing multiple-employer defined benefit pension plan administered by the VRS. VRS acts as a common investment and administrative agent for political subdivisions in the Commonwealth of Virginia. Benefit provisions and all other requirements are established by state statute. Professional employees participate in a VRS statewide teacher cost sharing pool, and non-professional employees participate, as a separate group, in the agent multiple-employer retirement system.

All full-time salaried permanent employees of public school divisions and employees of participating employers are automatically covered by VRS upon employment. Benefits vest after five years of service. Members earn one month of service credit for each month they are employed and their employer is paying into the VRS. Members are eligible to purchase prior public service, active duty military service, certain periods of leave, and previously refunded VRS service as credit in their plan.

VRS administers two defined benefit plans for local government employees - Plan 1 and Plan 2:

 Members hired before July 1, 2010 and who have service credits before July 1, 2010 are covered under Plan 1. Non-hazardous duty members are eligible for an unreduced retirement benefit beginning at age 65 with at least five years of service credit or-age 50 with at least 30 years of service credit. They may retire with a reduced benefit as early as age 55 with at least 10 years of service credit or age 50 with at least five years of service credit.

- Members hired or rehired on or later July 1, 2010 and who have no service credits before July 1, 2010 are covered under Plan 2. Non-hazardous duty members are eligible for an unreduced benefit beginning at their normal Social Security retirement age with at least five years of service credit or when the sum of their age and service equals 90. They may retire with a reduced benefit as early as age 60 with at least five years of service credit.
- Eligible hazardous duty members in Plan 1 and Plan 2 are eligible for an unreduced benefit beginning at age 60 with at least 5 years of service credit or age 50 with at least 25 years of service credit. These members include sheriffs, deputy sheriffs, and hazardous duty employees of political subdivisions that have elected to provide enhanced coverage for hazardous duty service. They may retire with a reduced benefit as early as age 50 with at least five years of service credit. All other provisions of the member's plan apply.

The VRS Basic Benefit is a lifetime monthly benefit based on a retirement multiplier as a percentage of the member's average final compensation multiplied by the member's total service credit. Under Plan 1, average final compensation is the average of the member's 36 consecutive months of highest compensation. Under Plan 2, average final compensation is the average of the member's 60 consecutive months of highest compensation. The retirement multiplier for non-hazardous duty members is 1.70 %. The retirement multiplier for sheriffs and regional jail superintendents is 1.85%. The retirement multiplier for eligible political subdivision hazardous duty employees other than sheriffs and jail superintendents is 1.70% or 1.85% as elected by the employer. At retirement, members can elect the Basic Benefit, the Survivor Option, a Partial Lump-Sum Option Payment (PLOP) or the Advance Pension Option. A retirement reduction factor is applied to the Basic Benefit amount for members electing the Survivor Option, PLOP or Advance Pension Option or those retiring with a reduced benefit.

Retirees are eligible for an annual cost-of-living adjustment (COLA) effective July 1 of the second calendar year of retirement. Under Plan 1, the COLA cannot exceed 5.00%; under Plan 2, the COLA cannot exceed 6.00%. During years of no inflation or deflation, the COLA is 0.00%. The VRS also provides death and disability benefits. Title 51.1 of the *Code of Virginia\_(1950)*, as amended, assigns the authority to establish and amend benefit provisions to the General Assembly of Virginia.

VRS issues a publicly available comprehensive annual financial report (CAFR) that includes financial statements and required supplementary information for the plans administered by VRS. A copy of the report may be obtained from the VRS Web site at http://www.varetire.org/Pdf/Publications/2010-annual-report.pdf or by writing to VRS's Chief Financial Officer at P.O. Box 2500, Richmond, VA, 23218-2500.

#### Funding policy:

Plan members are required by Title 51.1 of the *Code of Virginia* (1950), as amended, to contribute 5.00% of their compensation toward their retirement. All or part of the 5.00% member contribution may be assumed by the employer. PWCS has assumed this member contribution for both the professional and non-professional groups. Additionally, PWCS is required to contribute the remaining amounts necessary to fund its participation in VRS using the actuarial basis specified by the *Code of Virginia* and approved by the VRS Board of Trustees. PWCS' non-professional contribution rate for the fiscal year ended 2011 was 11.65% of annual covered payroll. The non-professional employer and employee contributions to the VRS for the three years ended June 30, 2011, 2010, and 2009 were \$48,216,450, \$49,261,400, and \$56,889,753, respectively, and were equal to the required contributions for each year. The contribution rates for the professional group were; 5.00% employee, 3.93% employer, 5.00% employee, 8.81% employer for the first nine months and 0% for the last three months of the fiscal year, and 5.00% employee, 8.81% employer, respectively for the years 2011, 2010, and 2009.

#### Annual pension cost:

The following illustration summarizes the required three-year trend information for the PWCS non-professional agent multiple-employer retirement plan. For the fiscal year ended June 30, 2011, PWCS' annual pension cost of \$5,617,216 for VRS was equal to the required and actual contributions.

#### **Three-Year Trend Information for PWCS**

| Fiscal Year   | Annual Pensi     | on Cost (APC)                     | Percentage of   | Net Pension      |  |
|---------------|------------------|-----------------------------------|-----------------|------------------|--|
| Ending        | Employer Portion | Employee Portion paid by employer | APC Contributed | Obligation (NPO) |  |
| June 30, 2009 | \$ 4,122,811     | \$ 2,483,621                      | 100%            | \$ -             |  |
| June 30, 2010 | 4,104,500        | 2,472,590                         | 100             | -                |  |
| June 30, 2011 | 3,206,394        | 2,410,822                         | 100             | -                |  |

The required contribution was determined as part of the June 30, 2009 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions at June 30, 2009 included (a) an investment rate of return (net of administrative expenses) of 7.50%, (b) projected salary increases that range between 3.75% and 5.60% per year for general government employees and 3.50% to 4.75% per year for employees eligible for enhanced benefits available to law enforcement offices, firefighters, and sheriffs, and (c) a cost-of-living adjustment of 2.50% per year. Both (a) and (b) also include an inflation component of 2.50%. The actuarial value of PWCS' assets is equal to the modified market value of assets. This method uses techniques that smooth the effects of short-term volatility in the market value of assets over a five-year period. PWCS' unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2009 for the unfunded actuarial accrued liability (AAL) was 20 years.

# Funding status and funding progress:

As of June 30, 2010, the most recent actuarial valuation date, the non-professional agent multiple-employer retirement plan was 84.14% funded. The actuarial accrued liability for benefits was \$143,319,543 and the actuarial value of assets was \$120,585,801, resulting in an unfunded actuarial accrued liability (UAAL) of \$22,733,742. The covered payroll (annual payroll of active employees covered by the plan) for the fiscal year ended June 30, 2010 was \$49,748,192, and the ratio of the UAAL to covered payroll was 45.70%.

The schedule of funding progress, presented as Required Supplementary Information (RSI) following the Notes to the Financial Statements, presents multiyear trend information about whether the actuarial value of the plan assets is increasing or decreasing over time relative to the actuarial accrued liability (AAL) for benefits.

# **B. VRS Health Insurance Credit**

#### Plan description:

The VRS Health Insurance Credit Program is a single-employer, defined benefit postemployment health insurance credit plan. Retirees who have 15 or more years of creditable VRS service are granted the option to participate in the VRS Health Insurance Credit Program by paying 100 percent of their monthly health insurance premium less a \$1.50 per month per year of service for a maximum health insurance credit of \$45.00 from the VRS. Title 51.1 of the *Code of Virginia* (1950), as amended, assigns the authority to establish and amend the benefit provisions to the General Assembly of Virginia. As of the end of the current fiscal year, there were 2,229 retirees receiving health insurance credits from the VRS. The health insurance credit program is financed by payments from Prince William County Public Schools for all active employees to the VRS. For fiscal year ended June 30, 2011, the contribution made by PWCS was \$2,665,633. The surplus funds are not considered advance funded because PWCS, its employees, and retirees have no vested rights to access the excess funds. GAAP do not require governments to report a liability in the financial statements in connection with an employer's obligation to provide these benefits.

The VRS issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information for the VRS. A copy of that report may be obtained by writing VRS at P.O. Box 2500, Richmond, Virginia 23218-2500 or by download from their website at <a href="http://www.varetire.org">http://www.varetire.org</a>.

# Funding policy and annual benefit contribution:

Plan members are required by Title 51.1 of the *Code of Virginia* (1950), as amended, to contribute an actuarial percentage of their annual reported compensation to the VRS for the retiree health insurance credit. PWCS has assumed this contribution. In addition, PWCS is required to contribute the remaining amounts necessary to fund its participation in the VRS using the actuarial basis specified by the *Code of Virginia* and approved by the VRS Board of Trustees. PWCS' required contribution rate for the fiscal year ended June 30, 2011 was .26% of annual covered payroll (annual payroll of non-professional active employees covered by the plan).

#### Actuarial methods and assumptions:

The required contributions for PWCS were determined as part of an actuarial valuation performed as of June 30, 2010 using the entry age normal actuarial cost method. The actuarial assumptions at June 30, 2010 included (a) 7.00% investment rate of return, and (b) a projected payroll growth rate of 3.00%. Both (a) and (b) included an inflation component of 2.50%. The actuarial value of PWCS' assets is equal to the market value of the assets. This method was determined using techniques that smooth the effects of short-term volatility in the market value of assets over a five-year period. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2010 was 26 years.

#### Trend information:

The School Board's annual benefit cost (ABC), the percentage of annual benefit cost contributed to the plan, and the net benefit obligation for the year ended June 30, 2011 for the non-professional employee group were as follows:

| Fiscal Year<br>Ending | Annual Benefit Cost<br>(ABC) –<br>Employer Portion | Percentage of ABC<br>Contributed | Net Benefit Obligation |
|-----------------------|--|----------------------------------|------------------------|
| June 30, 2009         | \$ 4,580,419                                       | 100%                             | \$ -                   |
| June 30, 2010         | 3,421,811  | 100                              | -                      |
| June 30, 2011         | 2,665,633  | 100                              | -                      |

#### Funding status and funding progress:

As of June 30, 2010, the most recent actuarial valuation date, the VRS health insurance credit program was 40.84% funded. The actuarial accrued liability for benefits was \$1,604,168 and the actuarial value of assets was \$655,202, resulting in an unfunded actuarial accrued liability (UAAL) of \$948,966. The covered payroll for the fiscal year ended June 30, 2010 was \$49,748,192 and the ratio of the UAAL to covered payroll was 1.91%.

The schedule of funding progress, presented as Required Supplementary Information (RSI) following the Notes to the Financial Statements, present multiyear trend information about whether the actuarial value of the plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

#### C. Supplemental Retirement Plan

PWCS offers a tax deferred compensation supplemental pension plan (TDC) to all employees in the form of a single-employer defined contribution plan administered by Lincoln Financial Group. The plan provisions were established under the authority of the School Board. Any amendments to the plan must be approved by the School Board. Employees are eligible to participate in the plan immediately upon employment or anytime thereafter.

PWCS contributes money on the eligible employee's behalf to purchase annuities after the employee has completed one (1) year of service with PWCS. The School Board's contribution increases each time an employee has completed three (3), five (5), ten (10), and fifteen (15) years of service. At the end of the current year, the cap on the employer contribution was \$3,614 per employee. The total employer contribution

for fiscal year 2011 was \$3,928,350. Substitutes and temporary employees who participate in the TDC plan are not eligible to receive the employer matching contribution.

# Note 10 – Other postemployment benefits (OPEB)

#### A. OPEB Master Trust Fund

#### Plan description:

PWCS contributes to the Prince William County Other Post Employment Benefits trust fund (OPEB Master Trust), a single agent multiple-employer defined benefit postemployment benefits trust fund, administered by Prince William County. OPEB Master Trust was established by the Prince William County Board of County Supervisors (BOCS) on June 23, 2009 by BOCS Res. 09-544 to provide funding for benefit payments on behalf of retiree and COBRA participants. On June 30, 2009, funds were transferred into three separate trust fund sub-accounts for the County, the Prince William County Park Authority, and PWCS. Although the assets of the Trust fund are commingled for investment purposes, each plan's assets may be used only for the payment of benefits to the members of that plan, in accordance to the terms of the Trust Agreement.

Employer contributions to the OPEB Master Trust are irrevocable. Plan assets are dedicated to providing benefits to retirees and their beneficiaries in accordance with the terms of the Trust agreement. Plan assets are legally protected from creditors of the Employers or Plan Administrators.

Prince William County issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information for the OPEB Master Trust. A copy of that report may be obtained by writing Prince William County at 1 County Complex Court, Prince William, Virginia 22192 or by download from their website at <a href="http://www.pwcgov.org">http://www.pwcgov.org</a>.

The following is a summary of fiduciary net assets of the OPEB Master Trust as of June 30, 2011:

| Summary of Fiduciary Net Assets<br>As of June 30, 2011<br>(in thousands) |           |                   |        |                                 |
|--|-----------|-------------------|--------|---------------------------------|
|  | County    | Park<br>Authority | PWCS   | Total OPEB Master<br>Trust Fund |
| ASSETS   |           | •                 |        |                                 |
| Restricted cash  | \$ 1      | 1                 | 1      | 3                               |
| Restricted investments, at fair value                                    | 13,134    | 604               | 11,087 | 24,825                          |
| Total assets   | 13,135    | 605               | 11,088 | 24,828                          |
| LIABILITIES  |           |                   |        |                                 |
| Due to other funds   | 2,320     | 29                | -      | 2,349                           |
| Total liabilities  | 2,320     | 29                | -      | 2,349                           |
| NET ASSETS   |           |                   |        | ·                               |
| Held in trust for other post   |           |                   |        |                                 |
| employment benefits  | \$ 10,815 | 576               | 11,088 | 22,479                          |

The following is a summary of changes in fiduciary net assets of the OPEB Master Trust for the year ended June 30, 2011:

| Summary of Changes in Fiduciary<br>Net Assets<br>For the Year Ended June 30, 2011<br>(in thousands) |           |                   |        |                      |
|---|-----------|-------------------|--------|----------------------|
|   |           |                   |        | Total OPEB           |
|   | County    | Park<br>Authority | PWCS   | Master Trust<br>Fund |
| ADDITIONS   | County    | Additionity       | 1 1103 | i unu                |
| Employer contributions  | \$ 5,228  | 196               | 4,000  | 9,424                |
| Net investment income   | 23        | 1                 | 16     | 40                   |
| Total Additions   | 5,251     | 197               | 4,016  | 9,464                |
| DEDUCTIONS  |           |                   |        |                      |
| Other post employment benefit   |           |                   |        |                      |
| payments  | 2,320     | 29                | -      | 2,349                |
| Total Deductions  | 2,320     | 29                | -      | 2,349                |
| Change in net assets  | 2,931     | 168               | 4,016  | 7,115                |
| NET ASSETS, beginning of year   | 7,884     | 408               | 7,072  | 15,364               |
| NET ASSETS, end of year   | \$ 10,815 | 576               | 11,088 | 22,479               |
| -   |           |                   |        |                      |

#### Summary of significant accounting policies:

Basis of Accounting. OPEB Master Trust's financial statements are prepared by the County using the accrual basis of accounting. Plan members do not contribute directly to OPEB Master Trust Fund but pay their respective employers 100% of published blended rates for premium plans. Each Employer may contribute to the Trust such amounts as it deems appropriate to pre-fund and/or pay benefits provided under a Plan it sponsors. An Employer is not obligated by the Trust Agreement to make any contributions. Therefore, contributions are recognized when due and the Employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the Trust Agreement.

Method Used to Value Investments. Investments are reported at fair value, which for OPEB Master Trust is determined by the mean and most recent bid and asked prices as obtained from dealers that make market in such securities. Securities for which market quotations are not readily available are valued at fair value as determined by the custodian under the direction of the OPEB Master Trust Finance Board (Trustees) with assistance of a valuation service. As of June 30, 2011, all Trust funds were invested in the Local Government Investment Pool (LGIP).

#### **Contribution information:**

As of July 1, 2010, the latest actuarial valuation date, membership in the OPEB Master Trust for PWCS' Retiree Health Insurance Premium Plan is as follows:

| Active Plan Members                             | 10,017 |
|---|--------|
| Retirees and beneficiaries receiving benefits   | 455    |
| Terminated plan members entitled to but not yet | _      |
| receiving benefits                              | _      |

#### B. Prince William County Public Schools retiree health insurance premium plan

# Plan description:

Other postemployment benefits provided by PWCS include a single-employer defined benefit self-insurance medical plan and a retiree health insurance premium contribution plan that cover retirees until they reach 65 years of age. There is no coverage for retirees or their spouses once they attain age 65. Both plans were established under the authority of the Prince William County School Board (School Board). Any amendments to the plans must be approved by the School Board.

The PWCS single-employer self-insurance medical plan allows retirees under age 65 to remain in the same medical and dental plan as active employees. Membership as of June 30, 2011 is 467.

The PWCS retiree health insurance premium contribution plan allows eligible retirees to have the option to exchange their accrued, unused sick leave for a School Board contribution to offset the cost of the PWCS health insurance premiums in retirement. The retiring employee must be between the ages of 55 and 65, have a minimum of 125 days of accrued sick leave, be currently enrolled in the PWCS group health insurance plan, and meet the service requirements to participate in the PWCS Retirement Opportunity Program.

The School Board will pay between 25 to 100 percent of the amount contributed by retirees who enrolled in the school division's post-retirement medical plan depending on the number of sick leave days exchanged. The plan became effective on July 1, 2000. Membership as of June 30, 2011 is 201.

# Summary of significant accounting policies:

Postemployment healthcare expenses, depending on the number of sick leave days exchanged, are made from the Health Insurance Fund, which is maintained on the full accrual basis of accounting. These expenses are paid as they come due.

# **Funding policy:**

The School Board establishes employer contribution rates for plan participants and determines how the plan will be funded as part of the budgetary process each year. Retirees pay the full budgeted rates for coverage under the medical plan. The School Board currently pays benefits on a pay-as-you-go basis. The School Board contributed \$4,000,000 to the OPEB Master Trust Fund to fund the current year liability. Plan members received \$6,041,123 in benefits and contributed \$3,255,352 in premiums, resulting in net benefits paid by the School Board of \$2,785,771 for the year ended June 30, 2011.

# Annual OPEB cost and net OPEB obligation:

The annual cost of other post employment benefits (OPEB) under GASB 45 is called the annual required contribution or ARC. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the School Board's annual OPEB cost for the year, the amount actually contributed to the plan, and the changes in the School Board's net OPEB obligation for the healthcare benefits:

| Annual required contribution Interest on net OPEB obligation Adjustment to annual required contribution | \$ 7,267,732<br>(187,371)<br>(294,590) |
|---|--|
| Annual OPEB cost (expense) Employer contributions:  | 6,785,771                              |
| To OPEB Master Trust  | (4,000,000)                            |
| Subsidies paid under Plan on behalf of retirees   | (2,785,771)                            |
| Total Employer contributions  | (6,785,771)                            |
| Increase (decrease) in net OPEB (asset) obligation  | <del>-</del>                           |
| Net OPEB (asset) obligation, beginning of year  | (2,676,729)                            |
| Net OPEB (asset) obligation, end of year  | \$ (2,676,729)                         |
|   |  |

#### Trend information:

The School Board's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the year ended June 30, 2011 were as follows:

| Fiscal Year<br>Ending | Annual OPEB Cost | Percentage of Annual<br>OPEB Cost<br>Contributed | Net OPEB Obligation<br>(Asset) |
|-----------------------|------------------|--|--------------------------------|
| June 30, 2009         | \$ 5,034,454     | 185.8%   | \$ (2,641,848)                 |
| June 30, 2010         | 5,043,930        | 100.7  | (2,676,729)                    |
| June 30, 2011         | 6,785,771        | 100.0  | (2,676,729)                    |

#### Funded status and funding progress:

As of July 1, 2010, the most recent actuarial valuation date, the plan was 100 percent funded. For the year ended June 30, 2011, the estimated actuarial accrued liability for benefits was \$65,721,869, and the actuarial value of assets was \$11,087,606, resulting in an unfunded actuarial accrued liability (UAAL) of \$54,634,263. For the fiscal year ended June 30, 2011, the covered payroll (annual payroll of active employees covered by the plan) was \$471,686,071, and the ratio of the UAAL to the covered payroll was 11.6 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revisions as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the Notes to the Financial Statements, presents trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

# Actuarial methods and assumptions:

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members at that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value assets, consistent with the long-term perspective of the calculations.

In the July 1, 2010 actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions include a 7.0 percent investment rate of return (net of administrative expenses), which is the expected long-term investment returns on the employer's own investments calculated based on the funded level of the plan at the valuation date, and an annual healthcare cost trend rate of 8.0 percent initially, reduced by decrements to an ultimate rate of 5.0 percent after six years. Both rates include a 2.5 percent inflation assumption. The actuarial value of assets is based on the current market value of the investments held in the OPEB Trust as of the valuation date. The UAAL is being amortized as a percentage of projected payroll of 2.5 percent based on a zero population growth assumption. The open amortization method and a 30 year amortization period are being used. The remaining amortization period at July 1, 2010, was 30 years.

# Required Supplementary Information

(Unaudited)

A schedule of funding progress for the Virginia Retirement System is provided in the illustration below:

### Virginia Retirement System Schedule of Funding Progress for PWCS Non-Professional Employee Group

| Actuarial<br>Valuation Date<br>June 30, | Actuarial<br>Value of<br>Assets (AVA) | Actuarial<br>Accrued<br>Liability (AAL) | Unfunded<br>Actuarial<br>Accrued<br>Liability<br>(UAAL) | Funded<br>Ratio | Covered<br>Payroll | UAAL as a<br>Percentage<br>of Covered<br>Payroll |
|---|---------------------------------------|---|---|-----------------|--------------------|--|
| 2006                                    | \$ 80,602,356                         | \$ 96,526,181                           | \$ 15,923,825   | 83.50%          | \$ 44,148,347      | 36.07%   |
| 2007                                    | 93,336,253                            | 109,664,238                             | 16,327,985  | 85.11           | 48,077,577         | 33.96  |
| 2008                                    | 111,104,708                           | 120,094,902                             | 8,990,194   | 92.51           | 49,524,997         | 18.15  |
| 2009                                    | 116,465,974                           | 126,869,954                             | 10,403,979  | 91.80           | 49,331,503         | 21.09  |
| 2010                                    | 120,585,801                           | 143,319,543                             | 22,733,742  | 84.14           | 49,748,192         | 45.70  |

A sched ule of fundin g p rogress fo r th e Virgi nia Retirement System Health Insuran ce Credit Program is provided in the illustration below:

#### Virginia Retirement System Health Insurance Credit Program Schedule of Funding Progress for PWCS Non-Professional Employee Group

| Actuarial<br>Valuation Date<br>June 30, | Actuarial<br>Value of<br>Assets (AVA) | Actuarial<br>Accrued<br>Liability (AAL)<br>– Entry Age | Unfunded<br>Actuarial<br>Accrued<br>Liability<br>(UAAL) | Funded<br>Ratio | Covered<br>Payroll | UAAL as a<br>Percentage<br>of Covered<br>Payroll |
|---|---------------------------------------|--|---|-----------------|--------------------|--|
| 2008                                    | \$ 403,530                            | \$ 1,845,086   | \$ 1,441,556  | 21.87%          | \$ 49,524,997      | 2.91%  |
| 2009                                    | 452,820                               | 1,401,970  | 949,150   | 32.30           | 49,331,503         | 1.92   |
| 2010                                    | 655,202                               | 1,604,168  | 948,966   | 40.84           | 49,748,192         | 1.91   |

A schedule of funding progress and a schedule of employer contributions for the Post-retirement Medical and the Retiree Health Insurance Premium Contribution plan are provided in the illustrations below:

#### Prince William County Schools Retiree Health Insurance Premium Plan Schedule of Funding Progress

| Actuarial<br>Valuation Date<br>July 1, | Va | tuarial<br>alue of<br>ts (AVA) | Actuarial<br>Accrued<br>Liability (AAL)<br>– Entry Age | Unfunded<br>Actuarial<br>Accrued<br>Liability<br>(UAAL) | Funded<br>Ratio | Covered<br>Payroll | UAAL as a<br>Percentage<br>of Covered<br>Payroll |
|--|----|--------------------------------|--|---|-----------------|--------------------|--|
| 2006                                   | \$ | -                              | \$32,965,000   | \$32,965,000  | 0.0%            | \$444,898,029      | 6.6%   |
| 2008                                   |    | -                              | 38,645,301   | 38,645,301  | 0.0             | 461,618,497        | 8.4  |
| 2010                                   | 7  | ,072,002                       | 60,171,990   | 53,099,988  | 12.0            | 484,987,933        | 11.0   |

### Virginia Retirement System Health Insurance Credit Program Schedule of Employer Contributions

| Fiscal Year<br>Ended<br>June 30, | Annual Required Contribution | Percentage Contributed |
|----------------------------------|------------------------------|------------------------|
| 2009                             | \$ 4,580,419                 | 100.0 %                |
| 2010                             | 3,421,811                    | 100.0                  |
| 2011                             | 2,665,633                    | 100.0                  |

### Prince William County Schools Post-retirement Medical and Retiree Health Insurance Premium Contribution Plan Schedule of Employer Contributions

| Fiscal Year<br>Ended<br>June 30, | Annual Required Contribution | Percentage Contributed |
|----------------------------------|------------------------------|------------------------|
| 2009                             | \$ 5,034,454                 | 185.8 %                |
| 2010                             | 5,064,760                    | 100.7                  |
| 2011                             | 6,785,771                    | 100.0                  |

**Supplementary Information** 

### **Other Governmental Funds**

### **Special Revenue Funds**

**Food Services Fund** – The Food Services Fund is used to account for the operations of food service activities throughout the school division. Revenues come primarily from sales of meals and through participation in the National School Lunch and Breakfast Programs.

**Facilities Use Fund** – The Facilities Use Fund accounts for the use, by external organizations, of PWCS facilities. The administrative cafeteria is also accounted for in this fund.

Prince William County Public Schools Combining Balance Sheet Other Governmental Funds - Special Revenue Funds As of June 30, 2011

|  | Food Services<br>Fund | Facilities Use<br>Fund | Total Other<br>Governmental<br>Funds |  |
|--|-----------------------|------------------------|--------------------------------------|--|
| ASSETS   |                       |                        |                                      |  |
| Equity in cash and pooled investments              | \$ 13,076,037         | 2,622,563              | 15,698,600                           |  |
| Accounts receivable                                | 295,155               | 172,803                | 467,958                              |  |
| Due from other governmental units                  | 4,297,875             | -                      | 4,297,875                            |  |
| Inventory  | 970,944               | -                      | 970,944                              |  |
| Total assets                                       | 18,640,011            | 2,795,366              | 21,435,377                           |  |
| LIABILITIES and FUND BALANCES Liabilities:         |                       |                        |                                      |  |
|  | 000 050               | 12 162                 | 015 115                              |  |
| Accounts payable and accrued liabilities           | 802,253<br>570,176    | 13,162<br>32.075       | 815,415                              |  |
| Salaries payable and withholdings Unearned revenue | 570,176               | 32,073                 | 602,251                              |  |
|  | 842,308               | 45.007                 | 842,308                              |  |
| Total liabilities                                  | 2,214,737             | 45,237                 | 2,259,974                            |  |
| Fund Balances:                                     |                       |                        |                                      |  |
| Nonspendable:                                      |                       |                        |                                      |  |
| Inventory  | 970,944               | -                      | 970,944                              |  |
| Restricted:  |                       |                        |                                      |  |
| Food services                                      | 15,454,330            | -                      | 15,454,330                           |  |
| Committed:   |                       |                        |                                      |  |
| Community service operations                       | <u> </u>              | 2,750,129              | 2,750,129                            |  |
| Total fund balances                                | 16,425,274            | 2,750,129              | 19,175,403                           |  |
| Total liabilities and fund balances                | \$ 18,640,011         | 2,795,366              | 21,435,377                           |  |

Prince William County Public Schools Combining Statement of Revenues, Expenditures and Changes in Fund Balances Other Governmental Funds - Special Revenue Funds For the Year Ended June 30, 2011

|  | Food Services<br>Fund |            | Facilities Use<br>Fund | Total Other<br>Governmental<br>Funds |
|--|-----------------------|------------|------------------------|--------------------------------------|
| REVENUES:                                    |                       |            |                        |                                      |
| Use of money and property:                   |                       |            |                        |                                      |
| Use of money - interest                      | \$                    | 179,681    | 33,885                 | 213,566                              |
| Use of property                              |                       | =          | 814,043                | 814,043                              |
| Charges for services                         |                       | 16,699,183 | 222,448                | 16,921,631                           |
| Intergovernmental:                           |                       |            |                        |                                      |
| Federal                                      |                       | 17,417,511 | -                      | 17,417,511                           |
| State  |                       | 535,410    | -                      | 535,410                              |
| Miscellaneous                                |                       | 524,201    |                        | 524,201                              |
| Total revenues                               |                       | 35,355,986 | 1,070,376              | 36,426,362                           |
| EXPENDITURES:                                |                       |            |                        |                                      |
| Current:                                     |                       |            |                        |                                      |
| Community service operations                 |                       | -          | 897,371                | 897,371                              |
| Food services                                |                       | 32,450,529 | -                      | 32,450,529                           |
| Total expenditures                           |                       | 32,450,529 | 897,371                | 33,347,900                           |
| Excess of revenues over expenditures         |                       | 2,905,457  | 173,005                | 3,078,462                            |
| FUND BALANCES, beginning of year as restated |                       | 13,519,817 | 2,577,124              | 16,096,941                           |
| FUND BALANCES, end of year                   | \$                    | 16,425,274 | 2,750,129              | 19,175,403                           |

|   |    | iginal Budget | Final Budget | Actual     | Variance with<br>Final Budget<br>Positive/<br>(Negative) |  |
|---|----|---------------|--------------|------------|--|--|
| REVENUES:   |    |               |              |            | (Hogalivo)   |  |
| Use of money and property:                                |    |               |              |            |  |  |
| Use of money - interest                                   | \$ | 250,000       | 250,000      | 179,681    | (70,319)   |  |
| Charges for services                                      |    | 17,321,660    | 17,321,660   | 16,699,183 | (622,477)  |  |
| Intergovernmental:  |    |               |              |            |  |  |
| Federal   |    | 14,012,726    | 14,012,726   | 17,417,511 | 3,404,785  |  |
| State   |    | 465,725       | 465,725      | 535,410    | 69,685   |  |
| Miscellaneous   |    | 50,000        | 50,000       | 524,201    | 474,201  |  |
| Total revenues  |    | 32,100,111    | 32,100,111   | 35,355,986 | 3,255,875  |  |
| EXPENDITURES:   |    |               |              |            |  |  |
| Current:  |    |               |              |            |  |  |
| Food services   |    | 32,519,866    | 32,104,633   | 32,450,529 | (345,896)  |  |
| Total expenditures  | _  | 32,519,866    | 32,104,633   | 32,450,529 | (345,896)  |  |
| Excess (deficiency) of revenues over (under) expenditures |    | (419,755)     | (4,522)      | 2,905,457  | 2,909,979  |  |
| FUND BALANCES, beginning of year as restated              |    | 13,519,817    | 13,519,817   | 13,519,817 | -  |  |
| FUND BALANCES, end of year                                | \$ | 13,100,062    | 13,515,295   | 16,425,274 | 2,909,979  |  |

Schedule 4

|   | Original Budget |           | Final Budget | Actual    | Variance with Final Budget Positive/ (Negative) |  |
|---|-----------------|-----------|--------------|-----------|---|--|
| REVENUES:   |                 |           |              |           |   |  |
| Use of money and property:                                | •               | 05.000    | 05.000       | 00.005    | (4.445)   |  |
| Use of money - interest                                   | \$              | 35,000    | 35,000       | 33,885    | (1,115)   |  |
| Use of property   |                 | 800,000   | 800,000      | 814,043   | 14,043  |  |
| Charges for services                                      |                 | 249,375   | 249,375      | 222,448   | (26,927)  |  |
| Total revenues  |                 | 1,084,375 | 1,084,375    | 1,070,376 | (13,999)  |  |
| EXPENDITURES:   |                 |           |              |           |   |  |
| Current:  |                 |           |              |           |   |  |
| Community service operations                              |                 | 1,423,886 | 1,104,700    | 897,371   | 207,329   |  |
| Total expenditures  |                 | 1,423,886 | 1,104,700    | 897,371   | 207,329   |  |
| Excess (deficiency) of revenues over (under) expenditures |                 | (339,511) | (20,325)     | 173,005   | 193,330   |  |
| FUND BALANCES, beginning of year                          |                 | 2,577,124 | 2,577,124    | 2,577,124 | -   |  |
| FUND BALANCES, end of year                                | \$              | 2,237,613 | 2,556,799    | 2,750,129 | 193,330   |  |

### **Internal Service Funds**

**Warehouse Fund** – The Warehouse Fund is used to account for the operations of the warehouse. Revenues and expenses are predominantly a result of operations of the warehouse function.

**Self-Insurance Fund** – The Self-Insurance Fund accounts for the self-insured workers compensation program. Other insurance costs are also accounted for in this fund. Revenues are derived from "premiums" charged to the other funds.

**Health Insurance Fund** – PWCS is self-insured for health insurance. This fund accounts for all claims payments. Revenues are a result of employer contributions and employee payroll deductions.

Prince William County Public Schools Combining Statement of Fund Net Assets Proprietary Funds - Internal Service Funds As of June 30, 2011

|  | Warehouse<br>Fund | Self-Insurance<br>Fund | Health<br>Insurance Fund | Total Internal<br>Service Funds |  |
|--|-------------------|------------------------|--------------------------|---------------------------------|--|
| ASSETS                                       |                   |                        |                          |                                 |  |
| Current assets:                              |                   |                        |                          |                                 |  |
| Equity in cash and pooled investments        | \$ -              | 8,287,256              | 24,088,543               | 32,375,799                      |  |
| Accounts receivable and other current assets | -                 | 32,907                 | 562,379                  | 595,286                         |  |
| Inventory                                    | 1,140,734         | -                      | -                        | 1,140,734                       |  |
| Deposits                                     | -                 | 500,000                | -                        | 500,000                         |  |
| Total current assets                         | 1,140,734         | 8,820,163              | 24,650,922               | 34,611,819                      |  |
| LIABILITIES                                  |                   |                        |                          |                                 |  |
| Current liabilities:                         |                   |                        |                          |                                 |  |
| Accounts payable and accrued liabilities     | 107,860           | 172,220                | 185                      | 280,265                         |  |
| Salaries payable and withholdings            | -                 | 450                    | 1,784                    | 2,234                           |  |
| Unearned revenue                             | -                 | -                      | 5,729,892                | 5,729,892                       |  |
| Due to other funds                           | 512,724           | -                      | -                        | 512,724                         |  |
| Incurred but not reported claims             | -                 | 1,033,812              | 6,163,239                | 7,197,051                       |  |
| Total current liabilities                    | 620,584           | 1,206,482              | 11,895,100               | 13,722,166                      |  |
| Noncurrent liabilities:                      |                   |                        |                          |                                 |  |
| Incurred but not reported claims             | _                 | 2,306,421              | _                        | 2,306,421                       |  |
| Total liabilities                            | 620,584           | 3,512,903              | 11,895,100               | 16,028,587                      |  |
| NET ASSETS                                   |                   |                        |                          |                                 |  |
| Unrestricted                                 | \$ 520,150        | 5,307,260              | 12,755,822               | 18,583,232                      |  |

Prince William County Public Schools Combining Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds - Internal Service Funds For the Year Ended June 30, 2011

|  | Warehouse<br>Fund | Self-Insurance<br>Fund | Health<br>Insurance Fund | Total Internal<br>Service Funds |
|--|-------------------|------------------------|--------------------------|---------------------------------|
| Operating Revenues:                    |                   |                        |                          |                                 |
| Charges for services                   | \$ 4,959,797      | 3,133,105              | 65,009,996               | 73,102,898                      |
| Total operating revenues               | 4,959,797         | 3,133,105              | 65,009,996               | 73,102,898                      |
| Operating Expenses:                    |                   |                        |                          |                                 |
| Personnel services                     | -                 | 370,243                | 487,284                  | 857,527                         |
| Materials/supplies                     | -                 | 26,869                 | 35,010                   | 61,879                          |
| Administrative costs                   | -                 | 206,834                | 3,202,967                | 3,409,801                       |
| Premiums                               | -                 | 1,824,506              | 3,641,456                | 5,465,962                       |
| Claims and benefits paid               | -                 | =                      | 58,705,187               | 58,705,187                      |
| Losses and unallocated loss adjustment | -                 | 1,839,982              | -                        | 1,839,982                       |
| Cost of goods sold                     | 4,969,736         |                        |                          | 4,969,736                       |
| Total operating expenses               | 4,969,736         | 4,268,434              | 66,071,904               | 75,310,074                      |
| Operating loss                         | (9,939)           | (1,135,329)            | (1,061,908)              | (2,207,176)                     |
| Non-Operating Revenues:                |                   |                        |                          |                                 |
| Interest and miscellaneous             |                   | 124,816                | 449,248                  | 574,064                         |
| Loss before transfers                  | (9,939)           | (1,010,513)            | (612,660)                | (1,633,112)                     |
| Transfers In                           |                   |                        | 4,000,000                | 4,000,000                       |
| Change in net assets                   | (9,939)           | (1,010,513)            | 3,387,340                | 2,366,888                       |
| Net Assets, beginning of year          | 530,089           | 6,317,773              | 9,368,482                | 16,216,344                      |
| Net Assets, end of year                | \$ 520,150        | 5,307,260              | 12,755,822               | 18,583,232                      |

Prince William County Public Schools Combining Statement of Cash Flows Proprietary Funds - Internal Service Funds For the Year Ended June 30, 2011

|  |    | arehouse<br>Fund                           | Self-Insurance<br>Fund                             | Health<br>Insurance Fund                               | Total Internal<br>Service Funds                        |  |
|--|----|--|--|--|--|--|
| Cash Flows from Operating Activities: Receipts from customers and users Payments to suppliers for goods and services Payments to employees Net cash used by operating activities | \$ | 4,959,797<br>(5,172,066)<br>-<br>(212,269) | 3,132,688<br>(3,445,499)<br>(369,970)<br>(682,781) | 64,964,255<br>(66,145,136)<br>(485,500)<br>(1,666,381) | 73,056,740<br>(74,762,701)<br>(855,470)<br>(2,561,431) |  |
| Cash Flows from Non-capital Financing Activities:  |    | (=:=;===)                                  | (552,557)  | (1,000,001)  | (=,==,,==,)  |  |
| Advances from other funds  |    | 212,269                                    | -  | -  | 212,269  |  |
| Transfers from other funds   |    |  |  | 4,000,000  | 4,000,000  |  |
| Net cash provided by non-capital financing activities  |    | 212,269                                    |  | 4,000,000  | 4,212,269  |  |
| Cash Flows from Investing Activities:<br>Interest received from investments  |    |  | 122,199  | 443,133  | 565,332  |  |
| Net increase (decrease) in equity in cash and pooled investments   |    | -  | (560,582)  | 2,776,752  | 2,216,170  |  |
| Equity in cash and pooled investments, beginning of year   |    |  | 8,847,838  | 21,311,791   | 30,159,629   |  |
| Equity in cash and pooled investments, end of year   | \$ | -  | 8,287,256  | 24,088,543   | 32,375,799   |  |
| Reconciliation of Operating Loss to Net Cash<br>Used by Operating Activities:  |    |  |  |  |  |  |
| Operating loss   | \$ | (9,939)                                    | (1,135,329)  | (1,061,908)  | (2,207,176)  |  |
| Adjustments to reconcile operating loss to net cash used by operating activities   |    |  |  |  |  |  |
| Change in assets and liabilities:  |    |  |  |  |  |  |
| (Increase) in accounts receivable  |    | -  | (417)  | (492,096)  | (492,513)  |  |
| Decrease in due from other governmental units  |    | ·  | -  | 5,618  | 5,618  |  |
| (Increase) in inventory  |    | (194,768)                                  | -  | -  | (194,768)  |  |
| Increase in unearned revenue Increase (decrease) in accounts payable and accrued liabilities   |    | -<br>(7,562)                               | -<br>26,703  | 440,737<br>(728,653)                                   | 440,737<br>(709,512)                                   |  |
| Increase (decrease) in accounts payable and accided liabilities Increase in salaries payable and withholdings  |    | (7,502)                                    | 26,703   | 1,784  | (709,512)<br>2,057                                     |  |
| Increase in incurred but not reported claims   |    | -  | 425,989  | 168,137  | 594,126  |  |
| Net cash used by operating activities  | \$ | (212,269)                                  | (682,781)  | (1,666,381)  | (2,561,431)  |  |

### **Agency Funds**

**The Governor's School** @ **Innovation Fund** – The Governor's School Fund was established in 2009 and participants include Prince William County, Manassas, and Manassas Park. PWCS holds the funds for this Program and is responsible for the receipt and disbursement of said funds.

**Regional School Fund** – The Regional School Fund was established in 1996 and participants include Prince William County, Manassas, and Manassas Park. PWCS holds the funds for this Program and is responsible for the receipt and disbursement of said funds.

**Student Activity Fund** – The Student Activity Fund accounts for independent activity funds held by elementary and secondary schools for student groups by PWCS.

Prince William County Public Schools Combining Statement of Assets and Liabilities Agency Funds As of June 30, 2011

|  | S  | overnor's<br>chool @<br>vation Park | Regional School<br>Fund | Student Activity<br>Fund | Total Agency<br>Funds |
|--|----|-------------------------------------|-------------------------|--------------------------|-----------------------|
| Assets                                   |    |                                     |                         |                          |                       |
| Cash and pooled investments              | \$ | 342,368                             | 2,900,169               | 6,619,406                | 9,861,943             |
| Due from other governmental units        |    | -                                   | 2,351,260               | -                        | 2,351,260             |
| Total assets                             |    | 342,368                             | 5,251,429               | 6,619,406                | 12,213,203            |
| Liabilities                              |    |                                     |                         |                          |                       |
| Accounts payable and accrued liabilities |    | 114,803                             | 5,251,429               | 6,619,406                | 11,985,638            |
| Due to other governmental units          |    | 227,565                             | · · · · -               | -                        | 227,565               |
|  | \$ | 342,368                             | 5,251,429               | 6,619,406                | 12,213,203            |

#### Schedule 9

Prince William County Public Schools Combining Statement of Changes in Assets and Liabilities Agency Funds For the Year Ended June 30, 2011

|  | Balance<br>June 30, 2010                | Additions                             | Deductions                            | Balance<br>June 30, 2011             |
|--|---|---------------------------------------|---------------------------------------|--------------------------------------|
| Governor's School @ Innovation Park  |   |                                       |                                       |                                      |
| Assets Cash and pooled investments Due from other governmental units                 | \$ 66,333<br>6,981                      | 902,267                               | 626,232<br>6,981                      | 342,368                              |
| Total assets   | 73,314                                  | 902,267                               | 633,213                               | 342,368                              |
| Liabilities Accounts payable and accrued liabilities Due to other governmental units | 73,314<br>-                             | 674,702<br>227,565                    | 633,213<br>-                          | 114,803<br>227,565                   |
| •  | \$ 73,314                               | 902,267                               | 633,213                               | 342,368                              |
| Regional School Fund   |   |                                       |                                       |                                      |
| Assets Cash and pooled investments Due from other governmental units Total assets    | \$ 2,718,915<br>2,599,739<br>5,318,654  | 30,294,283<br>2,351,260<br>32,645,543 | 30,113,029<br>2,599,739<br>32,712,768 | 2,900,169<br>2,351,260<br>5,251,429  |
| Liabilities Accounts payable and accrued liabilities                                 | \$ 5,318,654                            | 32,645,543                            | 32,712,768                            | 5,251,429                            |
| Student Activity Fund  |   |                                       |                                       |                                      |
| Assets Cash and pooled investments   | \$ 6,510,139                            | 12,175,875                            | 12,066,608                            | 6,619,406                            |
| Liabilities Accounts payable and accrued liabilities                                 | \$ 6,510,139                            | 12,175,875                            | 12,066,608                            | 6,619,406                            |
| Total Agency Funds   |   |                                       |                                       |                                      |
| Assets Cash and pooled investments Due from other governmental units Total assets    | \$ 9,295,387<br>2,606,720<br>11,902,107 | 43,372,425<br>2,351,260<br>45,723,685 | 42,805,869<br>2,606,720<br>45,412,589 | 9,861,943<br>2,351,260<br>12,213,203 |
| Liabilities Accounts payable and accrued liabilities Due to other governmental units | 11,902,107<br>-                         | 45,496,120<br>227,565                 | 45,412,589<br>-                       | 11,985,638<br>227,565                |
| 5  | \$ 11,902,107                           | 45,723,685                            | 45,412,589                            | 12,213,203                           |

### **Statistical Section**

(unaudited)

#### **Statistical Section**

This section of the Prince William County Public Schools' (PWCS) comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the school divisions' overall financial health.

**Financial Trends** - These tables contain trend information to help the reader understand how the School Divisions' financial performance and well-being have changed over time.

Revenue Capacity - The revenue capacity section of the statistical tables contains information to help the reader assess the factors affecting the School Divisions' ability to generate its own source revenue. Because over 95% of PWCS' revenue is from federal, state, and county sources, PWCS discloses no own source revenue. PWCS does, however, include the revenue capacity information from the primary government's (PWC) statistical tables to help the financial statement user assess the primary government's ability to generate its own source revenue.

**Debt Capacity** - The debt capacity tables present information to help the reader assess the affordability of the current levels of outstanding debt associated with the School Division and the ability to issue additional debt in the future for construction of school related projects. School divisions in the Commonwealth of Virginia are fiscally dependent, and as a requirement of law, all debt required for capital projects for the school division must be issued by the County. The debt capacity tables contained in this section represent all debt issued by PWC and **do not** represent debt issued or held by PWCS.

**Demographic and Economic Information** - These tables offer demographic and economic indicators to help the reader understand the environment within which the school division's financial activities take place and to aid the reader in making comparisons over time with other governments.

**Operating Information** - These tables provide contextual information about PWCS' operations and resources to assist readers in using financial statement information to understand and assess the divisions' economic condition.

Sources: Unless otherwise noted, the information in these tables is derived from the comprehensive annual financial reports (CAFR) for the relevant year. The School Division produced its first CAFR and implemented GASB Statement 34 in fiscal year 2002.

# **Financial Trends**

### PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 1 - Net Assets by Component

Last Ten Fiscal Years

(accrual basis of accounting; amounts expressed in thousands)

|   |         |     |         |         |         | Fisc    | al Year |           |           |           |           |
|---|---------|-----|---------|---------|---------|---------|---------|-----------|-----------|-----------|-----------|
|   | 2002    | 2   | 2003    | 2004    | 2005    | 2006    | 2007    | 2008      | 2009      | 2010      | 2011      |
| Governmental activities:                  |         |     |         |         |         |         |         |           |           |           |           |
| Invested in capital assets                | \$ 406. | 747 | 475,548 | 560,972 | 633,276 | 718,755 | 777,983 | 860,721   | 917,228   | 973,667   | 1,040,236 |
| Restricted                                | . ,     | 502 | 108,257 | 97,055  | 89,379  | 91,598  | 106.607 | 86,387    | 81,904    | 88,347    | 23,128    |
| Unrestricted                              | 26,     | 243 | 42,757  | 36,817  | 69,701  | 77,145  | 95,163  | 77,490    | 100,241   | 121,821   | 128,788   |
| Total governmental activities net assets  | \$ 508, |     | 626,562 | 694,844 | 792,356 | 887,498 | 979,753 | 1,024,598 | 1,099,373 | 1,183,835 | 1,192,152 |
| Business-type activities: <sup>(1)</sup>  |         |     |         |         |         |         |         |           |           |           |           |
| Invested in capital assets                | \$      | _   | _       | _       | _       | _       | _       | _         | _         | _         | _         |
| Restricted                                | *       | -   | _       | -       | -       | -       | -       | -         | _         | -         | -         |
| Unrestricted                              |         | -   | -       | -       | -       | -       | -       | _         | _         | 302       | 939       |
| Total business-type activities net assets | \$      | _   |         |         | -       | -       |         | -         | -         | 302       | 939       |
| Total reporting entity:                   |         |     |         |         |         |         |         |           |           |           |           |
| Invested in capital assets                | \$ 406, | 747 | 475,548 | 560,972 | 633,276 | 718,755 | 777,983 | 860,721   | 917,228   | 973,667   | 1,040,236 |
| Restricted                                | 75,     | 502 | 108,257 | 97,055  | 89,379  | 91,598  | 106,607 | 86,387    | 81,904    | 88,347    | 23,128    |
| Unrestricted                              | 26,     | 243 | 42,757  | 36,817  | 69,701  | 77,145  | 95,163  | 77,490    | 100,241   | 122,123   | 129,727   |
| Total reporting entity net assets         | \$ 508, | 492 | 626,562 | 694,844 | 792,356 | 887,498 | 979,753 | 1,024,598 | 1,099,373 | 1,184,137 | 1,193,091 |

<sup>&</sup>lt;sup>(1)</sup> PWCS established a business-type activity in fiscal year 2010.

(accrual basis of accounting; amounts expressed in thousands)

|   | 200          | 2                 | 2003              | 2004              | 2005                 | 2006              | 2007              | 2008              | 2009              | 2010              | 2011              |
|---|--------------|-------------------|-------------------|-------------------|----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Expenses  |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Governmental activities:  |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Instruction:  | <b>*</b> 00  | 0.40              | 040 570           | 000 400           | 000 470              | 004.000           | 000 004           | 440.000           | 400.000           | 101 111           | 400.070           |
| Regular   |              | 2,940             | 248,579<br>58,980 | 268,483<br>65,759 | 309,172<br>72,039    | 331,903<br>83,794 | 392,821<br>90,322 | 416,988<br>95,345 | 432,322<br>99,166 | 434,441<br>94,105 | 438,872<br>91,911 |
| Special<br>Other  |              | 1,884<br>5,945    | 6,122             | 6,694             | 7,995                | 8,657             | 9,151             | 9,521             | 8,807             | 8,241             | 9,130             |
| Instructional leadership  |              | 0,166             | 33,494            | 36,898            | 40,212               | 43,389            | 48,346            | 51,412            | 52,235            | 52,762            | 51,393            |
| Support services:   | 0.           | 5,100             | 00,404            | 00,000            | 40,212               | 40,000            | 40,040            | 01,412            | 02,200            | 02,702            | 01,000            |
| General administration  | :            | 3,290             | 3,950             | 5,028             | 4,960                | 6,045             | 6,856             | 7,622             | 8,841             | 8,771             | 9,191             |
| Student services  |              | 1,876             | 5,659             | 7,238             | 7,808                | 8,820             | 9,892             | 10,604            | 10,985            | 11,139            | 9,190             |
| Curricular/staff development  |              | 3,735             | 8,979             | 10,046            | 10,606               | 12,036            | 12,735            | 13,353            | 12,736            | 12,072            | 13,469            |
| Pupil transportation  | 20           | 6,796             | 27,121            | 29,348            | 35,292               | 40,152            | 45,570            | 49,304            | 46,684            | 48,536            | 49,830            |
| Operations  | 14           | 1,705             | 16,908            | 17,605            | 20,024               | 21,618            | 20,120            | 21,172            | 22,033            | 22,577            | 21,554            |
| Utilities   |              | 1,865             | 14,590            | 14,665            | 16,889               | 19,586            | 21,448            | 23,682            | 25,175            | 24,290            | 25,430            |
| Maintenance   |              | 1,960             | 13,334            | 13,308            | 15,892               | 19,547            | 23,284            | 23,707            | 24,432            | 24,404            | 25,054            |
| Central business services   |              | 5,189             | 28,298            | 30,047            | 35,235               | 42,117            | 37,801            | 45,996            | 45,021            | 45,069            | 43,445            |
| Supply services (1)   |              | 3,249             | 3,414             | -                 | - 47 500             | -                 | -                 | -                 | -                 | -                 | -                 |
| Reimbursement to County for debt service  |              | 3,462             | 33,682<br>18,427  | 41,823<br>21,232  | 47,582               | 48,220            | 52,929            | 57,493            | 59,566<br>30,459  | 60,790<br>30,950  | 63,800<br>32,480  |
| Food service Community service operations   | 11           | 392               | 16,427            | 489               | 23,629<br>499        | 23,163<br>649     | 25,492<br>698     | 27,191<br>785     | 1,132             | 866               | 32,460<br>897     |
| Total governmental activities expenses  | 46           | 7,267             | 521,986           | 568,663           | 647,834              | 709,696           | 797,465           | 854,175           | 879,594           | 879,013           | 885,646           |
| Total governmental activities expenses  |              | ,201              | 021,000           | 000,000           | 047,004              | 700,000           | 707,400           | 004,170           | 070,004           | 070,010           | 000,040           |
| Business-type activities: (2)   |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| School Age Child Care   |              | -                 | -                 | -                 | -                    | -                 | -                 | -                 | -                 | 11                | 334               |
| Total reporting entity expenses   | \$ 46        | 7,267             | 521,986           | 568,663           | 647,834              | 709,696           | 797,465           | 854,175           | 879,594           | 879,024           | 885,980           |
| . o.c oporting onliny expenses  | Ψ0           | ,201              | JE 1,300          | 555,005           | 0-7,00 <del>-1</del> | 7 03,030          | 757,405           | 554,175           | 070,004           | 070,024           | 555,560           |
| Program Revenues  |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Governmental activities:  |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Charges for services:   |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Instruction   | \$ :         | 2,718             | 1,842             | 1,823             | 2,118                | 2,189             | 2,354             | 2,998             | 3,499             | 3,128             | 2,748             |
| Curricular/staff development  |              | -                 | =                 | -                 | -                    | =                 | -                 | -                 | -                 | =                 | 40                |
| Pupil transportation  |              | 123               | 97                | 88                | 85                   | 146               | 129               | 118               | 171               | 110               | 111               |
| Operations  |              | -                 | -                 | -                 | -                    | -                 | =                 | =                 | -                 | -                 | 282               |
| Central business services (3)   |              | 1,726             | 1,956             | 9                 | 7                    | 6                 | 13                | 110               | 133               | 229               | 281               |
| Food services   | 1            | 1,342             | 11,515            | 12,691            | 14,243               | 15,326            | 16,676            | 17,741            | 18,071            | 17,079            | 16,951            |
| Community service operations  |              | 434               | 473               | 577               | 640                  | 804               | 886               | 1,039             | 933               | 1,027             | 814               |
| Supply services (1)   | ;            | 3,242             | 3,264             | -                 | -                    | -                 | -                 | -                 | -                 | -                 | -                 |
| Other activities  | -            | 64<br>6,136       | 67<br>58,089      | 68<br>66,695      | 48<br>77.713         | 58<br>84.723      | 38<br>93,536      | 92<br>98,392      | 183<br>106,649    | 118<br>112.243    | 134,064           |
| Operating grants and contributions<br>Capital grants and contributions              |              | 1.653             | 56,069<br>881     | 902               | 904                  | 961               | 93,536            | 1.029             | 1,008             | 99                | 134,064           |
| Total governmental activities program revenues                                      |              | 7,438             | 78,184            | 82,853            | 95,758               | 104,213           | 114,622           | 121,519           | 130,647           | 134,033           | 155,387           |
|   |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Business-type activities:   |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| School Age Child Care   |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Charges for services  |              | -                 | =                 | -                 | -                    | =                 | -                 | -                 | -                 | -                 | 658               |
| Operating grants and contributions  Total business-type activities program revenues |              | <u> </u>          |                   | <del></del>       |                      |                   | <del></del>       |                   | <del></del>       | 312               | 303<br>961        |
|   |              | _                 | <del></del>       |                   | <del></del>          | <del></del>       |                   | <del></del>       |                   |                   |                   |
| Total reporting entity program revenues   | \$ 7         | 7,438             | 78,184            | 82,853            | 95,758               | 104,213           | 114,622           | 121,519           | 130,647           | 134,345           | 156,348           |
| Net (Expense) Revenues  |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Governmental activities   | \$ (38       | 9,829)            | (443,802)         | (485,810)         | (552,076)            | (605,483)         | (682,843)         | (732,656)         | (748,947)         | (744,980)         | (730,259)         |
| Business-type activities  | Ψ (00.       | -                 | -                 | (400,010)         | (552,575)            | (000,400)         | (002,040)         | (702,000)         | (140,541)         | 301               | 627               |
| Total reporting entity net (expense) revenues                                       | \$ (389      | 9,829)            | (443,802)         | (485,810)         | (552,076)            | (605,483)         | (682,843)         | (732,656)         | (748,947)         | (744,679)         | (729,632)         |
| Total reporting entity her (expense) revenues                                       | ψ (50.       | 0,029)            | (443,002)         | (403,010)         | (332,070)            | (003,403)         | (002,043)         | (732,030)         | (740,547)         | (144,013)         | (729,032)         |
| General Revenues and Other Changes in Net   | Assets       |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Governmental activities:  |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Unrestricted grants and contributions   |              | 9,899             | 548,078           | 552,169           | 643,416              | 691,987           | 764,084           | 769,061           | 815,818           | 822,930           | 733,426           |
| Unrestricted investment earnings  |              | 3,076             | 2,013             | 1,518             | 2,499                | 5,409             | 6,712             | 6,665             | 5,874             | 4,792             | 3,555             |
| Miscellaneous revenues  | :            | 2,958             | 3,373             | 3,067             | 3,673                | 3,229             | 4,302             | 1,775             | 2,030             | 1,720             | 1,595             |
| Gain on sale of capital assets (4)  |              | - 022             | 8,407             | EEG 754           | 640 500              | 700.605           | 775 000           | 777 504           | 922 722           | 920 442           | 720 570           |
| Total governmental activities general revenues                                      | 4/           | 5,933             | 561,871           | 556,754           | 649,588              | 700,625           | 775,098           | 777,501           | 823,722           | 829,442           | 738,576           |
| Business-type activities:   |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Unrestricted investment earnings  |              | -                 | -                 | -                 | -                    | -                 | -                 | -                 | -                 | 1                 | 10                |
|   |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Total reporting entity general revenues and other                                   | e 47         | - 022             | EG1 074           | EEG 754           | 640 500              | 700 625           | 775 000           | 777 504           | 022 722           | 920 442           | 720 506           |
| changes in net assets   | <b>Ф</b> 4/3 | 5,933             | 561,871           | 556,754           | 649,588              | 700,625           | 775,098           | 777,501           | 823,722           | 829,443           | 738,586           |
| Change in Net Assets  |              |                   |                   |                   |                      |                   |                   |                   |                   |                   |                   |
| Governmental activities   | \$ 80        | 5,104             | 118,069           | 70,944            | 97,512               | 95,142            | 92,255            | 44,845            | 74,775            | 84,462            | 8,317             |
| Business-type activities  | ÷ 0.         | -                 | -                 |                   |                      |                   | ,                 |                   |                   | 302               | 637               |
| Total reporting entity  | \$ 80        | 5,104             | 118,069           | 70,944            | 97,512               | 95,142            | 92,255            | 44,845            | 74,775            | 84,764            | 8,954             |
| . S.a. roporting criticy  | Ψ            | , 10 <sup>4</sup> | 110,000           | 10,044            | 01,012               | 55, 142           | 52,200            | 77,040            | 14,113            | 0-1,70-1          | 0,004             |

<sup>(1)</sup> The decrease in supply services expenses and revenues resulted from the reclassification of the W arehouse Fund from a special revenue fund to an internal service fund.

 $<sup>^{\</sup>left(2\right)}$  PWCS established a business-type activity in fiscal year 2010.

<sup>(3)</sup> The decrease in central business services program revenues from fiscal year 2003 to fiscal year 2004 is a result of a change in the method of recognizing certain revenues.

<sup>(4)</sup> The gain on sale of capital assets includes the sale of the "old" Marstellar Middle School, located in the City of Manassas.

PRINCE WILLIAM COUNTY PUBLIC SCHOOLS
TABLE 3 - Fund Balances, Governmental Funds (Presented Pre-GASB 54)
Last Nine Fiscal Years (1)

(modified accrual basis of accounting; amounts expressed in thousands)

|   |           |         |             |         | Fiscal Year      |                  |         |         |         |
|---|-----------|---------|-------------|---------|------------------|------------------|---------|---------|---------|
|   | 2002      | 2003    | 2004        | 2005    | 2006             | 2007             | 2008    | 2009    | 2010    |
| General Fund  |           |         |             |         |                  |                  |         |         |         |
| Reserved for:   |           |         |             |         |                  |                  |         |         |         |
| Inventory   | \$ 466    | 499     | 567         | 681     | 814              | 824              | 808     | 803     | 837     |
| Prepaids  | -         | -       | -           | -       | -                | -                | 56      | -       | -       |
| Encumbrances (2)  | 16,786    | 18,557  | 15,951      | 14,890  | -                | -                | -       | -       | -       |
| Unreserved:   |           |         |             |         |                  |                  |         |         |         |
| Designated for encumbrances (2)   | -         | _       | -           | -       | 20,048           | 25,431           | 19,777  | 21,569  | 14,165  |
| Designated for future years' expenditures   | 6,959     | 7,648   | 9,925       | 11,179  | 12,736           | 13,242           | 8,516   | 24,540  | 36,890  |
| Designated for grants and special projects  | -         | -       | -           | -       | -                | 58               | 74      | 444     | 388     |
| Undesignated  | 3,749     | 2,067   | 7,988       | 11,363  | 6,904            | 6,120            | 13,382  | 7,632   | 15,810  |
| Total General Fund  | 27,960    | 28,771  | 34,431      | 38,113  | 40,502           | 45,675           | 42,613  | 54,988  | 68,090  |
| All Other Governmental Funds: Capital Projects Reserved for:                            |           |         |             |         |                  |                  |         |         |         |
| Encumbrances (2)  | 104,637   | 96.799  | 80,945      | 91,739  |                  |                  |         |         |         |
| Unreserved:   | 104,037   | 30,733  | 00,943      | 91,739  | -                | -                | -       | -       | -       |
| Designated for encumbrances (2)   |           |         |             |         | 48,134           | 76,784           | 77,099  | 95,026  | 84,816  |
| Designated for future years' expenditures   | -         |         | -<br>16,985 | 28,609  | 46,134<br>76,858 | 75,764<br>75,045 | 40,337  | 25,376  | 46,101  |
| Designated for future years expericitures  Designated for payments to PWC for arbitrage | -         | -       | 10,900      | 20,009  | 76,656           | 75,045           | 40,337  | 25,376  | 40,101  |
| rebate (3)  | -         | _       | -           | -       | 402              | 811              | 1,255   | 952     | 890     |
| Undesignated reported in capital projects fund  | (29,668)  | 22,585  | 9,556       | -       | -                | -                | -       | -       | _       |
| Nonmajor Special Revenue Funds  |           |         |             |         |                  |                  |         |         |         |
| Reserved for:   |           |         |             |         |                  |                  |         |         |         |
| Inventory   | 1,508     | 1,530   | 686         | 935     | 1,113            | 1,103            | 1,706   | 1,245   | 996     |
| Encumbrances (2)  | 899       | 705     | 27          | 24      | -                | -                | -       | -       | -       |
| Unreserved:   |           |         |             |         |                  |                  |         |         |         |
| Designated for encumbrances (2)   | -         | -       | -           | -       | 59               | 42               | 523     | 45      | 56      |
| Designated for future years' expenditures   | 781       | 1,028   | 812         | 120     | 118              | 712              | 340     | 944     | 703     |
| Undesignated reported in special revenue funds  | 1,291     | 519     | 926         | 1,160   | 3,152            | 5,326            | 8,061   | 10,980  | 14,342  |
| Total all other governmental funds  | \$ 79,448 | 123,166 | 109,937     | 122,587 | 129,836          | 159,823          | 129,321 | 134,568 | 147,904 |

<sup>(1)</sup> This table reports financial information based on the modified accrual basis of accounting. PWCS implemented GASB 54, the new reporting standard, in fiscal year 2011. The changes to the fund balance presentation will not be made retroactively; therefore, the required ten years of data is separated into two tables.

<sup>(2)</sup> In fiscal year 2006, PWCS reclassified encumbrances from reserved for encumbrances to unreserved designated for encumbrances.

<sup>(3)</sup> In prior years, PWCS recognized an expense and liability for amounts representing arbitrage for bonds sold by PWC on behalf of PWCS. In fiscal year 2006 this treatment has been changed to meet the requirements of accounting principles generally accepted in the United States of America. PWCS now designates amounts necessary to cover potential arbitrage rebate penalties.

TABLE 3A - Fund Balances, Governmental Funds (Presented in Accordance with GASB 54] Last Fiscal Year <sup>(1)</sup>

(modified accrual basis of accounting; amounts expressed in thousands)

|                                    | Fis | cal Year |
|------------------------------------|-----|----------|
|                                    |     | 2011     |
| General Fund                       |     |          |
| Nonspendable                       | \$  | 930      |
| Restricted                         |     | 482      |
| Assigned                           |     | 79,933   |
| Unassigned                         |     | 1,030    |
| Total General Fund                 |     | 82,375   |
| All Other Governmental Funds:      |     |          |
| Capital Projects                   |     |          |
| Restricted                         |     | 12,544   |
| Committed                          |     | 3,078    |
| Assigned                           |     | 32,382   |
| Nonmajor Special Revenue Funds     |     |          |
| Nonspendable                       |     | 971      |
| Restricted                         |     | 15,454   |
| Committed                          |     | 2,750    |
| Total all other governmental funds | \$  | 67,179   |

<sup>(1)</sup> This table reports fund balance for governmental funds in classifications that primarily comprise a hierarchy based on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in that fund can be spent. Generally, what was 'reserved' is now nonspendable, restricted, or committed and 'unreserved' is now assigned or unassigned.

# PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 4 - Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting; amounts expressed in thousands)

|  | 2002      | 2003     | 2004         | 2005     | 2006     | 2007     | 2008     | 2009     | 2010    | 2011           |
|--|-----------|----------|--------------|----------|----------|----------|----------|----------|---------|----------------|
| Revenues                                     |           |          |              |          |          |          |          |          |         |                |
| Federal sources:                             |           |          |              |          |          |          |          |          |         |                |
| Food services                                | \$ 5,816  | 5,927    | 7,288        | 8,631    | 9,431    | 10,578   | 11,570   | 14,015   | 15,281  | 17,418         |
| Other federal sources                        | 14,273    | 16,970   | 21,095       | 23,085   | 24,660   | 26,335   | 26,960   | 28,102   | 71,812  | 58,566         |
| Total federal sources                        | 20,089    | 22,897   | 28,383       | 31,716   | 34,091   | 36,913   | 38,530   | 42,117   | 87,093  | 75,984         |
| State assurance                              |           |          |              |          |          |          |          |          |         |                |
| State sources:  Basic aid                    | 111,694   | 128,214  | 136,549      | 161,357  | 165,957  | 189,043  | 194,121  | 225,563  | 194,124 | 206,773        |
|  |           |          |              |          |          |          |          |          |         | 200,773<br>535 |
| Food services                                | 274       | 298      | 298          | 322      | 349      | 393      | 410      | 451      | 490     | 535            |
| Lottery proceeds (4)                         | 9,071     | 8,740    | 8,363        | 9,014    | 9,502    | 9,150    | 8,988    | 7,952    | 4,818   |                |
| Regional school program                      | 7,806     | 8,868    | 10,063       | 11,486   | 11,646   | 11,297   | 12,005   | 13,261   | 14,081  | 15,016         |
| Sales tax                                    | 33,604    | 36,699   | 42,068       | 49,470   | 58,257   | 65,004   | 62,998   | 59,695   | 60,182  | 62,525         |
| Special education SOQ <sup>(3)</sup>         | 8,417     | 8,753    | 9,086        | 13,314   | 16,485   | 15,079   | 15,410   | 16,574   | 17,279  | 17,221         |
| Other state sources                          | 34,375    | 29,973   | 34,977       | 39,388   | 43,539   | 58,402   | 71,217   | 61,831   | 55,379  | 56,079         |
| Total state sources                          | 205,241   | 221,545  | 241,404      | 284,351  | 305,735  | 348,368  | 365,149  | 385,327  | 346,353 | 358,149        |
| County sources:                              |           |          |              |          |          |          |          |          |         |                |
| County bond sale transfer                    | 64,925    | 93,324   | 52,321       | 66,161   | 63,958   | 68,141   | 49,233   | 55,773   | 82,585  | 9,685          |
| County general transfer (1)                  | 233,019   | 261,541  | 296,998      | 326,284  | 362,035  | 390,017  | 404,322  | 430,650  | 405,968 | 412,881        |
| County proffer transfer                      | 4,259     | 2,250    | 3,500        | 9,660    | 10,906   | 10,687   | 7,104    | 8,018    | 9,263   | 3,224          |
| Total county sources                         | 302,203   | 357,115  | 352,819      | 402,105  | 436,899  | 468,845  | 460,659  | 494,441  | 497,816 | 425,790        |
| Local courses:                               |           |          |              |          |          |          |          |          |         |                |
| Local sources:<br>Charges for services       | 6,467     | 6,718    | 4,125        | 6,171    | 5,468    | 5,422    | 3,317    | 3,834    | 3,548   | 3,762          |
| Food service sales                           | 11,271    | 11,457   | 12,618       | 14,137   | 15,196   | 16,641   | 17,701   | 18,014   | 17,045  | 16,699         |
| Interest and other income                    | 3,076     | 2,195    | 2,593        | 3,222    | 6,922    | 10,939   | 10,375   | 6,899    | 4,968   | 3,722          |
| Use of property                              | 451       | 473      | 2,593<br>577 | 640      | 804      | 886      | 1,039    | 933      | 1,027   | 814            |
| Other local sources                          | 1,790     | 10,290   | 313          | 43       | 48       | 1,705    | 2,250    | 2,603    | 2,239   | 2,253          |
| Total local sources                          | 23,055    | 31,133   | 20,226       | 24,213   | 28,438   | 35,593   | 34,682   | 32,283   | 28,827  | 27,250         |
|  |           |          |              |          |          |          |          |          |         |                |
| Total revenues                               | 550,588   | 632,690  | 642,832      | 742,385  | 805,163  | 889,719  | 899,020  | 954,168  | 960,089 | 887,173        |
| Expenditures                                 |           |          |              |          |          |          |          |          |         |                |
| Instruction:                                 |           |          |              |          |          |          |          |          |         |                |
| Regular                                      | 215,203   | 239,060  | 256,882      | 302,094  | 322,684  | 378,732  | 400,959  | 412,562  | 412,490 | 416,900        |
| Special                                      | 51,935    | 58,647   | 65,205       | 73,042   | 83,897   | 90,532   | 94,645   | 98,453   | 93,426  | 91,384         |
| Other  | 5,981     | 6,102    | 6,632        | 8,103    | 8,673    | 9,175    | 9,462    | 8,802    | 8,201   | 9,062          |
| Instructional leadership                     | 30,270    | 33,397   | 36,557       | 40,212   | 43,389   | 48,346   | 51,412   | 52,235   | 52,762  | 51,393         |
| Support services:                            |           |          |              |          |          |          |          |          |         |                |
| General administration                       | 3,243     | 3,871    | 5,018        | 5,394    | 6,077    | 6,856    | 7,235    | 7,969    | 7,507   | 8,090          |
| Student services                             | 4,884     | 5,633    | 7,162        | 7,891    | 8,826    | 9,909    | 10,533   | 10,914   | 11,060  | 9,143          |
| Curricular/staff development                 | 8,761     | 8,976    | 9,960        | 10,691   | 12,060   | 12,770   | 13,281   | 12,664   | 12,027  | 13,441         |
| Pupil transportation                         | 31,650    | 33,699   | 37,724       | 41,874   | 37,656   | 43,359   | 50,403   | 43,851   | 43,390  | 49,191         |
| Operations                                   | 14,750    | 16,845   | 17,790       | 20,310   | 21,641   | 20,091   | 21,000   | 21,859   | 22,389  | 21,419         |
| Utilities                                    | 11,865    | 14,655   | 14,665       | 16,889   | 19,586   | 21,448   | 23,682   | 25,175   | 24,290  | 25,430         |
| Maintenance                                  | 11,940    | 13,277   | 13,808       | 15,971   | 19,520   | 23,358   | 23,592   | 23,352   | 24,772  | 24,601         |
| Central business services                    | 25,250    | 28,625   | 33,298       | 38,900   | 43,192   | 43,327   | 46,159   | 43,994   | 44,254  | 43,626         |
| Community service operations                 | 393       | 448      | 485          | 500      | 649      | 698      | 785      | 1,132    | 866     | 897            |
| Supply services (2)                          | 3,249     | 3,429    | -            | _        | -        | -        | -        | -        | -       | -              |
| Food service                                 | 16,925    | 18.420   | 21.140       | 23.608   | 23,162   | 25,488   | 27.198   | 30.436   | 30.927  | 32.451         |
| Reimbursement to County for debt service     | 28,462    | 33,833   | 38,431       | 43,685   | 47,977   | 52,520   | 57,049   | 59,869   | 60,853  | 64,425         |
| Capital Outlay                               | 69,544    | 69,244   | 84,974       | 76,889   | 90,689   | 68,050   | 95,188   | 78,279   | 82,438  | 88,159         |
| Total expenditures                           | 534,305   | 588,161  | 649,731      | 726,053  | 789,678  | 854,659  | 932,583  | 931,546  | 931,652 | 949,612        |
| Excess (deficiency) of revenues over (under) |           |          |              |          |          |          |          |          |         |                |
| expenditures                                 | 16,283    | 44,529   | (6,899)      | 16,332   | 15,485   | 35,060   | (33,563) | 22,622   | 28,437  | (62,439)       |
| Other Financing Sources (Uses):              |           |          |              |          |          |          |          |          |         |                |
| Transfers in:                                |           |          |              |          |          |          |          |          |         |                |
| General fund                                 | 1,000     | 1,000    | 1,000        | 1,000    | 1,000    | 1,200    | 2,000    | 1,000    | 1,000   | 1,000          |
| Construction fund                            | 8,395     | 13,638   | 15,859       | 18,204   | 23,606   | 16,864   | 11,094   | 35,026   | 5,916   | 7,842          |
| Transfers out:                               |           |          |              |          |          |          |          |          |         |                |
| General fund                                 | (8,395)   | (13,638) | (15,859)     | (18,204) | (23,606) | (16,864) | (11,094) | (40,026) | (7,916) | (11,842        |
| Construction fund                            | (1,000)   | (1,000)  | (1,000)      | (1,000)  | (1,000)  | (1,000)  | (2,000)  | (1,000)  | (1,000) | (1,000         |
| Other Governmental funds                     | .,,,      |          | . ,,         | . ,,     | . ,/     | (100)    | . ,/     | . ,/     | . ,,    | (.,.50         |
| Total other financing sources, net           |           |          |              |          |          | 100      |          | (5,000)  | (2,000) | (4,000)        |
| Not already in fixed below-                  | \$ 16.202 | 44.500   | (6.000)      | 16 222   | 15 405   | 25 460   | (22 562) |          |         | (66.400)       |
| Net change in fund balances                  | \$ 16,283 | 44,529   | (6,899)      | 16,332   | 15,485   | 35,160   | (33,563) | 17,622   | 26,437  | (66,439)       |
|  |           |          |              |          |          |          |          |          |         |                |

<sup>(1)</sup> The County general transfer is reduced at year end by the amount of interest income earned in the General Fund during the fiscal year.

<sup>(2)</sup> The decrease in supply services expenditures and revenues resulted from the reclassification of the W arehouse Fund from a special revenue fund to an internal service fund.

<sup>(3)</sup> Standards of Quality

<sup>&</sup>lt;sup>(4)</sup> Effective FY 2011 lottery proceeds no longer provided to support school facilities.

# Revenue Capacity

This information is inserted from the Prince William County CAFR because Prince William County Public Schools does not have any own source revenue.

(modified accrual basis of accounting; amounts expressed in thousands)

|             |                      |                                |                        |                            |                         | Inter-Gov | ernmental <sup>(2)</sup> |               |            |
|-------------|----------------------|--------------------------------|------------------------|----------------------------|-------------------------|-----------|--------------------------|---------------|------------|
| Fiscal Year | Taxes <sup>(2)</sup> | Licenses,<br>Fees &<br>Permits | Fines &<br>Forfeitures | Use of Money<br>& Property | Charges for<br>Services | PPTRA     | All Others               | Miscellaneous | Total      |
| 2002        | \$ 384,431           | \$ 19,123                      | \$ 2,020               | \$ 12,399                  | \$ 27,854               | \$ 41,144 | \$ 311,322               | \$ 11,015     | \$ 809,308 |
| 2003        | 438,410              | 21,552                         | 1,880                  | 9,774                      | 29,581                  | 45,426    | 372,912                  | 16,563        | 936,098    |
| 2004        | 495,667              | 23,480                         | 2,329                  | 7,470                      | 34,373                  | 50,625    | 403,194                  | 8,198         | 1,025,336  |
| 2005        | 566,885              | 20,418                         | 2,392                  | 16,486                     | 35,983                  | 52,350    | 461,853                  | 19,184        | 1,175,551  |
| 2006        | 619,011              | 18,793                         | 2,469                  | 26,200                     | 38,476                  | 59,994    | 495,108                  | 26,463        | 1,286,514  |
| 2007        | 664,724              | 14,596                         | 2,767                  | 42,906                     | 37,528                  | 54,274    | 618,695                  | 26,591        | 1,462,081  |
| 2008        | 686,107              | 13,607                         | 2,664                  | 43,952                     | 39,947                  | 54,288    | 574,967                  | 28,013        | 1,443,545  |
| 2009        | 744,490              | 11,374                         | 2,759                  | 31,019                     | 36,836                  | 54,288    | 614,146                  | 28,953        | 1,523,865  |
| 2010        | 677,954              | 10,617                         | 2,866                  | 33,903                     | 34,877                  | 54,288    | 641,187                  | 24,324        | 1,480,016  |
| 2011        | 688,372              | 11,495                         | 3,241                  | 12,406                     | 34,953                  | 54,288    | 661,774                  | 12,273        | 1,478,802  |
| Change      |                      |                                |                        |                            |                         |           |                          |               |            |
| 2002 - 2011 | 79.06%               | -39.89%                        | 60.45%                 | 0.06%                      | 25.49%                  | 31.95%    | 112.57%                  | 11.42%        | 82.72%     |

Source: County of Prince William, Virginia.

TABLE 5A - General Governmental Tax Revenues by Source Last Ten Fiscal Years

(modified accrual basis of accounting; amounts expressed in thousands)

| Fiscal Year | Real Estate | Personal<br>Property <sup>(1)</sup> | Public Service | Total<br>General <sup>(2)</sup><br>Property<br>Taxes | Sales Tax | Utility Taxes | BPOL<br>Tax | All Other | Total      |
|-------------|-------------|-------------------------------------|----------------|--|-----------|---------------|-------------|-----------|------------|
| 2002        | \$ 248,430  | \$ 38,675                           | \$ 12,286      | \$ 299,391   | \$ 33,444 | \$ 19,247     | \$ 13,385   | \$ 18,964 | \$ 384,431 |
| 2003        | 287,517     | 45,739                              | 11,757         | 345,013  | 35,224    | 20,257        | 14,836      | 23,080    | 438,410    |
| 2004        | 329,073     | 48,368                              | 11,679         | 389,120  | 40,721    | 22,870        | 17,564      | 25,392    | 495,667    |
| 2005        | 375,345     | 49,645                              | 14,227         | 439,217  | 43,857    | 25,452        | 19,534      | 38,825    | 566,885    |
| 2006        | 410,127     | 59,075                              | 12,131         | 481,333  | 46,649    | 26,295        | 23,071      | 42,663    | 620,011    |
| 2007        | 452,553     | 71,290                              | 9,627          | 533,470  | 47,921    | 18,522        | 22,810      | 42,002    | 664,725    |
| 2008        | 474,398     | 73,311                              | 10,682         | 558,391  | 46,155    | 12,354        | 21,173      | 48,034    | 686,107    |
| 2009        | 531,882     | 75,986                              | 13,394         | 621,262  | 45,055    | 12,596        | 19,931      | 45,646    | 744,490    |
| 2010        | 496,297     | 63,666                              | 15,520         | 575,483  | 46,155    | 12,840        | 20,269      | 23,207    | 677,954    |
| 2011        | 494,894     | 68,792                              | 17,051         | 580,737  | 49,554    | 13,190        | 20,965      | 23,926    | 688,372    |
| Change      |             |                                     |                |  |           |               |             |           |            |
| 2002 - 2011 | 99.21%      | 77.87%                              | 38.78%         | 93.97%   | 48.17%    | -31.47%       | 56.63%      | 26.17%    | 79.06%     |

Source: County of Prince William, Virginia.

<sup>(1)</sup> Includes revenues of the General Fund, Special Revenue Funds, Capital Project Funds and the School Board and Adult Detention Center Component Units.

<sup>(2)</sup> Beginning with fiscal year 2000, the State reimbursed the County for personal property tax for non-business use vehicles under the Personal Property Tax Relief Act (PPTRA). The State reimbursement is classified as inter-governmental revenue. The PPTRA reimbursement rates were 70.0% for fiscal years 2002 through 2006, and 61.5% for FY 2007 through 2008. The reimbursement for fiscal year 2010 was set at the fiscal year 2008 amount, irrespective of any reimbursement rate.

<sup>(1)</sup> Starting in fiscal year 2000, the personal property tax revenues exclude reimbursements from the Commonwealth under the Personal Property Tax Relief Act. See Note "2" of Table 9 for a complete listing of the amounts received each year from the Commonwealth.

<sup>(2)</sup> Excludes administration fees, penalties and interest related to property taxes. These revenues are included in "All Other" column.

### PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 6 - Assessed Value and Actual Value of Taxable Real Property Last Ten Fiscal Years

(tax rates per \$100 of assessed value; amounts expressed in thousands)

| Fiscal<br>Year | Residential <sup>(1)</sup> | Apartments <sup>(1)</sup> | Commercial<br>&<br>Industrial <sup>(1)</sup> | Public<br>Service <sup>(1)</sup> | Vacant Land<br>& Other <sup>(1)</sup> | Total Taxable<br>Assessed<br>Value | Total<br>Direct<br>Tax Rate <sup>(2)</sup> | Estimated<br>Actual<br>Taxable<br>Value | Assessed<br>Value as a<br>Percentage of<br>Actual Value |
|----------------|----------------------------|---------------------------|--|----------------------------------|---------------------------------------|------------------------------------|--|---|---|
| 2002           | \$ 13,995,425              | \$770,902                 | \$2,797,878                                  | \$887,526                        | \$337,530                             | \$18,789,261                       | \$1.38                                     | \$23,422,264                            | 80.22%  |
| 2003           | 17,609,310                 | 895,236                   | 3,135,552                                    | 901,202                          | 249,277                               | 22,790,577                         | 1.31                                       | 28,546,061                              | 79.84%  |
| 2004           | 22,066,665                 | 1,036,502                 | 3,279,611                                    | 945,931                          | 227,277                               | 27,555,986                         | 1.24                                       | 33,941,300                              | 81.19%  |
| 2005           | 27,573,301                 | 1,190,201                 | 3,868,984                                    | 1,249,775                        | 257,786                               | 34,140,047                         | 1.14                                       | 45,520,808                              | 75.00%  |
| 2006           | 36,143,674                 | 1,338,215                 | 4,721,938                                    | 1,253,506                        | 282,495                               | 43,739,828                         | 0.97                                       | 60,203,453                              | 72.65%  |
| 2007           | 48,617,154                 | 1,588,255                 | 5,667,015                                    | 1,355,894                        | 428,530                               | 57,656,848                         | 0.81                                       | 64,002,474                              | 90.09%  |
| 2008           | 48,185,629                 | 1,759,043                 | 6,592,385                                    | 1,448,737                        | 305,617                               | 58,291,411                         | 0.84                                       | 61,439,875                              | 94.88%  |
| 2009           | 41,980,642                 | 1,904,868                 | 7,595,528                                    | 1,471,669                        | 273,037                               | 53,225,744                         | 1.03                                       | 51,665,113                              | 103.02%   |
| 2010           | 29,888,134                 | 1,801,532                 | 6,726,623                                    | 1,360,944                        | 214,673                               | 39,991,906                         | 1.29                                       | 47,228,010                              | 84.68%  |
| 2011           | 30,434,819                 | 1,451,944                 | 5,722,158                                    | 1,466,645                        | 180,505                               | 39,256,071                         | 1.31                                       | 43,756,257                              | 89.72%  |

Source: County of Prince William, Virginia.

<sup>(1)</sup> Net of tax-exempt property:

| ompt proporty.     |                    |
|--------------------|--------------------|
| 2002 - \$1,529,681 | 2007 - \$3,049,599 |
| 2003 - \$1,646,501 | 2008 - \$3,867,736 |
| 2004 - \$1,695,543 | 2009 - \$3,722,543 |
| 2005 - \$2,223,993 | 2010 - \$3,451,863 |
| 2006 - \$2,567,585 | 2011 - \$3,119,173 |
|                    |                    |

 $<sup>^{\</sup>left(2\right)}$  See Table 7, Direct and Overlapping Real Estate Tax Rates.

TABLE 6A - Commercial to Total Assessment Ratio, Construction and Bank Deposits Last Ten Fiscal Years

(dollars expressed in millions)

Commercial as a New Construction<sup>(1)</sup>
Percent of Total Taxable

|        |               | Commercial             |         |          |           |         |       |       |                         |
|--------|---------------|------------------------|---------|----------|-----------|---------|-------|-------|-------------------------|
| Fiscal | Commercial to | & Public<br>Service to | Res     | sidentia | <u>ıl</u> | Non-l   | ıtial | Bank  |                         |
| Year   | Total         | Total                  | Permits |          | Value     | Permits |       | Value | Deposits <sup>(2)</sup> |
|        |               |                        |         |          |           |         |       |       |                         |
| 2002   | 14.9%         | 19.6%                  | 4,528   | \$       | 502       | 83      | \$    | 132   | \$ 1,433                |
| 2003   | 13.8%         | 17.7%                  | 5,141   | \$       | 723       | 200     | \$    | 495   | \$ 1,694                |
| 2004   | 11.9%         | 15.3%                  | 4,938   | \$       | 654       | 217     | \$    | 320   | \$ 2,007                |
| 2005   | 11.3%         | 15.0%                  | 5,249   | \$       | 718       | 219     | \$    | 477   | \$ 2,319                |
| 2006   | 10.8%         | 13.7%                  | 3,871   | \$       | 552       | 299     | \$    | 576   | \$ 2,681                |
| 2007   | 9.8%          | 12.2%                  | 2,744   | \$       | 397       | 301     | \$    | 379   | \$ 2,864                |
| 2008   | 11.3%         | 13.8%                  | 1,568   | \$       | 228       | 259     | \$    | 183   | \$ 2,863                |
| 2009   | 14.3%         | 17.0%                  | 1,782   | \$       | 270       | 203     | \$    | 195   | \$ 3,135                |
| 2010   | 16.8%         | 20.2%                  | 1,996   | \$       | 297       | 152     | \$    | 92    | \$ 3,322                |
| 2011   | 14.6%         | 18.3%                  | 1,377   | \$       | 242       | 99      | \$    | 53    | \$ 3,531                |

Source: County of Prince William, Virginia.

<sup>&</sup>lt;sup>(1)</sup> Building Development Division, Department of Public Works.

<sup>(2)</sup> Includes deposits in commercial banks, savings banks and credit unions at June 30 for year shown. 2002-2011, Federal Deposit Insurance Corporation, (commercial and savings bank deposits) and National Credit Union Administration (credit union deposits).

### PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 7 - Direct and Overlapping Real Estate Tax Rates Last Ten Fiscal Years

(tax rate per \$100 of assessed value)

| Type of Tax                       | 2002       | 2003       | 2004       | 2005       | 2006       |
|-----------------------------------|------------|------------|------------|------------|------------|
| PRINCE WILLIAM COUNTY             |            |            |            |            |            |
| Countywide Tax Levies:            |            |            |            |            |            |
| Real Estate - General Fund        | \$ 1.30000 | \$ 1.23000 | \$ 1.16000 | \$ 1.07000 | \$ 0.91000 |
| Fire and Rescue Levy (Countywide) | \$ 0.07280 | \$ 0.07280 | \$ 0.07280 | \$ 0.06600 | \$ 0.05600 |
| Gypsy Moth Levy (Countywide)      | \$ 0.00400 | \$ 0.00400 | \$ 0.00400 | \$ 0.00400 | \$ 0.00250 |
| Gypsy Moth Levy (Countywide)      | φ 0.00400  | φ 0.00400  | φ 0.00400  | φ 0.00400  | φ 0.00230  |
| Total Direct Tax Rate             | \$ 1.37680 | \$ 1.30680 | \$ 1.23680 | \$ 1.14000 | \$ 0.96850 |
| 0 (1)                             |            |            |            |            |            |
| Special District Levies (1):      |            |            |            |            |            |
| Fire and Rescue Levies -          |            |            |            |            |            |
| Dumfries (Fire)                   |            |            |            |            |            |
| Dumfries (Rescue)                 |            |            |            |            |            |
| Occoquan                          |            |            |            |            |            |
| Neabsco                           |            |            |            |            |            |
| Stonewall Jackson                 |            |            |            |            |            |
| Coles                             |            |            |            |            |            |
| Yorkshire                         |            |            |            |            |            |
| Lake Jackson                      |            |            |            |            |            |
| Gainesville                       |            |            |            |            |            |
| Evergreen                         |            |            |            |            |            |
| Nokesville                        |            |            |            |            |            |
| Buckhall                          |            |            |            |            |            |
| Wellington                        |            |            |            |            |            |
| Sanitary District Levy            |            |            |            |            |            |
| Bull Run                          | \$ 0.00001 | \$ 0.00001 | \$ 0.00001 | \$ 0.00001 | \$ 0.00001 |
| Occoquan Forest                   | \$ 0.16000 | \$ 0.00001 | \$ 0.00001 | \$ 0.00001 | \$ 0.00001 |
| Service District Levies -         |            |            |            |            |            |
| Bull Run                          | \$ 0.10000 | \$ 0.10000 | \$ 0.10000 | \$ 0.10000 | \$ 0.10000 |
| Lake Jackson                      | \$ 0.11000 | \$ 0.11000 | \$ 0.11000 | \$ 0.11000 | \$ 0.11000 |
| Circuit Court                     |            |            | \$ 0.28000 | \$ 0.28000 | \$ 0.23000 |
| Transportation District Levies -  |            |            |            |            |            |
| Prince William Parkway            | \$ 0.20000 | \$ 0.20000 | \$ 0.20000 | \$ 0.20000 | \$ 0.20000 |
| 234-Bypass                        | \$ 0.02000 | \$ 0.02000 | \$ 0.02000 | \$ 0.02000 | \$ 0.02000 |
| Foremost Court Service            | \$ 0.23000 | \$ 0.23000 | \$ 0.23000 | \$ 0.22000 |            |
| Woodbine Forest Service           | \$ 0.14000 | \$ 0.07000 |            |            |            |
| OVERLAPPING GOVERNMENTS           |            |            |            |            |            |
| Real Estate Tax Levy:             |            |            |            |            |            |
| Town of Dumfries                  | \$ 0.12420 | \$ 0.12420 | \$ 0.12420 | \$ 0.12420 | \$ 0.13000 |
| Town of Haymarket                 | \$ 0.14000 | \$ 0.14000 | \$ 0.14000 | \$ 0.14000 | \$ 0.14000 |
| Town of Occoquan                  | \$ 0.05000 | \$ 0.05000 | \$ 0.05000 | \$ 0.05000 | \$ 0.05000 |
| Town of Quantico                  | \$ 0.20000 | \$ 0.20000 | \$ 0.20000 | \$ 0.20000 | \$ 0.15000 |
| TOWIT OF QUARTICO                 | ψ 0.20000  | ψ 0.20000  | ψ 0.20000  | ψ 0.20000  | ψ 0.13000  |

Source: County of Prince William, Virginia

<sup>(1)</sup> All special levies are assessed on real estate only.

| 2007       | 2008       | 2009       | 2010       | 2011              | Type of Tax                       |
|------------|------------|------------|------------|-------------------|-----------------------------------|
|            |            |            |            |                   | PRINCE WILLIAM COUNTY             |
|            |            |            |            |                   | Countywide Tax Levies:            |
| \$ 0.75800 | \$ 0.78700 | \$ 0.97000 | \$ 1.21200 | \$ 1.23600        | Real Estate - General Fund        |
| \$ 0.04660 | \$ 0.04840 | \$ 0.05970 | \$ 0.07460 | \$ 0.07610        | Fire and Rescue Levy (Countywide) |
| \$ 0.00250 | \$ 0.00250 | \$ 0.00250 | \$ 0.00250 | \$ 0.00250        | Gypsy Moth Levy (Countywide)      |
|            |            |            |            |                   |                                   |
| \$ 0.80710 | \$ 0.83790 | \$ 1.03220 | \$ 1.28910 | <u>\$ 1.31460</u> | Total Direct Tax Rate             |
|            |            |            |            |                   | Special District Levies (1):      |
|            |            |            |            |                   | Fire and Rescue Levies -          |
|            |            |            |            |                   | Dumfries (Fire)                   |
|            |            |            |            |                   | Dumfries (Rescue)                 |
|            |            |            |            |                   | Occoquan                          |
|            |            |            |            |                   | Neabsco                           |
|            |            |            |            |                   | Stonewall Jackson                 |
|            |            |            |            |                   | Coles                             |
|            |            |            |            |                   | Yorkshire                         |
|            |            |            |            |                   | Lake Jackson                      |
|            |            |            |            |                   | Gainesville                       |
|            |            |            |            |                   | Evergreen                         |
|            |            |            |            |                   | Nokesville                        |
|            |            |            |            |                   | Buckhall                          |
|            |            |            |            |                   | Wellington                        |
|            |            |            |            |                   | Sanitary District Levy            |
|            |            |            |            |                   | Bull Run                          |
|            |            |            |            |                   | Occoguan Forest                   |
|            |            |            |            |                   | Service District Levies -         |
| \$ 0.12000 | \$ 0.12000 | \$ 0.13800 | \$ 0.19900 | \$ 0.20100        | Bull Run                          |
| \$ 0.11000 | \$ 0.11000 | \$ 0.12300 | \$ 0.17200 | \$ 0.17500        | Lake Jackson                      |
| \$ 0.19000 | \$ 0.19000 | \$ 0.15000 |            |                   | Circuit Court                     |
|            |            |            |            |                   | Transportation District Levies -  |
| \$ 0.20000 | \$ 0.20000 | \$ 0.20000 | \$ 0.20000 | \$ 0.20000        | Prince William Parkway            |
| \$ 0.02000 | \$ 0.02000 | \$ 0.02000 | \$ 0.02000 | \$ 0.02000        | 234-Bypass                        |
|            |            |            |            |                   | Foremost Court Service            |
|            |            |            |            |                   | Woodbine Forest Service           |
|            |            |            |            |                   | OVERLAPPING GOVERNMENTS           |
|            |            |            |            |                   | Real Estate Tax Levy:             |
| \$ 0.18000 | \$ 0.18000 | \$ 0.18000 | \$ 0.35330 | \$ 0.33350        | Town of Dumfries                  |
| \$ 0.12000 | \$ 0.12800 | \$ 0.16400 | \$ 0.16400 | \$ 0.16400        | Town of Haymarket                 |
| \$ 0.08500 | \$ 0.08500 | \$ 0.10000 | \$ 0.10000 | \$ 0.10000        | Town of Occoquan                  |
|            |            |            |            |                   |                                   |

# PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 8 - Principal Real Property Tax Payers Current Year and Nine Years Ago (amounts expressed in thousands)

|                                     |                 | 2011 |                      |                 | 2002 |                      |
|-------------------------------------|-----------------|------|----------------------|-----------------|------|----------------------|
|                                     |                 |      | Percentage           |                 |      | Percentage           |
|                                     |                 |      | of Total             |                 |      | of Total             |
|                                     |                 |      | County               |                 |      | County               |
|                                     | Taxable         |      | Taxable              | Taxable         |      | Taxable              |
|                                     | Assessed        |      | Assessed             | Assessed        |      | Assessed             |
| Taxpayer                            | Value           | Rank | Value <sup>(1)</sup> | Value           | Rank | Value <sup>(1)</sup> |
| Virginia Electric & Power Company   | \$<br>705,155   | 1    | 1.80%                | \$<br>392,130   | 1    | 2.09%                |
| Potomac Mills Operating Co., LLC    | 400,609         | 2    | 1.02%                | 238,986         | 2    | 1.27%                |
| Northern Virginia Electric Co-op    | 263,114         | 3    | 0.67%                | 156,279         | 3    | 0.83%                |
| Verizon South, Inc.                 | 169,997         | 4    | 0.43%                | 136,455         | 4    | 0.73%                |
| Washington Gas Light Company        | 96,901          | 5    | 0.25%                | 62,206          | 7    | 0.33%                |
| Prince William Square Investors LLC | 81,111          | 6    | 0.21%                | -               |      | -                    |
| Manassas Owner LLC                  | 77,179          | 7    | 0.20%                | -               |      | -                    |
| TR Rolling Brook Corp.              | 75,033          | 8    | 0.19%                | -               |      | -                    |
| Stellar Chatsworth LLC              | 72,568          | 9    | 0.18%                | -               |      | -                    |
| Dominion Country Club, LP           | 67,914          | 10   | 0.17%                | -               |      | -                    |
| AOL LLC                             | -               |      | -                    | 73,681          | 5    | 0.39%                |
| Manassas Mall LLC                   | -               |      | -                    | 65,048          | 6    | 0.35%                |
| WNH Limited Partnership             | -               |      | -                    | 61,715          | 8    | 0.33%                |
| Kir Smoketown Station LP            | -               |      | -                    | 52,297          | 9    | 0.28%                |
| Hylton Irene Trust                  | -               |      | -                    | 47,258          | 10   | 0.25%                |
|                                     | \$<br>2,009,581 |      | 5.12%                | \$<br>1,286,055 |      | 6.85%                |

Source: County of Prince William, Virginia

 $<sup>^{(1)}</sup>$  See Table 6 for a ten-year listing of Taxable Assessed Values.

## PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 9 - Real Property Tax Levies and Collections Last Ten Fiscal Years

(amounts expressed in thousands)

| Collected within the Fiscal Year of the Levy |    |   |    |         |                    |    | Collections               |                                    |                                    | _  | Total Collec | tions to Date      |
|--|----|---|----|---------|--------------------|----|---------------------------|------------------------------------|------------------------------------|----|--------------|--------------------|
| Fiscal<br>Year                               |    | Total Adjusted<br>Tax Levy <sup>(1)</sup> | d  | Amount  | Percentage of Levy |    | in<br>Subsequent<br>Years | Percentage<br>of Levy<br>Collected | Penalties<br>on Taxes<br>Collected | 3  | Amount       | Percentage of Levy |
| 2002 \$                                      | \$ | 258,953                                   | \$ | 256,934 | 99.2%              | \$ | 1,709                     | 99.9%                              | \$<br>1,134                        | \$ | 259,777      | 100.3%             |
| 2003   | \$ | 298,674                                   | \$ | 296,421 | 99.2%              | \$ | 1,849                     | 99.9%                              | \$<br>1,050                        | \$ | 299,320      | 100.2%             |
| 2004   | \$ | 340,760                                   | \$ | 338,870 | 99.4%              | \$ | 1,746                     | 100.0%                             | \$<br>1,221                        | \$ | 341,837      | 100.3%             |
| 2005   | \$ | 388,254                                   | \$ | 386,367 | 99.5%              | \$ | 1,694                     | 100.0%                             | \$<br>1,367                        | \$ | 495,970      | 100.8%             |
| 2006   | \$ | 420,203                                   | \$ | 418,111 | 99.5%              | \$ | 1,973                     | 100.0%                             | \$<br>1,507                        | \$ | 421,591      | 100.3%             |
| 2007   | \$ | 461,108                                   | \$ | 458,438 | 99.4%              | \$ | 2,505                     | 100.0%                             | \$<br>1,748                        | \$ | 462,691      | 100.3%             |
| 2008   | \$ | 484,124                                   | \$ | 481,069 | 99.4%              | \$ | 2,717                     | 99.9%                              | \$<br>1,905                        | \$ | 485,691      | 100.3%             |
| 2009 \$                                      | \$ | 544,909                                   | \$ | 541,235 | 99.3%              | \$ | 3,263                     | 99.9%                              | \$<br>2,065                        | \$ | 546,563      | 100.3%             |
| 2010 \$                                      | \$ | 510,988                                   | \$ | 508,264 | 99.5%              | \$ | 1,794                     | 99.8%                              | \$<br>1,698                        | \$ | 511,756      | 100.2%             |
| 2011   | \$ | 511,316                                   | \$ | 509,154 | 99.6%              | \$ |                           | 99.6%                              | \$<br>1,376                        | \$ | 510,530      | 99.8%              |

<sup>(1)</sup> Total tax levy includes gross real estate and public service taxes less adjustments to tax due made prior to payment.

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# **Debt Capacity**

This information is inserted from the Prince William County CAFR because Prince William Public Schools does not issue debt.

PRINCE WILLIAM COUNTY PUBLIC SCHOOLS

TABLE 10 - Ratios of Outstanding Debt by Type, Primary Government and Component Units
Last Ten Fiscal Years
(amounts expressed in thousands, except percentage and per capita)

|  |    | 2002    |    | 2003    |     | 2004                                  |          | 2005    |     | 2006                                  |     | 2007    |    | 2008    |    | 2009    |    | 2010    |    | 2011    |
|--|----|---------|----|---------|-----|---------------------------------------|----------|---------|-----|---------------------------------------|-----|---------|----|---------|----|---------|----|---------|----|---------|
| Primary Government                             |    | 2002    |    | 2003    |     | 2004                                  |          | 2005    |     | 2006                                  |     | 2007    |    | 2008    |    | 2009    |    | 2010    |    | 2011    |
| Governmental Activities:                       |    |         |    |         |     |                                       |          |         |     |                                       |     |         |    |         |    |         |    |         |    |         |
| General Obligation Bonds <sup>(1)</sup>        |    |         |    |         |     |                                       |          |         |     |                                       |     |         |    |         |    |         |    |         |    |         |
| General Government                             | \$ | 92,272  | \$ | 96,668  | \$  | 108,292                               | \$       | 140,039 | \$  | 128,525                               | \$  | 149,362 | \$ | 136,200 | \$ | 165,649 | \$ | 151,352 | \$ | 156,520 |
| School Board-Related                           | •  | 305,091 | •  | 367,341 | -   | 395,333                               | •        | 432,562 | -   | 467,363                               | -   | 502.453 | •  | 515,486 | •  | 531,815 | •  | 576,826 | •  | 549,775 |
| Park Authority-Related                         |    | 2,888   |    | 9,699   |     | 9,531                                 |          | 7,000   |     | 6.267                                 |     | 5,537   |    | 4.810   |    | 8,477   |    | 7.842   |    | 7,210   |
| IDA Lease Revenue Bonds                        |    | 13,410  |    | 12,875  |     | 12,315                                |          | 11,970  |     | 11,140                                |     | 10,430  |    | 9,680   |    | 8,870   |    | 8,030   |    | 7,160   |
| Literary Fund Loans                            |    | 6,093   |    | 6,209   |     | 5,713                                 |          | 5,316   |     | 4,918                                 |     | 4,520   |    | 4,124   |    | 3,749   |    | 3,374   |    | 3,000   |
| Real Property Capital Leases                   |    |         |    |         |     |                                       |          |         |     |                                       |     |         |    |         |    |         |    |         |    |         |
| General Government                             |    | 55,245  |    | 78,590  |     | 80,645                                |          | 79,025  |     | 132,825                               |     | 150,189 |    | 151,039 |    | 179,298 |    | 169,012 |    | 156,854 |
| Adult Detention Center                         |    |         |    |         |     |                                       |          | ·       |     |                                       |     | 68,005  |    | 66,275  |    | 64,550  |    | 34,825  |    | 33,100  |
| Park Authority                                 |    |         |    |         |     |                                       |          |         |     |                                       |     | 594     |    | 561     |    | 528     |    | 495     |    | 462     |
| Commuter Rail Capital Leases**                 |    | 3,608   |    | 3,301   |     | 2,977                                 |          | 2,629   |     | 2,258                                 |     | 1,863   |    | 1,442   |    | 992     |    | 511     |    |         |
| Equipment Capital Leases                       |    | ·       |    | 562     |     | 527                                   |          | 381     |     | 228                                   |     | 68      |    | ·       |    |         |    |         |    | 485     |
| Installment Notes Payable                      |    | 1,158   |    | 1,045   |     | 924                                   |          | 795     |     | 657                                   |     | 509     |    | 351     |    | 182     |    |         |    |         |
| Internal Service Funds Leases and Notes        |    | 24      |    | 12      |     |                                       |          |         |     |                                       |     |         |    |         |    |         |    |         |    |         |
| Business-Type Activities:                      |    |         |    |         |     |                                       |          |         |     |                                       |     |         |    |         |    |         |    |         |    |         |
| Solid Waste System Revenue Bonds**             | \$ | 20,119  | \$ | 18,327  | \$  | 17,179                                | \$       | 13,920  | \$  | 12,550                                | \$  | 11,065  | \$ | 9,535   | \$ | 7,945   | \$ | 6,295   | \$ | 4,595   |
| Sanitary District Bonds**                      |    | ·       |    | ·       |     | ·                                     |          | ·       |     | ·                                     |     | ·       |    | ·       |    | ·       |    | ·       |    | ·       |
| Taxable Revenue Notes                          |    | 1,100   |    | 250     |     | 250                                   |          | 250     |     | 3,250                                 |     | 3,250   |    |         |    |         |    |         |    |         |
| Total Primary Government                       | \$ | 501,008 | \$ | 594,879 | _\$ | 633,686                               | _<br>_\$ | 693,887 | \$_ | 769,981                               | _\$ | 907,845 | \$ | 899,503 | \$ | 972,055 | \$ | 958,562 | \$ | 919,161 |
| Percentage of Personal Income (2)              | _  | 4.31%   |    | 4.80%   |     | 4.62%                                 |          | 4.62%   |     | 4.79%                                 |     | 5.28%   |    | 4.93%   |    | 5.19%   |    | 4.78%   |    | *       |
| Per Capita <sup>(2)</sup>                      |    | 1.676   |    | 1.908   |     | 1.960                                 |          | 2.056   |     | 2.196                                 |     | 2.528   |    | 2.444   |    | 2.594   |    | 2.464   |    | 2,263   |
|  |    | ,       |    | ,       |     | ,                                     |          | ,       |     | ,                                     |     | ,-      |    | ,       |    | ,       |    | , -     |    | ,       |
| Component Units                                |    |         |    |         |     |                                       |          |         |     |                                       |     |         |    |         |    |         |    |         |    |         |
| Park Authority Component Unit <sup>(3)</sup> : |    |         |    |         |     |                                       |          |         |     |                                       |     |         |    |         |    |         |    |         |    |         |
| Series 1999 Revenue Bonds**                    | \$ | 20,780  | \$ | 20,425  | \$  | 19,112                                | \$       | 18,795  | \$  | 18,459                                | \$  | 18,101  | \$ | 17,725  | \$ | 17,323  | \$ | 12,481  | \$ | 12,008  |
| Equipment Capital Leases**                     |    | 527     |    | 2,003   |     | 1,833                                 |          | 1,353   |     | 2,249                                 |     | 1,710   |    | 3,116   |    | 2,800   |    | 2,254   |    | 1,689   |
| Installment Notes Payable** (4)                |    | 2,087   |    | 1,718   |     | 1,023                                 |          | 904     |     | 780                                   |     | 651     |    | 517     |    | 376     |    | 230     |    | 78      |
| Total Component Units                          | -  | 23,394  | _  | 24,146  |     | 21,968                                |          | 21,052  |     | 21,488                                |     | 20,462  |    | 21,358  |    | 20,499  |    | 14,965  |    | 13,775  |
| '  | -  |         |    |         |     | · · · · · · · · · · · · · · · · · · · | _        | 714,939 |     | · · · · · · · · · · · · · · · · · · · |     | ,       |    | 920,861 |    | 992,554 |    | 973,527 |    | 932,936 |
| Total Reporting Entity Outstanding Debt        |    | 524,402 |    | 619,025 |     | 655,654                               |          |         |     | 791,469                               |     | 928,307 |    | ,       |    | ,       |    | ,       |    | ,       |
| Less: Self-Supporting Revenue and Other Bonds  | -  | 47,121  |    | 45,774  |     | 42,124                                | _        | 37,601  |     | 36,296                                |     | 33,390  |    | 32,335  |    | 29,436  |    | 21,771  |    | 18,370  |
| Net Tax-Supported Debt                         | \$ | 477,281 | \$ | 573,251 | \$  | 613,530                               | \$       | 677,338 | \$  | 755,173                               | \$  | 894,917 | \$ | 888,526 | \$ | 963,118 | \$ | 951,756 | \$ | 914,566 |

<sup>\*</sup> Not available

<sup>\*\*</sup>Self-supporting from non-general tax revenue source.

<sup>(1)</sup> Includes general obligation bonds associated with School Board-Related Debt and Park Authority-Related Debt; see Exhibit 1, PWC CAFR.

<sup>(2)</sup> See Table 15 for personal income and population data.

<sup>(3)</sup> The Park Authority Component Unit debt for fiscal years prior to 2004 is shown on a calendar year basis, with amounts shown as of December 31.

<sup>(4)</sup> Restated in FY 2003.

#### PRINCE WILLIAM COUNTY PUBLIC SCHOOLS **TABLE 11 - Ratios of General Bonded Debt Outstanding Last Ten Fiscal Years**

(amounts expressed in thousands, except percentage and per capita)

| Fiscal<br>Year | General<br>Obligation<br>Bonds <sup>(1)</sup> | IDA Lease<br>Revenue<br>Bonds | Solid Waste<br>System<br>Revenue<br>Bonds | Total         | Percentage<br>of Actual<br>Taxable<br>Value of<br>Property <sup>(2)</sup> | Per<br>Capita <sup>(3)</sup> |
|----------------|---|-------------------------------|---|---------------|---|------------------------------|
| 2002           | \$<br>400,251                                 | \$<br>13,410                  | \$<br>20,119                              | \$<br>433,780 | 1.85%   | \$<br>1,452                  |
| 2003           | 473,708                                       | 12,875                        | 18,327                                    | 504,910       | 1.77%   | 1,620                        |
| 2004           | 513,156                                       | 12,315                        | 17,179                                    | 542,650       | 1.60%   | 1,678                        |
| 2005           | 579,601                                       | 11,970                        | 13,920                                    | 605,491       | 1.33%   | 1,794                        |
| 2006           | 602,155                                       | 11,140                        | 12,550                                    | 625,845       | 1.04%   | 1,785                        |
| 2007           | 657,352                                       | 10,430                        | 11,065                                    | 678,847       | 1.06%   | 1,890                        |
| 2008           | 656,496                                       | 9,680                         | 9,535                                     | 675,711       | 1.10%   | 1,836                        |
| 2009           | 705,941                                       | 8,870                         | 7,945                                     | 722,756       | 1.40%   | 1,929                        |
| 2010           | 736,020                                       | 8,030                         | 6,295                                     | 750,345       | 1.59%   | 1,929                        |
| 2011           | 713,505                                       | 7,160                         | 4,595                                     | 725,260       | 1.66%   | 1,786                        |

<sup>(1)</sup> Includes general obligation bonds associated with School Board-Related and Park Authority-Related Debt; see Table 10. (2) See Table 6 for property value data.

<sup>(3)</sup> See Table 15 for population data.

#### PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 12 - Direct and Overlapping Governmental Activities Debt As of June 30, 2011

(amounts expressed in thousands)

|   | itstanding on<br>6/30/2011 | Percent<br>Applicable<br>to County | Α  | Amount pplicable to County | Percent of<br>Assessed<br>Value <sup>(2)</sup> |
|---|----------------------------|------------------------------------|----|----------------------------|--|
| Direct:   |                            |                                    |    |                            |  |
| Net Tax Supported Debt <sup>(1)</sup>   | \$<br>914,566              | 100.00%                            | \$ | 914,566                    | 2.3297%  |
| Overlapping:  |                            |                                    |    |                            |  |
| Town of Dumfries  | 3,122                      | 100.00%                            |    | 3,122                      | 0.0080%  |
| Town of Quantico  | 230                        | 100.00%                            |    | 230                        | 0.0006%  |
| Town of Haymarket   | 2,062                      | 100.00%                            |    | 2,062                      | 0.0053%  |
| Heritage Hunt Commercial Community Development Authority Special Assessment Bonds Series 1999 A and B | 1,957                      | 100.00%                            |    | 1,957                      | 0.0050%  |
| Virginia Gateway Community Development Authority Special Assessment Bond Series 1999 and 2003 B       | 12,128                     | 100.00%                            |    | 12,128                     | 0.0309%  |
| Northern Virginia Transportation Commission - Virginia Railway Express <sup>(3)</sup>                 | 107,767                    | 39.73%                             |    | 42,815                     | 0.1091%  |
| Northern Virginia Criminal Justice Training Academy (NVCJTA) (3)                                      | 15,505                     | 28.02%                             |    | 4,345                      | 0.0111%  |
| Upper Occoquan Sewage Authority (UOSA) <sup>(3)</sup>   | 276,288                    | 1.55%                              |    | 4,270                      | 0.0109%  |
| Total Overlapping Governmental Activities Debt  | \$<br>419,059              | 16.93%                             | \$ | 70,929                     | 0.1807%  |
| Total Direct and Overlapping Governmental Activities Debt   | \$<br>1,333,625            | 73.90%                             | \$ | 985,495                    | 2.5104%  |

<sup>&</sup>lt;sup>(1)</sup> From Table 10.

<sup>(2)</sup> Assessed value of taxable property is from Table 6.
(3) Amount applicable determined on basis other than assessed value of taxable property.

#### PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 13 - Debt Ratio Information Last Ten Fiscal Years (amounts expressed in thousands)

The issuance of bonds by Virginia counties is not subject to statutory limitation. However, counties generally are prohibited from issuing general obligation bonds unless the issuance of such bonds has been approved by public referendum. This referendum requirement does not apply to bonds for capital projects for school purposes sold to the Literary Fund or the Virginia Public School Authority. The County has \$325,945 in general obligation bonds authorized in referenda which have not been issued as of June 30, 2011. These authorized bonds are for the construction of roads, road improvements, parks, libraries, and schools.

The Board of County Supervisors also has established self-imposed limits which provide that tax supported debt should not exceed 3% of the net assessed valuation of taxable property in the County, and that annual debt service should not exceed 10% of annual governmental revenues. The County's standing with respect to its self-imposed limits is shown below.

|   | 2002       | 2003       | 2004       | 2005       | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       |
|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| General Government <sup>(1)</sup>                 |            |            |            |            |            |            |            |            |            |            |
| Principal   | \$ 26,892  | \$ 30,929  | \$ 35,165  | \$ 39,975  | \$ 47,584  | \$ 52,060  | \$ 59,741  | \$ 61,303  | \$ 91,742  | \$ 66,299  |
| Interest <sup>(2)</sup>                           | 20,035     | 23,959     | 25,247     | 29,849     | 32,995     | 37,524     | 39,865     | 41,032     | 43,272     | 43,783     |
| Internal Service Fund Debt Service(3)             | 11         | 12         | 12         |            |            |            |            |            |            |            |
| Debt Service on Net Tax-Supported Debt            | 46,938     | 54,900     | 60,424     | 69,824     | 80,579     | 89,584     | 99,606     | 102,335    | 135,014    | 110,082    |
| Total Government Expenditures <sup>(4)</sup>      | 744,959    | 845,342    | 925,866    | 1,033,382  | 1,125,453  | 1,310,566  | 1,325,488  | 1,331,692  | 1,386,901  | 1,336,447  |
| Ratio of Debt Service to Expenditures             | 6.3%       | 6.5%       | 6.5%       | 6.8%       | 7.2%       | 6.8%       | 7.5%       | 7.7%       | 9.7%       | 8.2%       |
| Total Revenues <sup>(5)</sup>                     | 775,222    | 820,465    | 956,529    | 1,089,605  | 1,188,320  | 1,360,579  | 1,364,972  | 1,441,690  | 1,392,237  | 1,444,804  |
| Ratio of Debt Service to Revenues                 | 6.1%       | 6.7%       | 6.3%       | 6.4%       | 6.8%       | 6.6%       | 7.3%       | 7.1%       | 9.7%       | 7.6%       |
| Net Tax-Supported Debt <sup>(6)</sup>             | 477,281    | 573,251    | 613,530    | 677,338    | 755,173    | 894,917    | 888,526    | 963,118    | 951,756    | 914,566    |
| Assessed Value of Taxable Property <sup>(7)</sup> | 21,202,151 | 25,551,796 | 30,498,825 | 37,138,437 | 47,160,546 | 61,267,297 | 62,011,351 | 56,999,051 | 43,359,775 | 42,750,432 |
| Ratio of Net Tax-Supported Debt to Assessed Value | 2.3%       | 2.2%       | 2.0%       | 1.8%       | 1.6%       | 1.5%       | 1.4%       | 1.7%       | 2.2%       | 2.1%       |

**NOTE:** The 2010 debt service ratios are significantly closer to the limits due to a one-time principal reduction payment of \$28 million resulting from support received from the Commonwealth of Virginia for the County's Adult Detention Center Expansion and Renovation project. If the effect of this non-recurring payment was removed, the 2010 ratio of debt service to revenues would have been 7.7%.

<sup>(1)</sup> Includes debt service expenditures of the General Fund, Special Revenue Funds (excluding the PRTC lease), Capital Projects Funds and the School Board and Adult Detention Center Component Units.

<sup>(2)</sup> Excludes bond issuance and other costs.

<sup>(3)</sup> Debt Service expenditures in the Internal Service Funds are included since operating revenues available to pay debt service in these funds comes primarily from charges to the General Fund.

 $<sup>^{(4)}</sup>$  Total Expenditures excluding capital projects from Table 22, PWC CAFR.

<sup>(5)</sup> Includes revenues of the General Fund, Special Revenue Funds (excluding the Fire & Rescue Levy Fund) and the School Board and Adult Detention Center Component Units for all years through fiscal year 2002. Beginning in fiscal year 2003 the Fire & Rescue Levy Fund is included.

<sup>(6)</sup> From Table 10.

<sup>(7)</sup> From Table 7 and Table 21, PWC CAFR.

## PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 14 - Revenue Bond Coverage for Solid Waste System Revenue Bonds Last Ten Fiscal Years

(amounts expressed in thousands)

| Fiscal<br>Year | Operating System Expenses and Revenues <sup>(1)</sup> Transfers <sup>(2)</sup> |        |     |         |     | Net Revenue Closure Available Payment <sup>(3)</sup> for Debt |    |         |    |        |    |         |    | Total | Coverage <sup>(6)</sup> |
|----------------|--|--------|-----|---------|-----|---|----|---------|----|--------|----|---------|----|-------|-------------------------|
| - I Cai        | 110  | venues | 110 | andicio | 1 0 | yment   | 10 | JI DCDL |    | псіраі |    | iterest |    | Total | Ouverage                |
| 2002           | \$   | 11,622 | \$  | 6,893   | \$  |   | \$ | 4,729   | \$ | 1,766  | \$ | 1,222   | \$ | 2,988 | 1.58                    |
| 2003           |  | 12,724 |     | 8,027   |     | 1,244   |    | 3,453   |    | 1,793  |    | 1,187   |    | 2,980 | 1.16                    |
| 2004           |  | 13,606 |     | 7,013   |     | 1,798   |    | 4,795   |    | 1,148  |    | 1,162   |    | 2,310 | 2.08                    |
| 2005           |  | 14,715 |     | 10,090  |     | 1,752   |    | 2,873   |    | 1,323  |    | 1,114   |    | 2,437 | 1.18                    |
| 2006           |  | 14,653 |     | 9,615   |     | 2,594   |    | 2,444   |    | 1,370  |    | 501     |    | 1,871 | 1.31                    |
| 2007           |  | 16,535 |     | 9,970   |     | 2,199   |    | 4,366   |    | 1,485  |    | 562     |    | 2,047 | 2.13                    |
| 2008           |  | 17,342 |     | 10,651  |     | 3,015   |    | 3,676   |    | 1,530  |    | 504     |    | 2,034 | 1.81                    |
| 2009           |  | 17,795 |     | 15,027  |     |   |    | 2,768   |    | 1,590  |    | 435     |    | 2,025 | 1.37                    |
| 2010           |  | 17,925 |     | 10,423  |     |   |    | 7,502   |    | 1,650  |    | 362     |    | 2,012 | 3.73                    |
| 2011           |  | 18,861 |     | 11,694  |     | 749   |    | 6,418   |    | 1,700  |    | 295     |    | 1,995 | 3.22                    |

<sup>(1)</sup> Includes "Total Operating Revenues" (exclusive of fees collected on behalf of the Park Authority), "Grants from the Commonwealth," and "Interest and Miscellaneous Income" from the Statement of Revenues, Expenses and Changes in Fund Net Assets.

<sup>(2)</sup> Includes "Total Operating Expenses" (exclusive of "Depreciation" and "Closure Expense"), and "Operating Transfers", from the Statement of Revenues, Expenses and Changes in Fund Net Assets.

<sup>(3)</sup> There is no provision for FY 2002, 2009, 2010 or 2011 closure payment due to revised engineering estimate increasing the capacity because of changes in slope design.

<sup>(4)</sup> Principal, accreted value of and interest (including other debt costs) paid during the fiscal year on bonded indebtedness of the Solid Waste System.

<sup>(5)</sup> In FY2005, certain bonds were refunded, and a portion of the proceeds were used to pay down principal resulting in excess principal payments of \$1.9 million. This amount is excluded from the normal principal payments noted above.

<sup>(6)</sup> Required coverage is 1.15.

# Demographic and Economic Information

## PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 15- Demographic and Economic Statistics Last Ten Years

| Year | Population <sup>(1)</sup> | Personal<br>Income <sup>(2)</sup><br>(in thousands) | Per Capita<br>Income <sup>(2)</sup> | Fall School<br>Enrollment <sup>(3)</sup> | Average<br>Civilian Labor<br>Force <sup>(4)</sup> | Average<br>Unemployment<br>Rate <sup>(4)</sup> |
|------|---------------------------|---|-------------------------------------|--|---|--|
| 2002 | 298.843                   | \$ 11.616.846 <b>\$</b>                             | 32.563                              | 57.397                                   | 168.053   | 3.6%   |
| 2003 | 311,749                   | 12,399,884  | 33,636                              | 59,835                                   | 174,911   | 3.9%   |
| 2004 | 323,377                   | 13,723,915  | 35,963                              | 62,691                                   | 183,258   | 3.1%   |
| 2005 | 337,439                   | 15,012,664  | 38,120                              | 65,541                                   | 192,173   | 3.0%   |
| 2006 | 350,612                   | 16,088,936  | 40,238                              | 67,708                                   | 198,763   | 2.6%   |
| 2007 | 359,174                   | 17,200,916  | 42,267                              | 70,195                                   | 202,351   | 2.6%   |
| 2008 | 368,016                   | 18,244,144  | 44,265                              | 72,186                                   | 206,764   | 3.4%   |
| 2009 | 374,776                   | 18,745,817  | 43,827                              | 73,918                                   | 213,697   | 5.9%   |
| 2010 | 389,001                   | 20,051,058  | 42,901                              | 76,874                                   | 215,230   | 5.8%   |
| 2011 | 406,110                   | *   | *                                   | 79,379                                   | 216,725   | 5.3%   |

Source: County of Prince William, Virginia

TABLE 15A - Comparative Demographic Statistics 2000 & 2010 U.S. Census

|  | 2000 Census    |                | 2010       | Census    |               |
|--|----------------|----------------|------------|-----------|---------------|
|  | Prince William | Prince William | Washington |           |               |
|  | County         | County         | MSA        | Virginia  | United States |
| Population <sup>1</sup> :                |                |                |            |           |               |
| Median Age                               | 31.9           | 33.5           | 33.8       | 37.5      | 37.2          |
| Percent School Age                       | 24.4%          | 23.1%          | 15.1%      | 19.7%     | 20.4%         |
| Percent Working Age                      | 62.3%          | 61.9%          | 68.1%      | 61.8%     | 60.0%         |
| Percent 65 and over                      | 4.8%           | 6.8%           | 11.5%      | 12.2%     | 13.1%         |
| Education <sup>2</sup> :                 |                |                |            |           |               |
| High School or Higher                    | 88.8%          | 87.6%          | 89.6%      | 86.5%     | 85.6%         |
| Bachelor's Degree or Higher              | 31.5%          | 36.9%          | 46.8%      | 34.2%     | 28.2%         |
| ncome <sup>2</sup> :                     |                |                |            |           |               |
| Median Family Income                     | \$71,622       | \$102,117      | \$100,921  | \$72,476  | \$60,609      |
| Percent Below Poverty Level              | 4.4%           | 4.4%           | 5.4%       | 7.7%      | 11.3%         |
| lousing:                                 |                |                |            |           |               |
| Number Persons / Household <sup>1</sup>  | 2.9            | 3.1            | 2.1        | 2.5       | 2.6           |
| Percent Owner Occupied <sup>2</sup>      | 71.0%          | 73.2%          | 42.0%      | 67.2%     | 65.1%         |
| Owner Occupied Median Value <sup>2</sup> | \$149,600      | \$316,600      | \$376,200  | \$249,100 | \$179,900     |

<sup>\*</sup> Not available

<sup>&</sup>lt;sup>(1)</sup> US Census Bureau, Population Estimates Program (data as of July 1, 2010).

<sup>&</sup>lt;sup>(2)</sup> Bureau of Economic Analysis, U.S. Department of Commerce. Includes cities of Manassas and Manassas Park (data as of April, 2009). 2010 data estimated based upon ten-year growth rates on BEA data from 2000 through 2009.

<sup>(3)</sup> Fall Membership by Division, by Grade, Virginia Department of Education; Prince William County Public Schools, as of December 2, 2010.

<sup>(4)</sup> Bureau of Labor Statistics, LAUS data (data are annual averages with the exception of the most recent monthly data)

<sup>&</sup>lt;sup>1</sup> U.S. Bureau of the Census Bureau, 2000 and 2010 Census Data.

<sup>&</sup>lt;sup>2</sup> U.S. Bureau of the Census Bureau, 2000 and 2010 American Community Survey - 1 Year Estimates.

#### PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 16 - Principal Employers Current Year and Nine Years Ago

|  | 2                  | 2011 |               | 2                  | 2002 |               |
|--|--------------------|------|---------------|--------------------|------|---------------|
|  |                    |      | Number of     |                    |      | Number of     |
| Employer (1)                             | Ownership          | Rank | Employees (2) | Ownership          | Rank | Employees (2) |
| Prince William County School Board       | Local Government   | 1    | 1000 and over | Local Government   | 1    | 1000 and over |
| U.S. Department of Defense               | Federal Government | 2    | 1000 and over | Federal Government | 3    | 1000 and over |
| County of Prince William                 | Local Government   | 3    | 1000 and over | Local Government   | 2    | 1000 and over |
| U.S. Federal Bureau of Investigation     | Federal Government | 4    | 1000 and over |                    |      |               |
| Walmart                                  | Private            | 5    | 1000 and over | Private            | 9    | 500 to 999    |
| Sentara Healthcare/Potomac Hospital Corp | Private            | 6    | 1000 and over | Private            | 5    | 500 to 999    |
| Morale Welfare and Recreation            | Federal Government | 7    | 1000 and over | Federal Government | 10   | 500 to 999    |
| Target Corp                              | Private            | 8    | 500 to 999    |                    |      |               |
| Wegmans Store #07                        | Private            | 9    | 500 to 999    |                    |      |               |
| Minnieland Private Day School            | Private            | 10   | 500 to 999    |                    |      |               |
| Temporary Solutions                      |                    |      |               | Private            | 4    | 1000 and over |
| S.W. Rogers Corporation                  |                    |      |               | Private            | 6    | 500 to 999    |
| Giant Food                               |                    |      |               | Private            | 7    | 500 to 999    |
| Northern Virginia Community College      |                    |      |               | State Government   | 8    | 500 to 999    |

 $<sup>^{(1)}</sup>$  All data provided by the Virginia Employment Commission (1st Quarter, 2011 & 2002).

<sup>(2)</sup> Prince William County is prohibited from publishing the actual number of employees per the Confidential Information Protection and Statistical Efficiency Act of 2002 - Title V of Public Law 107-347.

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# **Operating Information**

PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 17 - Full-time-Equivalent School Employees by Positions Last Ten Fiscal Years

|                                     | 2002  | 2003  | 2004  | 2005  | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  |
|-------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| School -Based Positions             |       |       |       |       |       |       |       |       |       |       |
| Teachers (1)                        |       |       |       |       |       |       |       |       |       |       |
| Classroom teachers                  | 3,776 | 4,014 | -     | _     | _     | _     | -     | _     | _     | _     |
| Regular classroom teachers          |       | -     | 2.926 | 3.193 | 3,290 | 3,553 | 3.757 | 3.799 | 3.756 | 3,827 |
| Special education teachers          | _     | _     | 621   | 661   | 759   | 767   | 700   | 700   | 687   | 695   |
| Vocational education teachers       | _     | _     | 201   | 210   | 212   | 213   | 215   | 200   | 186   | 183   |
| Speech therapists                   | _     |       | 68    | 69    | 72    | 73    | 75    | 73    | 70    | 64    |
| Physical therapists                 | _     | _     | 20    | 21    | 8     | 25    | 25    | 24    | 25    | 21    |
| Guidance counselors                 | _     |       | 146   | 171   | 166   | 169   | 170   | 188   | 184   | 181   |
| Librarians                          | _     |       | 83    | 88    | 92    | 93    | 95    | 97    | 97    | 97    |
| Physical education                  |       |       | 165   | 190   | 201   | 213   | 212   | 217   | 214   | 218   |
| Technology teachers                 |       |       | 103   | -     | 76    | 77    | 79    | 81    | 78    | 77    |
| Other                               | _     | =     | =     | _     | 74    | 80    | 78    | 80    | 63    | 35    |
| Otilei                              | -     | -     | -     | -     | 74    | 80    | 70    | 80    | 03    | 33    |
| School-Based Administrators         |       |       |       |       |       |       |       |       |       |       |
| Principals                          | 73    | 76    | 79    | 82    | 84    | 84    | 86    | 87    | 88    | 89    |
| Assistant principals                | 81    | 70    | 88    | 108   | 122   | 104   | 117   | 104   | 105   | 105   |
| Guidance directors                  | 20    | 21    | 21    | 23    | 23    | 24    | 25    | 10    | 9     | 10    |
| Student activity directors          | 8     | 8     | 8     | 10    | 10    | 10    | 10    | 10    | 10    | 10    |
| Other                               | 73    | 69    | 71    | 79    | -     |       | -     |       |       |       |
|                                     |       | 00    | • •   |       |       |       |       |       |       |       |
| Education Specialist                |       |       |       |       |       |       |       |       |       |       |
| Education specialist                | 83    | 94    | -     | _     | _     | _     | -     | _     | _     | _     |
| School-based curriculum specialists | _     |       | 8     | 10    | 8     | 8     | -     | _     | 23    | 7     |
| Program specialists                 | _     | _     | 15    | 86    | 19    | 15    | 10    | 14    | 16    | 1     |
| Social workers                      | _     | _     | 34    | 39    | 39    | 45    | 46    | 45    | 44    | 6     |
| Psychologists                       |       |       | 35    | 35    | 40    | 44    | 43    | 43    | 43    | 4     |
| .,                                  |       |       |       |       |       |       |       |       |       |       |
| Instructional Assistants            | 481   | 505   | 534   | 551   | 599   | 669   | 669   | 734   | 689   | 655   |
|                                     |       |       |       |       |       |       |       |       |       |       |
| Other Positions                     |       |       |       |       |       |       |       |       |       |       |
| School office assistant staff       | 370   | 384   | 399   | 421   | 461   | 475   | 470   | 486   | 482   | 472   |
| Custodial staff                     | 348   | 362   | 366   | 410   | 425   | 435   | 438   | 442   | 437   | 424   |
| Other                               | 126   | -     | -     | -     | -     | -     | -     | -     | 37    | 36    |
| Noninstructional specialists        | -     | 97    | 85    | 89    | -     | -     | -     | 39    | 52    | 42    |
| Security                            | -     | 31    | 41    | 49    | 64    | 67    | 53    | 64    | 57    | 61    |
| School nurse                        | -     | 32    | 51    | 55    | 60    | 67    | 69    | 72    | 73    | 76    |
| Total School-Based Positions        | 5,439 | 5,763 | 6,065 | 6,650 | 6,904 | 7,310 | 7,442 | 7,609 | 7,525 | 7,396 |
|                                     |       |       |       |       |       |       |       |       |       |       |
| Nonschool-Based Positions           |       |       |       |       |       |       |       |       |       |       |
| Technical support                   | 67    | 70    | 121   | 139   | 244   | 206   | 146   | 170   | 134   | 123   |
| Management                          | 109   | 110   | 96    | 127   | 138   | 143   | 149   | 148   | 148   | 96    |
| Education specialist                | 52    | 32    | 32    | 48    | 33    | 32    | 86    | 31    | 32    | 201   |
| Office assistants                   | 131   | 115   | 119   | 136   | 122   | 136   | 139   | 143   | 139   | 146   |
| Custodial/maintenance               | 230   | 240   | 252   | 220   | 230   | 258   | 299   | 308   | 302   | 231   |
| Leadership team                     | 8     | 8     | 8     | 8     | 10    | 10    | 10    | 11    | 11    | 11    |
| Bus drivers                         | 453   | 489   | 511   | 565   | 645   | 654   | 659   | 680   | 668   | 664   |
| Bus drivers' aides                  | 92    | 98    | 97    | 119   | 135   | 130   | 136   | 132   | 147   | 148   |
| Cafeteria staff                     | 376   | 393   | 406   | 441   | 518   | 537   | 513   | 517   | 530   | 543   |
| Other                               | 13    | 34    | 35    | 37    | 62    | 20    | 122   | 17    | 25    | 86    |
| Total Nonschool Based Positions     | 1,531 | 1,589 | 1,677 | 1,840 | 2,137 | 2,126 | 2,259 | 2,157 | 2,136 | 2,249 |
|                                     |       |       |       |       |       |       |       |       |       |       |
| Total (2)                           | 6,970 | 7,352 | 7,742 | 8,490 | 9,041 | 9,436 | 9,701 | 9,766 | 9,661 | 9,645 |
|                                     |       |       |       |       |       |       |       |       |       |       |

Source: FY 2011 WABE Guide

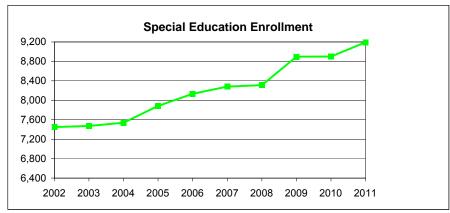
<sup>&</sup>lt;sup>(1)</sup> Detailed information was not available prior to FY2004. <sup>(2)</sup>Total positions include the General Fund and Food Services Fund only.

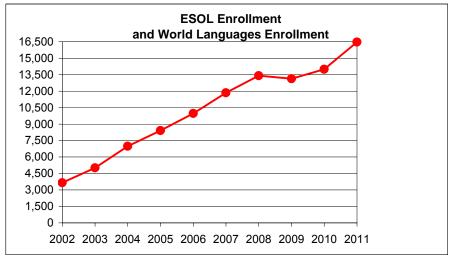
### PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 18 - Student Enrollment Last Ten Fiscal Years

| Fiscal<br>Year | Total Student<br>Enrollment <sup>(1)</sup> | Special<br>Education<br>Enrollment <sup>(2)</sup> | ESOL and<br>World<br>Languages<br>Enrollment <sup>(3)</sup> |
|----------------|--|---|---|
| 2002           | 57,397                                     | 7,450   | 3,657   |
|                | ,  | ,   | ,   |
| 2003           | 60,541                                     | 7,471   | 5,014   |
| 2004           | 62,691                                     | 7,540   | 6,979   |
| 2005           | 66,093                                     | 7,883   | 8,415   |
| 2006           | 68,225                                     | 8,134   | 9,963   |
| 2007           | 70,723                                     | 8,283   | 11,847  |
| 2008           | 72,654                                     | 8,312   | 13,409  |
| 2009           | 73,657                                     | 8,898   | 13,130  |
| 2010           | 76,656                                     | 8,900   | 13,999  |
| 2011           | 79,115                                     | 9,195   | 16,467  |
|                |  |   |   |

Note: Student Enrollments are at September 30th for each fiscal year for Total Student Enrollment and ESOL and World Languages.

<sup>&</sup>lt;sup>(3)</sup> Source: ESOL and World Languages Office of Prince William County Public Schools.





<sup>&</sup>lt;sup>(1)</sup> Source: School Board Approved Budget fiscal year 2012.

 $<sup>^{(2)}</sup>$  Student Enrollment at December 1, 2010. Source: Special Education Office Prince William County Public Schools.

# PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 19 - Operating Statistics Last Ten Fiscal Years

| Fiscal<br>Year | Student<br>Enrollment <sup>(1)</sup> | Operating Expenditures (2) | Cost<br>per<br>Pupil | Percentage<br>Change | Expenses       | Cost<br>per<br>Pupil | Percentage<br>Change | Teaching<br>Staff <sup>(3)</sup> | Pupil-<br>Teacher<br>Ratio |
|----------------|--------------------------------------|----------------------------|----------------------|----------------------|----------------|----------------------|----------------------|----------------------------------|----------------------------|
| 2002           | 57,397                               | \$ 421,779,000             | \$ 7,348             | *                    | \$ 467,267,000 | \$ 8,141             | *                    | *                                | *                          |
| 2003           | 60,541                               | 470,595,054                | 7,773                | 5.8%                 | 521,985,921    | 8,622                | 5.9%                 | *                                | *                          |
| 2004           | 62,691                               | 515,766,698                | 8,227                | 5.8%                 | 568,663,297    | 9,071                | 5.2%                 | 3,748                            | 16.7                       |
| 2005           | 66,093                               | 592,505,238                | 8,965                | 9.0%                 | 647,834,147    | 9,802                | 8.1%                 | 4,064                            | 16.3                       |
| 2006           | 68,225                               | 646,400,810                | 9,475                | 5.7%                 | 709,695,642    | 10,402               | 6.1%                 | 4,261                            | 16.0                       |
| 2007           | 70,723                               | 719,045,975                | 10,167               | 7.3%                 | 797,464,538    | 11,276               | 8.4%                 | 4,533                            | 15.6                       |
| 2008           | 72,654                               | 752,843,056                | 10,362               | 1.9%                 | 854,174,576    | 11,757               | 4.3%                 | 4,672                            | 15.6                       |
| 2009           | 73,657                               | 777,018,397                | 10,549               | 1.8%                 | 879,594,362    | 11,942               | 1.6%                 | 4,699                            | 15.7                       |
| 2010           | 76,656                               | 756,589,970                | 9,870                | -6.4%                | 879,012,541    | 11,467               | -4.0%                | 4,629                            | 16.6                       |
| 2011           | 79,115                               | 756,111,504                | 9,557                | -3.2%                | 885,645,725    | 11,194               | -2.4%                | 4,705                            | 16.8                       |

<sup>\*</sup> Data not available.

<sup>&</sup>lt;sup>(1)</sup> The student enrollment as of September 30th for each fiscal year. Source: School Board Approved Budget fiscal year 2012.

<sup>&</sup>lt;sup>(2)</sup> Operating expenditures are total General Fund expenditures and transfers out for capital projects less Governmental Fund reimbursements to the County for debt service. These numbers are on a modified accrual basis.

<sup>&</sup>lt;sup>(3)</sup> Teaching staff count includes regular classroom teachers, special education teachers, and vocational education teachers. Source: School Board Budget Office.

PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 20 - Teacher Base Salaries Last Ten Fiscal Years

| Fiscal | _  | Bachelors<br>Minimum |    | Bachelors<br>Average | Masters<br>Mid-Point | Masters<br>Maximum |  |  |
|--------|----|----------------------|----|----------------------|----------------------|--------------------|--|--|
| Year   |    | Salary               |    | Salary               | Salary               | Salary             |  |  |
| 2002   | \$ | 33,115               | \$ | 44,798               | \$<br>46,205         | \$<br>66,038       |  |  |
| 2003   |    | 34,423               |    | 46,155               | 48,234               | 69,684             |  |  |
| 2004   |    | 35,455               |    | 47,963               | 50,460               | 74,519             |  |  |
| 2005   |    | 36,519               |    | 50,215               | 51,974               | 76,754             |  |  |
| 2006   |    | 37,615               |    | 51,607               | 53,533               | 83,548             |  |  |
| 2007   |    | 40,788               |    | 53,413               | 55,245               | 86,372             |  |  |
| 2008   |    | 41,604               |    | 55,788               | 56,350               | 90,656             |  |  |
| 2009   |    | 42,354               |    | 57,406               | 57,364               | 94,969             |  |  |
| 2010   |    | 42,863               |    | 59,330               | 57,309               | 97,723             |  |  |
| 2011   |    | 42,863               |    | 60,163               | 57,309               | 97,723             |  |  |

Source: Washington Area Boards of Education (WABE) Guide FY2011

PRINCE WILLIAM COUNTY PUBLIC SCHOOLS
TABLE 21 - Food and Nutrition Services Program
Last Ten Fiscal Years

|                | Number of               | Stud       | ent Lunch Pr     | ice            | Number of        |                            | Student            |                    | Free and               | Free and                 |                    |                |
|----------------|-------------------------|------------|------------------|----------------|------------------|----------------------------|--------------------|--------------------|------------------------|--------------------------|--------------------|----------------|
| Fiscal<br>Year | Lunches<br>Served Daily | Elementary | Middle<br>School | High<br>School | Lunch I<br>Sites | Breakfasts<br>Served Daily | Breakfast<br>Price | Breakfast<br>Sites | Reduced<br>Eligibility | Reduced<br>Eligibility % | Adult<br>Breakfast | Adult<br>Lunch |
| 2002           | 30,243                  | \$ 1.55    | \$ 1.60          | \$ 1.60        | 73               | 4,948                      | \$ 1.00            | 68                 | 13,007                 | 22.7%                    | \$ 1.10            | \$ 2.10        |
| 2003           | 32,479                  | 1.60       | 1.65             | 1.65           | 75               | 5,578                      | 1.00               | 70                 | 15,756                 | 26.0%                    | 1.10               | 2.15           |
| 2004           | 35,241                  | 1.70       | 1.75             | 1.75           | 75               | 6,459                      | 1.10               | 69                 | 16,512                 | 26.3%                    | 1.20               | 2.25           |
| 2005           | 39,062                  | 1.70       | 1.85             | 1.85           | 82               | 7,211                      | 1.10               | 79                 | 18,640                 | 28.2%                    | 1.20               | 2.25           |
| 2006           | 41,057                  | 1.85       | 1.90             | 1.90           | 82               | 8,210                      | 1.10               | 78                 | 19,166                 | 28.1%                    | 1.35               | 2.40           |
| 2007           | 44,288                  | 2.00       | 2.15             | 2.25           | 84               | 9,619                      | 1.20               | 85                 | 20,588                 | 29.2%                    | 1.75               | 3.00           |
| 2008           | 45,725                  | 2.00       | 2.15             | 2.25           | 86               | 8,904                      | 1.20               | 87                 | 21,459                 | 30.2%                    | 1.75               | 3.00           |
| 2009           | 46,714                  | 2.10       | 2.25             | 2.35           | 88               | 10,102                     | 1.20               | 88                 | 24,152                 | 32.6%                    | 1.75               | 3.10           |
| 2010           | 48,828                  | 2.10       | 2.25             | 2.35           | 88               | 11,659                     | 1.20               | 88                 | 27,289                 | 35.3%                    | 1.75               | 3.10           |
| 2011           | 50,777                  | 2.10       | 2.25             | 2.35           | 88               | 13,413                     | 1.20               | 88                 | 29,108                 | 36.8%                    | 1.75               | 3.10           |

Source: Food Service Department of Prince William County Public Schools.

## PRINCE WILLIAM COUNTY PUBLIC SCHOOLS TABLE 22 - School Building Information Last Ten Fiscal Years

|              | Elementary Schools       |                    |            |          |        | Middle Schools   |                 |          |          |        | High Schools |                        |                        |                  |            |                    |  |
|--------------|--------------------------|--------------------|------------|----------|--------|------------------|-----------------|----------|----------|--------|--------------|------------------------|------------------------|------------------|------------|--------------------|--|
| Fiscal Year  | Buildings                | Square feet        | Capacity   | Trailers | Acres  | Buildings        | Square feet     | Capacity | Trailers | Acres  | Build        | ngs                    | Square feet            | Capacity         | Trailers   | Acres              |  |
| 2002         | 45                       | 2,532,618          | 25,938     | 101      | 719.5  | 11               | 1,420,340       | 12,193   | 7        | 392.1  |              | 8                      | 2,288,253              | 17,178           | 6          | 594.7              |  |
| 2002         | 46                       | 2,615,702          | 26,790     |          |        | 13               | 1,690,958       | 14,659   | 27       | 452    |              | 8                      | 2,288,253              | 17,178           | 6          | 594.7              |  |
| 2004         | 47                       | 2,699,786          | 27,642     |          | 757.6  | 13               | , ,             | 14,659   | 27       | 452    |              | 8                      | 2,288,253              | 17,178           | 6          | 594.7              |  |
| 2005         | 49                       | 2,859,570          | 29,048     |          | 901.2  | 13               |                 | 14,659   | 27       | 452    |              | 10                     | 2,844,241              | 21,284           | 9          | 719.5              |  |
| 2006         | 51                       | 3,030,766          | 30,824     |          |        | 13               |                 | 14,659   | 27       | 452    |              | 10                     | 2,844,241              | 21,284           | 9          | 719.5              |  |
| 2007         | 53                       | 3,221,129          | 31,986     |          | 858.1  | 14               | , ,             | 15,892   |          |        |              | 10                     | 2,843,179              | 21,284           | 14         | 722.6              |  |
| 2008         | 55                       | 3,422,613          | 33,990     |          | 887.3  | 15               | 1,948,719       | 17,125   | 20       | 515.8  |              | 10                     | 2,843,179              | 21,284           | 21         | 722.6              |  |
| 2009         | 55                       | 3,496,885          | 35,114     | 149      | 887.3  | 15               | 1,948,719       | 17,125   | 21       | 515.8  |              | 10                     | 2,843,179              | 21,284           | 36         | 722.6              |  |
| 2010         | 55                       | 3,559,956          | 35,600     | 143      | 887.3  | 15               | 1,948,719       | 17,125   | 21       | 515.8  |              | 10                     | 2,843,179              | 21,284           | 39         | 722.6              |  |
| 2011         | 57                       | 3,842,068          | 37,448     | 132      | 934.9  | 15               | 1,949,341       | 17,125   | 31       | 515.8  |              | 11                     | 3,202,296              | 23,337           | 21         | 782.6              |  |
|              |                          | Altornatio         | ve Schools |          |        |                  | Special Schools |          |          |        |              | Traditional Schools    |                        |                  |            |                    |  |
| Fiscal Year  | Buildings <sup>(1)</sup> | Square feet        | Capacity   | Trailers | Acres  | Ruildings        | Square feet     |          | Trailers | Acres  | Build        | nge                    | Square feet            | Capacity         | Trailers   | Acres              |  |
| riscar rear  | Ballalligs               | <u>Oquare reet</u> | Oupdoity   | Trailers | 710103 | <u>Buildings</u> | Oquare reet     | Capacity | Trailcra | 710103 | Dalla        | 1195                   | <u>oquare reet</u>     | Oupdoity         | Trailers   | 710103             |  |
| 2002         | 1                        | 14,749             | **         | 0        | 9.3    | 4                | 104,241         | **       | 5        | 28.7   |              | 1                      | 56,330                 | 648              | 2          | 15                 |  |
| 2003         | 1                        | 14,749             | **         | 0        | 9.3    | 4                | 104,241         | **       | 5        | 28.7   |              | 1                      | 56,330                 | 648              | 2          | 15                 |  |
| 2004         | 1                        | 14,749             | **         | 0        | 9.3    | 4                | 104,241         | **       | 5        | 28.7   |              | 1                      | 56,330                 | 648              | 2          | 15                 |  |
| 2005         | 2                        |                    | **         | 0        | 9.3    | 4                | 104,241         | **       | 5        | 28.7   |              | 2                      | 127,575                | 1,320            | 2          | 31.9               |  |
| 2006         | 2                        |                    | **         | 0        | 9.3    | 4                | 104,241         | **       | 5        | 28.7   |              | 2                      |                        | 1,320            | 2          | 31.9               |  |
| 2007         | 2                        |                    | **         | 12       | 5      | 4                | 104,241         | **       | 10       | 28.7   |              | 2                      | 127,575                | 1,320            | 2          | 31.9               |  |
| 2008         | 2                        |                    | **         | 12       | 5      | 4                | 104,241         | **       | 9        | 28.7   |              | 2                      | ,                      | 1,320            | 2          | 31.9               |  |
| 2009         | 2                        |                    | **         | 10       |        | 4                | 104,241         | **       | 10       | 28.7   |              | 2                      |                        | 1,320            | 2          | 31.9               |  |
| 2010         | 2                        |                    | **         | 10       | 5      | 3                | 90,021          | **       | 10       | 23.9   |              | 2                      |                        | 1,320            | 2          | 31.9               |  |
| 2011         | 2                        | 34,994             | **         | 10       | 5      | 3                | 90,021          | **       | 10       | 23.9   |              | 2                      | 127,575                | 1,320            | 0          | 31.9               |  |
|              |                          |                    |            |          |        |                  |                 |          |          |        |              | Total School Buildings |                        |                  |            |                    |  |
| Fiscal Year  |                          |                    |            |          |        |                  |                 |          |          |        | Build        | ngs                    | Square feet            | Capacity         | Trailers   | Acres              |  |
| 2000         |                          |                    |            |          |        |                  |                 |          |          |        |              |                        | 0.440.504              | FF 0F7           | 044        | 4.750.0            |  |
| 2002         |                          |                    |            |          |        |                  |                 |          |          |        |              | 70                     | , ,                    | 55,957           | 211        | 1,759.3            |  |
| 2003<br>2004 |                          |                    |            |          |        |                  |                 |          |          |        |              | 73<br>74               | 6,770,233<br>6,854,317 | 59,275<br>60,127 | 231<br>231 | 1,837.3<br>1,857.3 |  |
| 2004         |                          |                    |            |          |        |                  |                 |          |          |        |              | 80                     | 7,661,579              | 66,311           | 231        | 2,142.6            |  |
| 2006         |                          |                    |            |          |        |                  |                 |          |          |        |              | 82                     | 7,832,775              | 68,087           | 234        | 2,142.0            |  |
| 2007         |                          |                    |            |          |        |                  |                 |          |          |        |              | 85                     | 8,144,528              | 70,482           | 240        | 2,100.3            |  |
| 2008         |                          |                    |            |          |        |                  |                 |          |          |        |              | 88                     |                        | 73,719           | 230        | 2,122.7            |  |
| 2009         |                          |                    |            |          |        |                  |                 |          |          |        |              | 88                     | 8,555,593              | 74,843           | 228        | 2,191.3            |  |
| 2010         |                          |                    |            |          |        |                  |                 |          |          |        |              | 87                     | 8,604,444              | 75,329           | 225        | 2,186.5            |  |
| 2011         |                          |                    |            |          |        |                  |                 |          |          |        |              | 90                     |                        | 79,230           | 204        | 2,294.1            |  |
|              |                          |                    |            |          |        |                  |                 |          |          |        |              |                        |                        |                  |            |                    |  |

Source: School Board Construction and Planning Office.

<sup>\*\*</sup> Data not available.
(1) The building added in FY 2005 is leased.

#### PRINCE WILLIAM COUNTY PUBLIC SCHOOLS **TABLE 23 - Miscellaneous Statistical Data** June 30, 2011

| Date of County Organization:   | March 25, 173   | 1              |  |  |
|--|---|----------------|--|--|
| Form of Government:  | County Executive (as provided for by the Code of Virginia   | of Virginia)   |  |  |
| Area:  | 348 Square Mile   | s              |  |  |
| Services of Primary Government:  |   |                |  |  |
| Fire protection:  Number of career employees  Number of volunteers  Police protection:   | 1,027   | 7              |  |  |
| Number of police officers Public Safety Communications: Number of employees  | 569<br>98   |                |  |  |
| Services not included in the Primar  | y Government:   |                |  |  |
| Education (School Board Compor<br>Number of public elementary<br>Number of public high schoo<br>Membership as of Septembe<br>Number of personnel (full-tim                           | r, middle, and other schools 77 ls 10 r 30, 2010 (FY11) 79,115  | <b>)</b><br>1) |  |  |
| Recreation (Park Authority Comp<br>Acres developed or reserved   | ·   | ;              |  |  |
| Correctional Operations (ADC Co<br>Capacity of main jail and mod<br>Capacity of central jail<br>Capacity of work-release cen<br>Number of personnel (full-tim                        | dular jail 402<br>200<br>oter 65  | 5              |  |  |
| Other statistical data:  |   |                |  |  |
| Elections:  Registered voters at last gen Number of votes cast in last genera voting in last genera Water and Wastewater Treatmen Miles of water mains Miles of sanitary sewer mains | general election 96,366 I election 43% t (provided by Prince William County Service Authority): 1,149 | 6<br>%         |  |  |

Source: County of Prince William, Virginia.

Gas, electricity, and telephone are furnished by private corporations. Water and sewage treatment for serviceable areas not covered by the Service Authority is provided by other private corporations.

<sup>(1)</sup> Source: Prince William County Schools Fiscal Year 2012 Approved Budget Book. Number differs from other sources due to criteria used for determining membership.

<sup>&</sup>lt;sup>(2)</sup> Source: Prince William County Schools Fiscal Year 2011 Approved Budget book. Does not include Regional Schools personnel.



Prince William County Public Schools Financial Services P.O. Box 389 Manassas, Virginia 20108 www.pwcs.edu